

FINANCIAL TIMES

Europe: Workers
prepare
for 1992, Page 4

EUROPE'S BUSINESS NEWSPAPER

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World News Business Summary

Martens returns to power in Belgium

Belgium's 150-day political crisis finally ended last night when a deal was reached between five centre-left parties on the share-out of portfolios in the new Cabinet.

The move cleared the way for Mr. Wilfried Martens to lead his eighth coalition Government in nine years, with public spending, tax reform and devolution the main policy priorities outlined in the new programme. Tough economic policies, Page 2

Manila aid

The Reagan Administration is trying to put together a multi-billion dollar package of financial aid for the Philippines, the bulk of which would be provided by the governments of Japan, Korea and West Germany and by commercial banks. Page 16

Gdansk ultimatum

Talks at Poland's strike-bound Gdansk Lenin shipyard ended in an acrimonious ultimatum last night as management withdrew a previous pay offer and told strikers to leave the yard or face prosecution. Page 16

Beirut truce fails

Renewed battles between Shiite Muslim militiamen for control of Beirut's southern suburbs shattered an Iranian-sponsored truce. Page 3

Surprise visit

Israel's Foreign Minister Shimon Peres arrived for a visit to Hungary, the first such trip by an Israeli leader since Budapest severed ties with Israel in the 1967 Middle East War. Page 3

Punjab killings

Security precautions were tightened across north India after more than 30 people were killed in Sikh extremist attacks in the states of Punjab and Haryana. Page 3

Spain drug haul

The Basque region governor said that Spanish police had made the biggest blow ever to European drug trafficking with the seizure of a record 1,000kg of cocaine. Page 2

Sarney faces row

Two potentially dangerous confrontations between President Jose Sarney and Brazil's legislature and judiciary look set to reach a climax, amid mounting political tension and industrial unrest. Page 2

Denmark poll

Denmark's Prime Minister Poul Schluter's minority coalition Government should gain ground in tomorrow's general election, according to an opinion poll in the Jyllands Posten newspaper. Page 2

Karachi race riots

The death toll in ethnic riots in Karachi, Pakistan, rose to 30 after 13 people were killed and 55 injured in renewed clashes between rival ethnic groups. Page 3

Peking visit

Irish President Patrick Hillery arrived in Peking, the first Irish head of state to visit China since the two countries established diplomatic relations in 1979.

Rotten losses

Losses of potatoes and other vegetables which rot before they reach the shops cost the Soviet Union at least \$1bn a year, an economist has claimed. Page 2

Palestinians get life

Two Israeli Arabs were sentenced to life imprisonment after pleading guilty to launching a hand-grenade attack on an Israeli civilian bus last June and being members of the Popular Front for the Liberation of Palestine.

Hard cheese

Cheddar cheese prices are likely to rise by at least 5 per cent because EEC curbs on milk output have caused stocks to fall.

Sears sells UK chain of stores for £74m

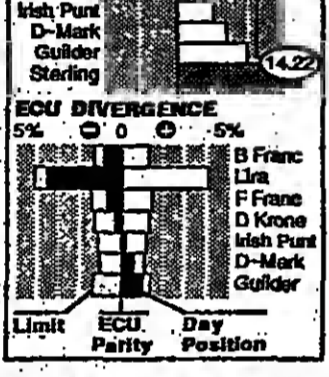
SEARS, UK stores, betting and footwear group, has sold Lewis's, the department store chain, for about £74m (\$133m) cash as part of its strategy of concentrating on speciality retailing. Sears also said that it was selling the US Butler footwear chain to its management for about \$50m. Page 16

UK GOVERNMENT may reconsider its policy of blocking imports of Norwegian natural gas, which followed its veto three years ago of a \$30bn contract for British Gas to buy the Sleipner field from Norway. Page 5

EUROPEAN Monetary System: Uncertainty about the French presidential election undermined the French franc last week. It replaced the Belgian franc as the weakest member of the system but remained within its divergence limit.

Investors switched funds into the D-Mark, which was pushed to its highest level for two months against the franc. The lira suffered from the D-Mark's surfer trend, prompting the Bank of Italy to support it after the D-Mark was fixed at a record high in Milan.

EMS May 6, 1988



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira) may move by more than 2 1/2 per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), itself derived from a basket of European currencies.

HENKEL of West Germany and Colgate-Palmolive of the US are abandoning their planned joint venture to make detergents in France. Page 17

HONG KONG today raises its interest rates in response to steep pressure on rates in the US. The prime lending rate will be lifted by a full percentage point to 7.5 per cent. Page 4

CITICORP, the US bank, has sold its home institutional investment management business to leading US insurer USF&F for \$102m (\$54.8m). Page 18

INSITUUT MERIEUX, a biotech subsidiary of France's Rhône-Poulenc, is widely expected to come back with a modified bid for CDC Life Sciences, a Canadian publicly held company specialising in the manufacture of insulin. Page 18

TRANS WORLD AIRLINES, is poised to be taken under complete control by Mr Carl Icahn, New York takeover specialist. Page 18

UK MERGERS and acquisitions in the first quarter were worth \$5.09bn, the second highest quarterly figure on record. Page 8

BRITISH ECONOMIC GROWTH will slow by 1990 and recent gains in sterling's value will be reversed, according to four groups of economists. Page 8

TOKYO STOCKS fell for a second successive day during Saturday's half-day session. The Nikkei index lost 46.62 to 27,487.77.

JAPANESE BANKS may need \$50m of extra equity to comply with 1982 rules on international capital, a UK credit rating agency calculates. Page 19

EXIT POLLS SUGGEST MAJOR REBUFF BY VOTERS FOR TACTICS OF PRIME MINISTER

Mitterrand regains French presidency in sweeping victory

BY IAN DAVIDSON AND GEORGE GRAHAM IN PARIS

MR FRANCOIS MITTERRAND has won a crushing victory in the French presidential election over his challenger, Prime Minister Jacques Chirac, leader of the neo-Gaullist RPR party, according to first estimates by the public opinion institutes after polls closed.

The verdict, in which Mr Mitterrand is estimated to have secured around 54 per cent of the vote, represents not just a major rebuff for Mr Chirac, but the most serious setback for the French right in the 50-year history of the Fifth Republic.

The main factors contributing to Mr Mitterrand's victory were the divisions within the traditional right-wing parties, between the centre-right and the Gaullists, and the political "earthquake" of the stunning breakthrough of the ultra-right National Front in the first round of voting a fortnight ago, when Mr Jean-Marie Le Pen broke all previous records with 14 per cent.

The extent of Mr Mitterrand's victory, if confirmed in the final figures, would be second only to those of General de Gaulle in 1965 and Mr Georges Pompidou in 1969. It must give Mr Mitterrand considerable freedom of manoeuvre in deciding how to form a new government and in what terms to implement the policies he outlined during the campaign.

Mr Mitterrand has repeatedly indicated, however, that he did not intend to revert to a doctrinaire socialist policy. In particular, he would not reverse the Chirac government's programme of privatisation, nor would he increase income taxes. On the other hand, he has promised to restore a wealth tax (impôt sur les grandes fortunes), which would be partly designed to



Mitterrand receives enthusiastic congratulations last night from a supporter at Chateau Chiron, his local constituency

finance the creation of a guaranteed minimum income.

Mr Chirac immediately conceded the victory to Mr Mitterrand, wishing "Good luck to France, and good luck to the French". Mr Pierre Bergeyrov, campaign manager for Mr Mitterrand, described the outcome as "a victory for reason and hope".

The major challenge now facing Mr Chirac is whether he can

remain in control of the neo-Gaullist RPR party, and carry through the objective of enlarging its hold on the right wing of French politics. His poor score in both rounds of the election may make this a difficult task.

Continued on Page 16

Blow for French right; Dandah poll, Page 2; Editorial comment, Page 14

Champagne, canapés and computer projections

By Paul Batts in Paris

MITTERRAND 54 per cent, Chirac 45 per cent flashed the first computer projection in the headquarters of the Ipsos polling organisation rigged up for the occasion in the Meridien Hotel in Paris.

It was only six o'clock and still two hours to go before the official close of polling in the second round of the French presidential elections. Below, in the hotel basement the crowd of about 3,000 guests of TP-1, the leading French television network, were still waiting for the first computer forecasts.

Mr Jean Marc Lech of Ipsos also waited for the results to come in from at least another 30 polling stations on his computers before going down through the hotel kitchens to the basement set up as if for a society wedding party.

It was only 6.30 when he emerged and the "tout Paris" crowd already drinking champagne and eating smoked salmon canapés hushed. The projection had hardly changed: Mitterrand 53.5 per cent, Chirac 46.5 per cent.

There was a roar but also a lot of hoo. "I would say 75 per cent of the people invited were in favour of Chirac," Mr Didier Truchet of Ipsos remarked.

"But everybody had expected Mitterrand victory," he added. The night before, in the same basement, TP-1 and Ipsos had invited 300 even more select guests to disclose the findings of their very last opinion poll.

Under French election rules polls are not allowed to be published in the last week of the campaign. The Saturday poll also told the same story: Mitterrand 54 per cent, Chirac 46 per cent.

It was rapidly emerging that

Continued on Page 16

Bonn agrees \$1.8bn loan to Moscow

BY DAVID MARSH IN BONN

WEST GERMAN banks will provide the Soviet Union with credits worth up to DM3.5bn (\$1.8bn) to help Moscow buy the equipment and know-how to modernise its under-developed food and consumer goods industries.

Agreement on the credits plan - part of efforts by Mr Mikhail Gorbachev, the Soviet leader, to improve the badly strained flow of basic consumer products to his country's citizens - was announced yesterday by Deutsche Bank, West Germany's largest bank.

Industrialists in the Federal Republic believe that Moscow intends to start a programme of consumer goods purchases in the West to dampen complaints among Soviet citizens that basic goods are in poor supply.

The credit deal followed three days of talks in the Federal Republic between West German government officials, bankers and industrialists and a top-level Soviet delegation led by Mr Alexei Antonov, deputy Soviet Prime Minister.

The visit by Mr Antonov came a few days before the next regular gathering of the joint Soviet-West German economic commission, due to start next Wednesday in Moscow. Mr Martin Bange-

mann, the German Economics Minister, will attend the meeting in Moscow.

The Soviet delegation held talks during its stay in Düsseldorf with 300 West German industrialists and bankers, including representatives of trading, engineering and consulting companies, Deutsche Bank said.

The Soviet Union is said to be looking for a range of manufacturing equipment in West Germany to build up its light industry in consumer sectors, including packaging, storage and transport machinery.

The credit agreement underlines a strengthening of economic links which is accompanying the renewed political thaw between Bonn and Moscow. A range of West German-Soviet industrial projects is being discussed in the run-up to the Kremlin visit this autumn by Mr Helmut Kohl, the West German Chancellor.

West German exports to the Soviet Union fell 16 per cent last year to DM7.8bn and imports dropped 22 per cent to DM7.3bn. The sharp fall in trade in the past two years is mainly because of weaker Soviet finances caused by falling prices for energy products and commodities.

Soviet food prices, Page 2

Soviet dissidents launch union to challenge Party

BY QUENTIN PEEL IN MOSCOW

ABOUT 100 political dissidents gathered in Moscow this weekend to launch a new political organisation outside the ranks of the ruling Communist Party and dedicated to the "right to disagree".

Soviet security police allowed the three-day meeting of representatives of informal groups from different parts of the country to go ahead, although several participants were reported to have been detained yesterday.

The event was launched on Saturday in a crowded Moscow apartment, with three buses and about 20 cars full of KGB security police packing the street outside.

The organisers announced their aim of founding a "democratic union" - an organisation which deliberately stops short of calling itself a political party in this one-party state. Nevertheless, the organisation would present a highly sensitive challenge to the political reforms being introduced by Mr Mikhail Gorbachev, the Soviet leader.

A statement read out at the start of the meeting, which it is intended to adopt today as part of a founding charter, stated flatly the intention of the participants to oppose the monopoly of the ruling party.

"We define the contents of our activity as political opposition to the present order. Freedom is the right to be against, and we have been deprived of this right since 1917. The whole source of party autocracy has become the main source of people's troubles during the past 70 years."

Despite repeated attempts to enter the flat while it was going on, the authorities eventually allowed it to take place.

Their hesitant attitude was thought by those attending the meeting to be partly due to the forthcoming summit meeting between Mr Gorbachev and US President Ronald Reagan and partly uncertainty about how far Moscow is prepared to countenance a wider political debate.

SPD win is blow for Kohl coalition

BY DAVID MARSH IN BONN

WEST Germany's dominant Christian Democrat (CDU) party yesterday suffered a devastating setback as the opposition Social Democrats (SPD) recorded a landslide win in state elections in the Right's traditional northern stronghold of Schleswig-Holstein.

The SPD ended 38 years of CDU rule in the weakly-industrialised farming state, winning 54.9 per cent of the votes, according to provisional results last night. This was up 9.6 points compared

with the previous inconclusive state poll in September.

The SPD swept to an absolute 18-seat majority in the 74-seat State Parliament. It is a clear personal victory for SPD leader, Mr Egon Engeln, who will now be the state's next Prime Minister.

A triumphant Mr Engeln said last night the SPD had a good chance of now becoming a genuine "people's party" in the state.

The heavier-than-expected

reverse for the CDU, which saw its share of the poll fall to 33.3 per cent from 42.6 per cent in September, will increase the problems confronting Chancellor Helmut Kohl's squabble-torn coalition in Bonn.

It removes the CDU's majority in the country's upper house of parliament, the Bundesrat or federal council, which has a veto over important tax legislation.

This makes Mr Kohl still more reliant on his troublesome con-

servative partner, the Bavarian Christian Social Union (CSU), which has been reported increasingly unpopular and social policy measures during the next few months.

The blow was compounded by a defeat for the CDU's junior partners in Bonn, the liberal Free Democrats (FDP), who were eclipsed from the State Parlia-

Analysis, Page 2
Continued on Page 16

Dow Chemical in protest over Montedison plan to restructure

BY ALAN FRIEDMAN IN MILAN

DOW CHEMICAL, the US multinational whose purchase of a minority stake in Italy's Montedison chemicals concern has triggered alarm bells at the political and corporate levels, has taken the unprecedented step of protesting to Italian Stock Market regulators about a planned restructuring of Montedison.

The US company has written to Consob, the Italian Stock Market authority, complaining about a lack of information about a share deal that would transfer control of a profitable Montedison financial services subsidiary to Ferruzzi, the agro-industrial group which owns 42 per cent of Montedison.

Meanwhile, in Rome two Cabinet Ministers - Mr Giuliano Amato, the Treasury Minister, and Mr Carlo Fracanzani, Minister of State Industry - spent part of the weekend discussing Dow's intentions with Mr Franco Piga, the Consob chairman.

The Italian Government is monitoring events closely because Montedison, which has declined to comment on the affair in the past few days, is involved in delicate negotiations with EniChem, the state chemicals company.

The aim is to rationalise the

Italian chemicals sector by creating a new joint company.

Dow is believed to be interested in eventually acquiring important assets from Montedison.

The US group has bought a 4.5 per cent stake in Montedison and owns less than 2 per cent of META, the Montedison insurance and financial services subsidiary that is supposed to be transferred to Ferruzzi.

A meeting of META shareholders has been called for Wednesday to approve the Ferruzzi/META deal.

Mr Frank Popoff, president of Dow, last night said he was "concerned as a minority shareholder in protecting our investment in Montedison."

Mr Popoff, while stressing that "Dow does not have any hostile intentions towards Montedison," none the less said he was not satisfied with the information being provided about the Ferruzzi/META deal.

"The information has been rather skimpy and frankly we don't understand this transaction."

Under the terms of the deal, META shareholders are to be offered stock in an as yet unquoted Ferruzzi holding com-

pany in exchange for their META shares.

Montedison shareholders will later be offered an option to buy stock in Ferruzzi.

The Ferruzzi/META deal, which has been organised by Mediobanca, the secretive Milan merchant bank, has been sharply criticised since it was announced in January.

The main criticism is that the deal rides roughshod over the interests of Montedison's 100,000 small shareholders, and strips valuable assets out of Montedison.

Mr Popoff said it had not yet been decided whether Dow would speak at this Wednesday's meeting of META shareholders.

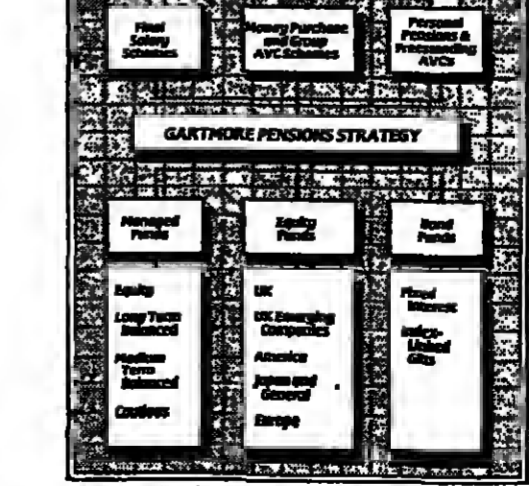
On the question of the Montedison/Kulchem talks, he said the restructuring of Italian industry is best done by the Italians, but added that "certainly we would like to play a role if anybody is interested in our contribution."

He said Dow's first choice would not be a direct role in the new joint company, but he would not rule out the possibility of eventually trading Dow's shares in Montedison for assets "if someone sees that kind of role for us and if that is plausible."

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CONTENTS	
Overseas	2-4
Companies	18, 19
Britain	4-8
Companies	20
Appointments	31
Arts - Reviews	13
World Guide	13
Commentary	25
Columns	30
Dialysis	10
Editorial comment	14
Eurobonds	18
Last Capital Markets	18
Letters	18
Law	16
Management	12
Monday Page	11
Money Markets	22
Observer	14
Stock markets - Bombay	23, 22
London	23-23, 23
UK gilts	18
Unit Traces	22-25
US bonds	19
Weather	18



THE MONDAY PAGE INTERVIEW

Alfred Herrhausen, executive chairman, Deutsche Bank

Andrew Fisher and Haig Simonian, Page 11

Brussels: Encouraging signs for Belgium's coalition 2
Management: UK pensions take a carrot-and-stick approach 12
Editorial comment: Mitterrand's victory; Seamen have a lifeline 14
Restructuring Spanish banks: Forced to face the future 14
African debt: Making the medicine more palatable 15
Lex: Properties stand as equities fall 16
Korea: Survey Section III

Israel court to rule on status of Palestinians

BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI High Court was asked yesterday to issue a historic ruling on the legal status of the 135,000 Palestinian residents of East Jerusalem, annexed by Israel in 1967 and declared part of the "unified, eternal capital" of the Jewish state.

The petition, signed by the Israeli lawyer, Mr. Avraham Gal, a Jerusalem-born US citizen, asks the court to rule on the legal status of the 135,000 Palestinian residents of East Jerusalem, annexed by Israel in 1967 and declared part of the "unified, eternal capital" of the Jewish state.

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Few in Jordan think Mr Shultz's mission has a chance of success, writes Andrew Gowers Hussein struggles to keep up peace hopes

MR GEORGE SHULTZ, the US Secretary of State, still likes to entertain - in public at any rate - the notion that he stands at least an outside chance of making progress in his next peace mission to the Middle East in early June.

But in Amman, as Jordan's King Hussein made abundantly clear on Saturday night, there are precious few illusions of the kind. If the Jordanian Government was sceptical when Mr Shultz embarked on his dogged diplomacy in February, it is now in a state of almost unrelieved gloom.

Ministers see absolutely no chance of a breakthrough this year. Indeed, they argue that the Shultz mission has had the paradoxical effect of strengthening the Israeli right in its refusal to countenance an international conference on the Arab-Israeli conflict or a deal exchanging territory for peace.



Hussein: obstacles too great

thing he has stood for in recent years vying to champion publicly the emotive cause of the Palestinian youths throwing stones at Israeli troops in the West Bank and Gaza.

About the prospects for reconciliation between Syria and the PLO, King Hussein would say only that it was a constructive development which was "still at an early stage." He did, however, note in a speech last week that the PLO had approached another Arab state with a view to forming a joint delegation for any future peace conference, a move which would further enhance what many diplomats and Jordanian intellectuals see as a tendency for Jordan to become marginalised over the Palestinian issue.

As to the proposed Algiers summit, which the King is to discuss with the Algerian Foreign Minister in the next few days, the King said Jordan never opposed such meetings. But officials made clear that they did not see any call for a single-issue summit on the Palestinian uprising in the coming weeks.

Algerians to host June Arab summit

A SPECIAL Arab summit devoted mainly to the five-month-long Palestinian uprising will open in Algiers on June 7, Reuters reports from Algiers.

Algeria and the Palestine Liberation Organisation (PLO) have been pressing since March for a summit on the uprising in the West Bank and Gaza Strip where at least 177 Palestinians and two Israelis have been killed since last December.

Arab foreign ministers meeting in Tunis a month ago recommended a summit be held as soon as possible, but it was postponed until after the Muslim fasting month of Ramadan which ends on May 17.

A June 7 summit would coincide with a fourth visit to the Middle East by Mr George Shultz, US Secretary of State, who will be making a new attempt to arrange Israeli-Arab peace talks. Mr Shultz is due in the area from June 3 to June 8 after attending the US-Soviet summit in Moscow.

Mr Shultz launched his Middle East peace mission in February in response to the uprising. The Arab summit is designed to co-ordinate top-level Arab backing for the uprising.

Peres for secret Mideast talks with Soviet officials

BY ANDREW WHITLEY

ISRAEL'S Foreign Minister, Mr Shimon Peres, left unexpectedly for Switzerland yesterday for what was widely reported to be a secret meeting with senior Soviet officials on the Middle East peace process.

Fighting to save the badly faltering initiative of Mr George Shultz, US Secretary of State, he is believed to be trying to persuade the Soviet Union to soften its insistence on a fully fledged international conference with the authority to intervene in bilateral negotiations.

According to a senior Israeli official, Moscow has offered to restore diplomatic relations with Israel - broken off in 1967 - during the preparations for such a conference.

This is a far cry from the long-standing Soviet insistence that relations would only be renewed after a total Israeli withdrawal from all the territory it captured in 1967, but difficulties appear to have arisen lately in the rapprochement between the two countries.



Extremist violence spills into state of Haryana

BY JOHN ELLIOTT IN NEW DELHI

SECURITY PRECAUTIONS were tightened across north India last night, after more than 30 people were killed in a spate of Sikh extremist attacks in the states of Punjab and Haryana on Saturday night.

About 1,000 people have now been killed so far this year - compared with 1,200 in the whole of last year - as a result of violence by Sikh extremists and counter-attacks by security forces.

The extremists are fighting for an independent state, which they call Khalistan, and they have stepped up the violence in an attempt to upset a peace initiative launched two months ago by Mr Rajiv Gandhi, Indian Prime Minister.

Killings have been taking place at an average of about 12 a day in the past six weeks. But Saturday night's attacks caused the Government increased concern because they extended across the border from Punjab into the neighbouring Hindu state of Haryana where gunmen fired on two wedding parties of tribal nomads, killing 19 people.

Fearing the risk of more terrorist attacks outside Punjab and a possible violent backlash from India's majority Hindu community, the Government last night declared a red alert in the northern states and the capital of Delhi. Regional police chiefs are meeting today to plan stronger security precautions.

Tension has also increased in the Golden Temple in the Punjab city of Amritsar, the headquarters of the extremist groups. Extremists have erected brick and other barricades around the temple, which was attacked by the Indian army in 1984. There have been recent outbreaks of shooting, and security chiefs fear that a serious battle could develop.

The Government has instructed the security forces not to go into the temple area for fear of further upsetting Mr Gandhi's peace initiative. Two months ago Mr Gandhi released from jail Mr Jasbir Singh Bode, a leading high priest, along with other militants. He hopes Mr Bode will persuade the less extreme militant groups to drop their Khalistan call and do a deal with the Government.

Mr Bode has only won support from a small segment of the extremist groups, but he said in a recent BBC interview that he did not want that the country of India should be broken into pieces. This reinforces his previous statements, which have indicated that he is opposed to the call for an independent Khalistan, and it also shows that he is still trying to push ahead with the Government's peace initiative despite violent resistance from the most extreme groups.

Thirteen die as Karachi ethnic rioting continues

BY MOHAMMED AFTAB IN ISLAMABAD

THE death toll in ethnic riots in Karachi, Pakistan's biggest industrial and business centre, rose to 30 on Sunday, after 18 people had been killed and 58 injured in further clashes.

The 13 died early on Sunday, as rival ethnic groups carried out sniper attacks with automatic weapons and set fire to houses and shops in the Khawaja Ajmer Nagar residential district. Four of the dead were policemen.

The rioting had continued throughout Saturday, forcing the police to increase its strength 10 days ago after a traffic accident in which a Mohajir was killed by a Pathan bus driver.

Mohajirs, who speak Urdu, migrated from India to Pakistan in 1947 when the country won its independence from Britain. The Pathans come from Pakistan's northwestern region.

The two groups, both Moslem, have been fighting since late 1986 over jobs, scarce housing, and ownership of Karachi's sprawling slums. Mohajirs also accuse Pathans of indulging in trafficking in narcotics and illegal weapons, besides smuggling heroin to Europe and the US.

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OVERSEAS NEWS

Hong Kong rates up one point today

By David Dowell in Hong Kong

INTEREST RATES are to be raised in Hong Kong today in response to a steady upward pressure on rates in the US and rising overnight interbank rates in the territory in recent weeks.

Stock market analysts in Hong Kong disagree over the effect on sentiment of the latest increase. A rise of half a percentage point had been expected for the past two weeks, and appears to have been discounted by stock market operators.

It is less certain, however, that the increase, which is larger than expected, can be shrugged off. This is especially so after the market on Thursday, when a deal by Jardine to "buy out" a consortium of Chinese businessmen who had been manoeuvring for an assault on Hongkong Land killed a rumour that has been provoking speculation in the local stock market for much of the past five years.

Moderation gains ground in S Korean politics

By Maggie Ford in Seoul

A WAVE of moderation appears to be rolling over South Korea in the wake of parliamentary elections last month in which the ruling party lost its majority. Such a change could affect internal politics and external relations.

Mr Kim Dae Jung, re-elected leader of the main opposition Party for Peace and Democracy, stressed reform and stability in his acceptance speech at the weekend, while the US signalled a new era of co-operation, rather than fractious negotiations with its ally could be on the way.

Outlining his programme for the National Assembly, Mr Kim said he would concentrate on three areas - progress towards democracy, economic improvement and ending the legacy of the former regime of President Chun Doo Hwan.

His party would push for the release of political prisoners, a free press and an end to the involvement of police and intelligence agencies in politics. He would support medium and small business, better housing and health care, free trade unions and workers' rights so as to produce an equilibrium between business and labour.

He also supports the independence of the central bank and help for farmers. Mr Kim last week called for the displacement of the chief justice and the supreme court members as a first step towards a fair legal system.

He plans to use the National Assembly's new powers to look into corruption by the previous regime alleged fraud in the presidential election last year, and the Kwangju incident in which at least 200 people were killed by the military in a 1980 uprising.

Mr Kim has emphasised his commitment to negotiation and to a successful Olympic Games in Seoul this year.

However, two new appointments made by President Roh Tae Woo suggest that the opposition faces an uphill task. Mr Roh removed the Interior Minister and the intelligence chief in favour of two men who had been linked to the military or to law enforcement agencies. Following the appointment of party secretary-general of one of the military men held responsible for the Kwangju incident, observers believe that the Government plans to resist demands for investigation of sensitive areas.

Meanwhile, after trade talks with the US last week, South Korean officials are adopting a conciliatory tone over the visit to Seoul this week of Mr William Taft, US Deputy Defence Secretary.

He is touring European and Asian capitals to persuade allies to shoulder more of the cost of Western defence. South Korea has been asked to pay more for the 40,000 US troops in the country, to help fund US activities in the Gulf and to contribute towards an aid plan for the Philippines.

A Defence Ministry official said yesterday cost-sharing was being positively reviewed. Although Seoul did not wish to become involved in the Gulf conflict, it would be willing to give indirect support by providing maintenance for US aircraft operating in north-east Asia.

A Foreign Ministry official said South Korea already paid \$1.3bn towards the cost of the US troops and spent nearly 6 per cent of gross national product on defence. South Korea is likely to ask the US to share more defence technology in return for any help.

UK NEWS

Prescott steps up his election campaign

By Charles Hodgson

MR JOHN PRESCOTT, who is challenging Mr Roy Hattersley for the Labour deputy leadership, has written to constituency Labour parties throughout the country urging support for his candidature and outlining his plans for improving the party's organisation.

Mr Prescott, MP for Hull East, argues that organisation is as important to the party as policy. If elected, he pledges to spearhead a campaign to build a mass Labour Party and to involve regional and constituency parties and trade unions in future campaigning.

The letter marks the start of a new phase in the Labour leadership contest which had been conducted at a low key before last week's local elections.

Mr Prescott, along with Mr Tony Benn and Mr Eric Heffer, who are jointly campaigning for the whole Labour movement, is looking at many options in an attempt to save his manufacturing capacity. It has emerged that several British and foreign companies are keen to preserve the Fidelity name. "We are discussing with quite a few people how to use the name," Mr Paul said.

Amstrad enters contest for Fidelity brand name

By David Thomas

SEVERAL COMPANIES, including Amstrad, the fast growing UK consumer electronics group, are competing to acquire the brand name Fidelity. The exit from manufacturing of Fidelity, the last British-owned television maker, was disclosed last week.

The decision on who will take on the name is likely to be made this week, when Amstrad is also due to launch its first video camera and an easy-to-use video recorder.

Caparo Industries, the engineering group headed by Mr Swraj Paul, last week announced the closure of Fidelity, its loss-making electronics subsidiary, after looking at many options in an attempt to save its manufacturing capacity.

It has emerged that several British and foreign companies are keen to preserve the Fidelity name. "We are discussing with quite a few people how to use the name," Mr Paul said. Mr Paul said he hoped to decide between the contenders this week. They included Amstrad, which had entered the contest late in the day.

Mr Paul added, however, that none of the interested companies intended to retain Fidelity's manufacturing capacity.

Fidelity is a name long associated with the UK's hi-fi, radio and television markets. Most recently, it has concentrated on televisions, where it had 12 per cent of the total market, according to Mr Paul.

Amstrad, which is understood to be vigorously pressing its claim for the Fidelity name, will demonstrate its continued commitment to the leisure sector by launching a range of products this week.

One is likely to be Amstrad's first foray into the new generation of compact video cameras known as camcorders, which allow people to shoot their own home movies and replay them on their video recorders.

Camcorders have so far failed to take off as widely in Europe as in the US, mainly because of their high price. About 55,000 camcorders were sold in Britain last year, according to BIS Macintosh, the market research organisation, which forecasts 25 per cent growth this year.

Amstrad is almost certain to follow its usual strategy of competing on price against the leading brands, which, in camcorders, include Sony, Panasonic and JVC. Last year, the average retail price of a camcorder was \$200, while some cost over \$1,000, according to BIS Macintosh.

Amstrad is also likely to launch a video recorder with what it believes is a revolutionary new design, making it easier to programme than existing machines. The development team has given the hand-held programmer the codename "AIT" - or Anti-Idiot Transmitter.

Robert Taylor examines European trade unions as they confer

The workers prepare for 1992

THE EUROPEAN Trade Union Confederation conference in Stockholm this week will endorse the European Community's move to a free internal market, but with reservations.

In their Brussels headquarters the ETUC - representing 44m organised workers in 21 western European countries - has found a useful ally in the Commission for its campaigns for full employment and trade union rights. Mr Jacques Delors, EC president, can expect a sympathetic audience when he addresses the conference on Thursday.

What the ETUC wants to see are measures that will protect the freedom of workers who want to move around the EC for work, strengthen social security provisions for them across national frontiers and extend legal rights for workers and strengthen the harmonisation of company law.

The impetus from the creation of an internal market by 1992 has given western Europe's trade unions the opportunity to revive a wider interest in well-established policies that have fallen on deaf ears over the past 10 years, particularly in Britain and West Germany.

Delegates in Stockholm will recognise - though not always in public - that they face enormous problems in establishing any credibility for their organisation as an industrial and political force to be reckoned with. Unions and workers have always found it hard to create strong bonds across the barriers of language, custom and practice, even at the best of times. Now, however, with an estimated 16m workers unemployed inside the EC, the

difficulty of hammering out transnational bargaining strategies is even more acute. Moreover, sceptical observers are bound to question the representativeness of such a body as the ETUC. An international research project being carried out on western European union membership trends, based at the University of Mannheim, has recently published a breakdown of the organisational strengths of the unions across the continent.

The ETUC wants to see measures that will protect the freedom of workers who want to move around the EC

These suggest that, in a growing number of countries, the unions are finding it hard to hold on to their old members as a result of mass unemployment, occupational change and a more hostile political climate.

The biggest numerical drop in union penetration has occurred in Britain (down from 54 to 38 per cent in the 1980s) but there has been a similar decline recorded over the same period in the Netherlands, where organised labour has declined from 38 to 29 per cent of the workforce. In West Germany the contraction has been less dramatic so far, with a fall from 33 to 31 per cent during the eighties. Union membership figures for France have always been low and unreliable but the Mannheim project reckons no more than 15 per cent of French workers are now unionised.

The rundown of the traditional smoke-stack industries, where workers were organised in unions, combined with the growth in private sector service employment and small companies where collective organisation has always proved harder to achieve, provides a main explanation for the present growing crisis in west European trade unionism.

However, the Mannheim project also shows there remain crucial differences between the relative strengths of unions in various countries. In most of Scandinavia unionism remains tenacious. During the eighties it has grown in Sweden (up from 83 to 88 per cent of the workforce) and in Denmark (up from 74 to 84 per cent). The reason for this high level stems far less from any worker enthusiasm in those countries for collective organisation than from the fact that their unions retain a key role in the provision of social welfare benefits.

In Norway, where this is no longer true, only 58 per cent of workers belong to unions. This may also help to explain why the rate of unionism in Belgium remains high at 74 per cent of the labour force. However, the size of public sector service employment is also an important factor in explaining the differences in trade union penetration among west European countries. In Scandinavian workers in local government, the

health service and education are well organised in unions and have considerable influence over the direction of collective bargaining.

The uneven realities in the workplace will make it very difficult for the ETUC to find common ground to bind its affiliates together in any strategy to defend and extend existing union membership boundaries. Outside Britain few governments have embarked on strategies designed to weaken unions, even if they have been far less ready than in the immediate post-war period to strengthen union and worker rights because of economic constraints.

The papers being presented to the Stockholm conference reflect a surprising degree of optimism inside the ETUC. "At the European level, the cohesion of the European trade union movement has never been so strong," it is claimed. In such areas as mass redundancy and equality between men and women in the workplace, the ETUC can report some progress.

So the present outlook is not entirely bleak for the unions in western Europe. In the list of specific demands to give a "social dimension" to the moves to the internal market by 1992, the ETUC hopes to go some way to counter-act what it calls "neo-liberal, monetarist" governments that favour deregulation as a way to undermine union cohesion. Its lobbying efforts with the EC bureaucracy in Brussels may produce greater progress than calls for transnational collective bargaining with multinational companies or demonstrations against mass unemployment.

Mr Prescott, who is sponsored by the National Union of Seamen, said that as deputy leader he would give full support to Mr Kinnock and argue that Labour should decide on a more clearly defined role for the deputy leader, one of only three party officers elected by the whole Labour movement.

If elected, he would tackle the two key issues of membership and campaigning. "There is a direct link between our electoral fortunes and our ability to build a mass party," Mr Prescott says.

Tory advertising raises concern

By Peter Riddell

LORD THOMSON of Monifieth, chairman of the Independent Broadcasting Authority, yesterday admitted concern over the Government's recent advertising campaigns.

His comments, on BBC Radio 4, follow Labour Party criticism of the increase in government spending on advertising, which has also led to concern by the Treasury and the Commons Public Accounts Committee.

Lord Thomson said the Government was using "the persuasive and visual skills of advertising agencies to a degree which governments didn't do in the past... This change brings the risk of transgressing the line between objective information and making a party political point."

The IBA has apparently insisted on changes in certain recent advertisements.

Speaker intends to stay in post

By Peter Riddell, Political Editor

MR BERNARD WEATHERILL, Speaker of the House of Commons, said yesterday that he would carry on at least until the next general election despite recent criticism of his performance.

His comments on ITV's Week-end World reflected his determination to answer critics as he has done already on the BBC's Week-end Westminister and Channel Four's Parliament Programme.

Mr Weatherill's frammish has irritated some House of Commons traditionalists and senior Tories who feel he should take a lower public profile.

Yesterday, however, Mr Weatherill defended his policy of making the Commons the centre of public debate. He acknowledged that it sometimes annoyed ministers, and conceded that recent press attacks on him had upset him and his family.

Describing himself as a cavalry officer who knew his duty, he said he was absolutely determined to stay the course.

"I have no intention of taking an early bath," Mr Weatherill declared. "I will continue to do my duty by the House in the traditional way of speakers of being on the side of Parliament, of ensuring that everything of importance in the nation is exposed on the floor of the House."

Mr Weatherill defended his decision a month ago to grant an emergency debate on social security, to the annoyance and surprise of ministers. He said the decision had reflected what had been said to him by his constituents, in letters and by MPs.

It was, he said, accepted by most MPs as the right decision. Two months ago, he said, he would have preferred the Government to launch its inner cities initiative in the Commons before holding a press conference, rather than the other way round.

No 10 enters the media debate

By Our Political Editor

THE CONTROVERSY over government relations with broadcasters and the press was further stirred at the weekend by typically blunt remarks from Mr Bernard Ingham, the Prime Minister's Press Secretary.

However, claims in The Observer newspaper yesterday that the Government was stepping up a concerted campaign against the "irresponsibility" of the British media, in the wake of BBC and ITV documentaries on the Gibraltar shootings of three IRA terrorists, was dismissed by Downing Street as "indicrous nonsense."

Mr Ingham is quoted as saying the standards of the media had declined "to the point of institutionalised hysteria." He also said: "There is nothing wrong with the British media that a renewed respect for facts, objectivity and fairness rather than the false gods of invention and malice would not cure."

A former Guardian journalist before joining the Civil Service 30 years ago, Mr Ingham has expressed such views on the press several times in public speeches in recent years.

MP seeks incentive for home annuities

By David Barchard

RETIRED PEOPLE who take out a mortgage on their homes to finance an annuity could receive double their annual incomes from that annuity if amendments to the Finance Bill tabled last week by Mr John Butterfill, Conservative MP for Bournemouth West, are approved by the Commons next month at the committee stage.

Home annuity mortgage schemes enable an elderly home owner to take out a mortgage of up to £30,000 on his or her house. That provides a modest annual income - about £2,400 a year for a man of 75 and about £1,700 for a woman of the same age - after interest payments have been made.

Similar schemes are operated by Allied Dunbar and by the Halifax and Abbey National building societies. Although there is a potential market of millions, fewer than 50,000 are

thought to be covered by such schemes, which have not found favour with financial services organisations mainly because of their prohibitive tax burden. Mr Butterfill's amendment, supported by 54 Conservative MPs including 10 members of the standing committee considering the bill, would allow interest to accumulate tax-free and be repaid together with the mortgage debt when the borrower died.

Tailors face a strong pound and high rates, reports Alice Rawsthorn

Savile Row tightens its waistline

LAST WEEKEND the Federation of Merchant Tailors celebrated its centenary in Savile Row, the heartland of London's master tailors. But beneath the jollity of the celebrations, the tiny industry faces an uncertain future.

After a few prosperous years, the tailors are suffering because the rise of the pound against the dollar has depressed their sales to the US. Moreover, the Government's new property legislation threatens to drive them away from Savile Row.

The merchant tailors enjoyed their heyday at the turn of the century when the federation sported more than 1,000 members. But the birth of multiple tailors - such as Burton, Hopworth and John Collier - offering factory-made suits at accessible prices anted customers away.

The decline began in the 1920s and has continued ever since, although there have been pockets of prosperity. The tailors flourished in the post-austerity era of the late 1950s but suffered when fashions became more casual in the hippie years of the 1960s.

They enjoyed another renaissance in the mid-1980s. The bullish stock market, together with the explosion of the financial services sector before Big Bang, nurtured a new source of business in "new money," as Mr Robert Gieves, vice chairman of Gieves & Hawkes, calls it.

Today there are about 100 merchant tailors in England, employing more than 3,000 people. Several, like Henry Poole and Anderson & Sheppard, are sizeable companies. Gieves has developed a broadly based outfitting business from its origins as a bespoke tailor.

More than half the tailors work in and around Savile Row in the West End of London. Some, such as Gieves, and Wells of Mayfair,



Robert Bright, owner of Wells of Mayfair, fears closures

produce from rooms tucked above and behind their shops. Others rely on the network of workshops in nearby Soho.

The process of making a bespoke suit is as skilled as ever. It takes at least 40 different measurements and 50 working hours to make a suit, which will sell for £500 to £1,200.

The merchant tailors mustered sales of about £27m last year, £18m of which came from overseas. Many of these foreign customers buy their suits directly from Savile Row on visits to London, but the larger companies conduct regular sales tours of large markets such as the US.

Mr Robert Bright, chairman of Wells of Mayfair and the federation president, estimates that US sales fell by about 18 per cent in the first quarter. So far there have been no company closures or job losses, but Mr Bright is convinced that there will be unless the US market recovers.

The merchant tailors face the parallel problem of the changes to commercial property legislation introduced last summer. The reforms abolished the category of "light industrial space," so that the property occupied by the tailors is now classified as "office space."

The rental value of office space in central London is, says Mr Bright, four times that of light industrial space. Thus the merchant tailors face the threat of quadrupled rent and rates, which are assessed according to the rental value. Very few could accommodate such increases.

There is also a risk that when the Savile Row leases come up for renewal, the tailors' business premises will be redeveloped into expensive office space. Hitherto, the tailors have been protected by the fact that it has not been very profitable for property companies to redevelop their "light industrial space."

That threat has already become reality for some of the small workshops in Soho that manufacture for the tailors. Several have been forced to move or to close since last autumn, because the buildings in which they work have been redeveloped.

The federation argues that, unless these difficulties can be overcome, then the tailors will be scattered across the city. Moreover, Savile Row will cease to be the centre of master tailoring and will turn into a motley collection of shops and offices, just like so many other streets in London.

Advertisement for Chinese Tung Oil. The text reads: 'CHINESE TUNG OIL. Chinese Tung Oil is the best among all drying oils. It has been highly valued on international markets for its quick drying, rapid bodying, strong waterproofing and insulating properties. Chinese Tung Oil is extensively used in surface coatings, the electronics industry and the manufacture of linoleum, oil-cloth, printing inks, etc.' There is an image of a can of the oil.

POLICY REVIEW GROUP SAYS PRE-1979 STRATEGY IS INADEQUATE

Labour told 'review economic plan'

BY CHARLES LEADBEATER

A FAR-REACHING overhaul of the Labour Party's economic strategy has been called for in a report by the party's policy review group.

challenges facing the British economy. It rejects re-nationalisation of industries privatised by the Government, and instead calls for tougher regulation of major utilities, which would be designated "public interest companies."

It argues for a shift from a predominant concern with demand management in order to promote full employment, towards a strategy to promote the competitiveness of British companies.

more equally shared, it says. The report says the market would have an important role to play in promoting innovation and widening consumer choice. However, it argues, the market will not provide for long-term investments needed to secure a sustained improvement in competitiveness.

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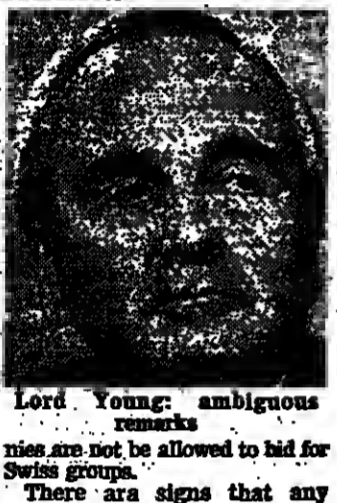
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New calls for inquiry on sweet group bids

BY PETER RIDDELL AND CLARE PEARSON

POLITICAL pressure increased at the weekend for a full inquiry by the Monopolies and Mergers Commission into the future of the Rowntree and Cadbury Schweppes confectionery groups in the face of ambiguous remarks on competition policy by Lord Young, the Trade and Industry Secretary.



Lord Young: ambiguous remarks are not allowed to bid for Swiss groups. There are signs that any inquiry may also take into account the nearly 15 per cent stake in Cadbury built up by General Cinema of the US, with the Office of Fair Trading looking into the broader position of the chocolate sector.

inquiry may also take into account the nearly 15 per cent stake in Cadbury built up by General Cinema of the US, with the Office of Fair Trading looking into the broader position of the chocolate sector.

ruled out blocking bids on protectionist grounds since Britain would suffer. However, he also hinted at a possible review of UK merger policy, changing the view of what creates a monopoly, because of the creation of a single European market after 1992.

Seamen's union likely to reject Sealink offer on temporary jobs

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the National Union of Seamen (NUS) seem unlikely today to accept a job offer by the Sealink ferry company and instead were warning last night of a lengthy continuation of the 14-week-old dispute.

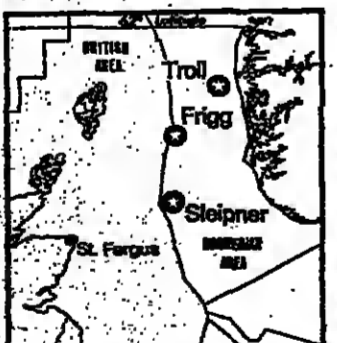
Sealink UK has given the NUS until 10am today to accept a framework deal worked out over the weekend, with the conciliation service acting.

P&O Dover employees sacked as part of the dispute over operating costs and working practices. In return, the NUS would lift its secondary action against Sealink, allowing its own acquisition to be lifted in turn.

Government may end ban on imports of Norwegian gas

BY MAX WILKINSON, RESOURCES EDITOR

THE Government may reconsider its policy of blocking imports of Norwegian natural gas, which followed its veto three years ago of a \$30m contract for British Gas to buy the Sleipner field from Norway.



Private sector electricity companies are expected to want to build more smaller, gas-fired power stations, as is happening in the US. Small gas-fired combined-cycle power plants can be built in about half the time needed for big traditional coal-fired power stations and they present fewer pollution problems.

authoritative new study by the Fridtjof Nansen Institute in Oslo, Britain's importing needs would be little changed, although the Frigg field would be exhausted. However, by the year 2010, Britain's imports of gas are expected to rise to between 34bn cu m and 40bn cu m, representing about 70 per cent of UK consumption.

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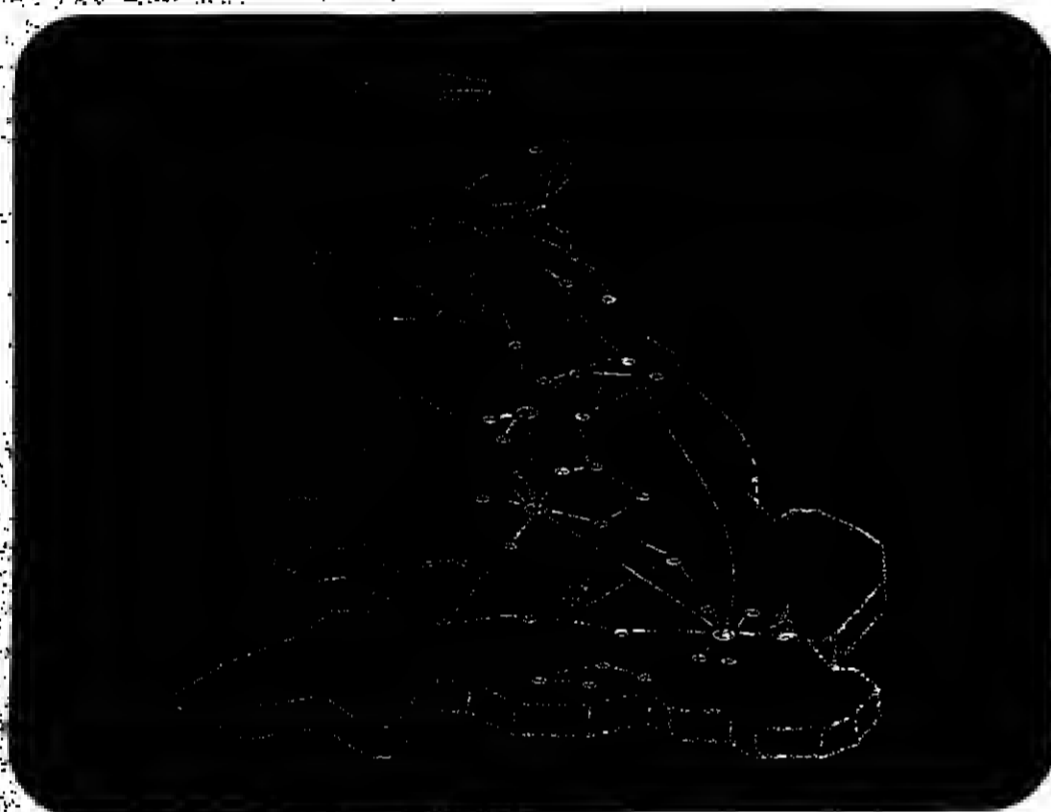
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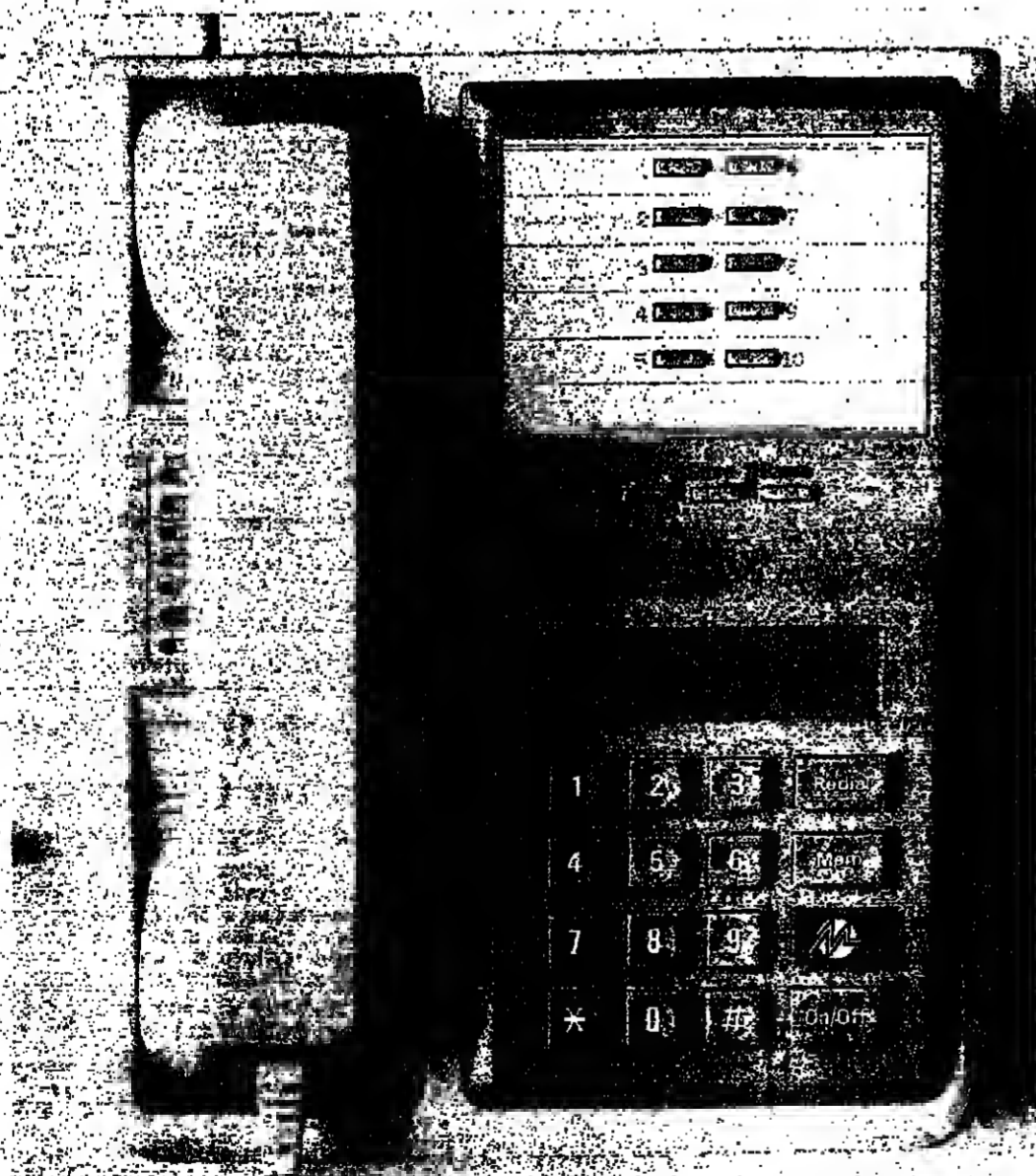
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UK NEWS

Growth 'will slow and pound decline by 1990'

BY RALPH ATKINS

RECENT upward movement in the value of the pound will be reversed and British economic growth will slow by the end of the decade, four groups of economists predicted at the weekend. Four reports by independent economists showed economic growth slowing from an exceptionally high level last year. They expected the trade deficit to worsen this year and next but were optimistic about exports and investment. Cambridge Econometrics (CE) said sterling's recent appreciation would be temporary. It predicted that by 1991 the current-account deficit would be so large and persistent that the markets would take fright. "The Government's dilemma," CE explained, "will be whether to let sterling fall and allow the rate of inflation to accelerate to about 7 per cent per annum, or to raise interest rates and restrict credit and so risk a financial crisis that will damage growth and employment."

with 2.8 per cent a year from 1985 to 1990. The recent strength of consumer spending was not expected to run much beyond 1988, CE said. Instead, investment and exports would become the main sources of growth. It predicted that spending on fixed investment would rise by 6.6 per cent this year after a 3.5 per cent rise in 1982. Unemployment was forecast to rise to 9.8m by 1991 before falling gradually. DRI Europe said that the value of the pound against the D-Mark might fall to DM2.6 by the end of the year compared with the current rate of about DM3.13. "Dealers to the market think that they can make money short-term and get out before the crash comes," said DRI. "They are probably wrong and are likely to lose money when the economic fundamentals assert themselves." DRI expected British gross domestic product to grow by 3.3 per cent this year and 2.6 per cent in 1989. In both years, added DRI, it would be higher than in West Germany, France, Italy or Canada. The Henley Centre for Fore-

casting said recent confidence about the British economy had led to a large inflow of funds from abroad, pushing up the pound. It added, however: "Continuing poor trade figures coupled with a slowdown in economic growth will lead to downward pressure on sterling over the coming two years." The centre said consumer spending would grow by 4.3 per cent this year, but the rate of increase would fall to 2.5 per cent in 1989. It expected investment and export growth rates to fall over the same period, but then rise faster than consumer spending in 1989 and 1990. C.I.-Alexanders Laing & Cruickshank, the securities house, said the Government's economic policy was in "total disarray". Inconsistencies in strategy meant that interest rates were artificially high and that most current capital inflows consisted of speculative money which could "flow out as rapidly as it flows in". Mr. Alexander said that in the next few months sterling might rise above DM3.25 before falling back to DM3 by the end of the year.

Thatcher reaffirms desire to stay leader

By Peter Riddell, Political Editor

MRS MARGARET THATCHER wants to carry on leading the Conservative Party until after the next general election and she has received backing for a continued radical programme into the 1990s from a trio of ex-ministers. The three are Mr Norman Tebbit, Mr Michael Heseltine and Mr Leon Brittan. In a lengthy interview in the Times, she reaffirmed her desire to continue as Prime Minister and said she would "hang on until I believe there are people who can take the banner forward with the same commitment, belief, strength and singleness of purpose." She said there would come a time when people would say "there are several young people who could be leader." That would lead to speculation about ministers now in their 40s. Mrs Thatcher praised Dr David Owen, leader of the continuing SDP, for his "fundamental things" such as crime and defence, "what ordinary people are concerned about", and said he would have to decide whether to opt for the Conservative or socialist way. Dr Owen returned the compliment but said he would prefer to go out of politics than become a Tory. Mrs Thatcher was also critical of recent divisions in her own party, which she blamed for Labour's recovery in the polls. The voters, she said, did not expect the Tory party "to be split and that is what has happened."

Peter Riddell examines the parliamentary aspects of the chocolate wars Monopolies and political sweeteners

THE CITY battle over the future of the Rowntree and Cadbury Schweppes confectionery groups has now surfaced at Westminster. Motions have been tabled by MPs. Questions have been asked. Ministers have been discreetly lobbied. Opposition leaders and senior Tories both argue that the affair raises questions about the future ownership of British industry, and particularly its place in a common European internal market after 1992. Industrial issues are seldom raised at Westminster except when they hit the headlines and involve scandal, strikes, large-scale redundancies or takeovers. The instincts of most MPs are protectionist in the broadest sense. They speak up to defend their constituents' current jobs. That applies particularly when a company with strong local roots is threatened. By emphasising its position in the north-west, Pilkington rallied parliamentary opinion to its side at the beginning of last year when faced with an unwelcome approach from BT (subsequently withdrawn). Rowntree has a similar reputation in Yorkshire, but has been slower to mobilise support at Westminster. MPs have been privately critical of the company's efforts at lobbying. For instance, it has only just appointed an adviser on its Whitehall and Westminster activities. Rowntree's strongest cards have been its position in York-



Sir Adrian Cadbury: concerned with European context



Michael Heseltine: stresses absence of reciprocity

shire and the allegedly one-sided nature of the bid from Nestlé and the 29.9 per cent stake held by Jacobs Suchard, both of Switzerland. For instance, Mr Michael Heseltine has emphasised the absence of reciprocity, since similar approaches could not be made to Swiss companies, as they are bid-proof. That point is highlighted in the Commons motion now backed by about 50 Tory MPs, mainly from Yorkshire and the north. The motion calls for a reference to the Monopolies and Mergers Commission, as does a parallel Labour one. A reference is supported by Mr John Banham, director-general of the Confederation of British Industry. For all its lengthy involvement in Britain, Nestlé

need to be reviewed by the MMC. Mr Tony Blair, Labour's trade spokesman, argues in a statement this morning that the decision whether or not to refer both companies will be "a critical test of the Government's whole commitment to UK industry in advance of 1992." In an interview in The Observer yesterday, Lord Young, Trade and Industry Secretary, played down the reciprocity issue in arguing that if countries continued to clear their markets to foreign bidders they would ultimately be the losers. "If we start getting into protectionism we will be the ones to suffer most." However, Lord Young hinted at a change of emphasis in merger policy by noting that the stock exchange market of \$20m in 1992 will be Britain's home market. "We must look at merger policy in a European dimension. If two UK companies command a market share which represents a monopoly in the UK, clearly it is a single European market. We have to take that into account." That could apply to a merger of Cadbury and Rowntree. Political pressures will increase this week with further activity by Mr Heseltine and other public questioning of ministers at trade and industry questions on Wednesday. The Government will remain publicly non-committal until it receives the report of the Office of Fair Trading, probably next week.

Executives 'uncertain' on pensions

By Eric Short, Pensions Correspondent

NEARLY 40 per cent of top executives and middle managers are undecided about their arrangements under the new rules for pensions, according to a Survey Research Associates (SRA) poll of 2,500 subscribers to Business magazine. Younger executives and managers, it said, were the most uncertain. The findings confirmed those of earlier surveys which showed apathy towards or ignorance about radical changes in pension provision. About 43 per cent of those interviewed intended to remain with their companies' pension arrangements. The proportion rose from 38 per cent for those aged 25-34 to more than 50 per cent for those older than 45. The executives and managers interviewed were not keen to make their own arrangements through new-style personal pensions. Only 18 per cent said they would take out personal pensions. That included 12 per cent who would use personal pensions to contract-out of the State Earnings-Related Pension Scheme, while 6 per cent would use personal pensions as well as Serps.

Commercial vehicle sales head for record

By John Griffiths

THE UK commercial vehicle market has recovered sharply from the two-week strike at market leader Ford in March and appears to be on course for record sales for the second year to a row. Society of Motor Manufacturers and Traders statistics showed there were 27,424 registrations in April, up 15.2 per cent from the same month a year ago. That brings the total for the first four months of the year to 117,086, a rise of 7.6 per cent from the same period in 1982. The Ford dispute caused a drop in registrations of nearly 10 per cent in March. As a result, the first-quarter total was only 5.2 per cent on that for the first three months of last year. Last month, all sectors of the market saw sales increase apart from buses and coaches, sales of which fell to 200 units compared with 356 in April last year. In the heavy-duty sector, for trucks of over 3.5 tonnes gross weight, Iveco Ford continued to take an increasing market lead over the Anglo-Dutch Leyland Daf group. Last year, the two were neck and neck for the top position, with Iveco Ford winning by fewer than 200 units. After the first four months of this year, Iveco Ford has sold

5,504 units, representing 24.8 per cent of the sector, compared with Leyland Daf's 4,957 units sold, or 23.2 per cent. However, Leyland Daf is likely to gain a market boost from its decision to increase output at its Leyland truck plant from 59 trucks a day to 68 in September. Sharp increases by smaller UK-based truck makers were not enough to halt a slow rise in the share of the heavy truck market taken by imports. So far this year, imports have accounted for 40.75 per cent, compared with 39.32 per cent a year ago. April sales in the heavy truck sector were 5,274, up 10.77 per cent, and for the year to date sales are up 15.77 per cent at 22,194. Light van sales totalled 8,558 last month, up 6.38 per cent, and this year have gained 1.58 per cent to 36,988. Sales of medium vans, typified by the Ford Transit, were 11,962 for the month, up 26.14 per cent, and 50,446 this year, up 6.44 per cent. The month's sales of light four-wheel-drive utility vehicles amounted to 1,340, up 15.02 per cent, and for the first four months reached 6,367, up 29.12 per cent.

US stockbroker hits out at plans for ITV

By Raymond Snoddy

A LEADING US stockbroker who has encouraged international investors to buy shares in Britain's ITV companies has attacked government plans to put ITV franchises out to competitive tender. Mr David Londoner, associate managing director of Wall Street stockbroker Wertheim Schroeder, argues that a bidding system would force television companies to exploit the airways to derive maximum cash flow and would come "perilously close to expropriation." ITV companies, he emphasises, were floated with the encouragement of the Government and the Independent Broadcasting Authority. In a letter to the IBA, Mr Londoner, who says he has placed several million pounds of ITV stock with American institutional investors over the last 18 months, says auctioning is simply a bad idea. "It would invite elements into the process who would be unlikely to maintain the high standards of British television," says Mr Londoner, who intends to make his views known to the

Government. Instead, the US stockbroker suggests three measures that could lead to increased competition in programming and advertising: The privatisation of Channel 4, although the IBA should continue to protect its programme remit and the ITV companies should get a minority of the shares to compensate for their initial investment. The shares would have to be distributed or sold, however, within five years. A move from a Treasury levy based on profits to a revenue levy. The present profit levy, together with corporation tax, "allows over 60 per cent of programme and other costs in effect to be paid by the Government," he says. Franchises should become freely tradeable among qualified outsiders, perhaps after a specific holding period. The ideal policy for the future of British commercial television, Mr Londoner says, would be one which "encourages efficiency, slows the rise in advertising rates, increases government revenue and protects investors."

Ministry defends its record on Chernobyl

By Bridget Bloom, Agriculture Correspondent

BRITAIN'S OFFICIAL response to the Chernobyl nuclear accident two years ago was neither too slow nor inefficient, the Ministry of Agriculture claims in a memorandum published today. The memorandum has been submitted to the House of Commons Agriculture Committee. The committee is conducting an inquiry into the ministry's reaction to the explosion at the Chernobyl nuclear power plant on April 26, 1986 and its aftermath, after widespread criticism of the ministry's response. The document is chiefly concerned to emphasise that the ministry and other government departments have adequate emergency procedures in case of accident at UK or foreign nuclear installations, and that it acted sufficiently quickly to prevent the danger of contamination to foodstuffs within the UK after Chernobyl. It points out, for example, that milk testing began as soon as increased levels of radioactivity

were detected over the UK on May 2, but that the area of chief danger, turning out to be sheep grazing upland areas in Scotland, Wales and Cumbria. The fact that restrictions on slaughter were not imposed until mid-June has been widely criticised. However, the ministry argues that the lambs concerned were not ready for slaughter until then and that the "no immediate problems as far as the human food chain was concerned." The ministry's critics include the National Farmers' Union and the Country Landowners' Association, which have accused it of being ill prepared, of acting too slowly on affected areas and of paying insufficient compensation to farmers. The document says the \$5.2m paid in compensation is adequate. House of Commons Agriculture Committee, Chernobyl: The Government's Response. Ministry of Agriculture Fisheries and Food, Whitehall, London SW1.

Performance is key in draft rethink of Labour economic policy

Charles Leadbeater studies the ideas of Bryan Gould's planners

THE LABOUR PARTY'S traditional Keynesian economic policies are clothed in an air of comfortable familiarity. The tools of policy are easily identified - public spending and borrowing, together with manipulation of the exchange rate. So too is the goal of demand management: promotion of full employment. The draft report of Labour's policy review group on the productive and competitive economy, to be considered today by the party's Home Policy Committee, takes it on to much less familiar terrain. Prepared by a group working under the chairmanship of Mr Bryan Gould, spokesman on trade and industry, it says bluntly: "Pre-1979 economic management will not be adequate" to the challenges facing the UK economy. It calls for a complete shift from the direction the party's economic strategy took in the 1970s, from the macro-economics

of demand management to the micro-economics of promoting the competitiveness of British companies. Demand management, it says, must complement supply-side measures to improve the flexibility and adaptability of British companies. The review moves away from the "alternating economic strategy" developed by the party's left wing, with its talk of widespread nationalisation and planning agreements, and leans towards an alliance with the private sector. It says the central question is: "What needs to be done to help the companies, managers, workers, scientists, technologists and trainers, who must meet the challenges of the next decade, and what part must government play to providing that help?" But with that shift comes a fundamental question, largely untouched by the party's previ-

ous economic policies. The goal of raising the economy's competitiveness crucially relies on improving the performance of companies. Does Labour have a credible alternative to the Government's micro-economics and enterprise culture? One answer, the document argues, is that full efficiency can be achieved only through utilising all available resources. Thus it argues: "Full employment must be at the heart of a rational economic policy for the 1990s." Yet it goes on to say that this will not be achieved through "maximising aggregate demand." Only change through consent, it says, will promote the pace and scale of development needed for the economy to respond to the competitive pressures of the 1990s. But the key is a new approach to the relationship between the state, the private sector and the

market. In the short term, the market spurs competition, stimulates innovation and widens consumer choice. However, it undervalues high-quality education, training, and long-term research and development, which are the foundations for competitive success. The report emphasises that companies will be crucially involved in drawing up a medium to long-term framework for economic development. Economic weaknesses and opportunities must be identified on the basis of practical experience and informed assessments of potential markets. There is no mention of a national economic summit of union leaders, employers and ministers. It goes on to outline a series of measures the review group will consider in its second, more detailed phase, to prepare a final report for the party's 1989 confer-

ence: a government-backed industrial investment bank; a new national science policy; an active re-training programme to spread the burdens of industrial change. It is in this context of the need for an alliance with the private sector to improve competitiveness that the report argues for revision of the party's approach to social ownership. Re-nationalisation is not mentioned. Instead, the tone is set by a commendation of other economies, such as Sweden's, which is "both more successful and more socialist than our own, yet where state ownership has only a fractional importance it enjoys in Britain." It identifies Labour's problem in dealing with the main utilities, such as the water, gas and electricity industries, in this way. Consumer satisfaction is a fundamental measure of economic efficiency; monopolies often provide

consumers with a poor service because they are not open to competitive pressures; but it would be wrong to open essential services to market forces, it says. The solution is to designate such industries as "public interest companies," which would have a statutory responsibility to meet the needs of consumers and the national economic interest. Where changes in ownership or control may be necessary, various means could be used, such as minority and special shares. Payment of compensation for existing shareholders is avoided. The aim is to provide solutions which are "appropriate to the enterprises concerned, conducive to its efficiency, and fair to existing shareholders." It is not a detailed policy statement: many questions are left unanswered. But the report is the first clear indication of what Labour will stand for in the first election of the 1990s.

Civil engineering orders improve amid low profits

By Andrew Taylor

ORDER BOOKS of civil engineering companies are continuing to improve, but profit margins remain low, according to the latest workload survey from the Federation of Civil Engineering Contractors. It said shortages of skilled labour and some building materials continued to affect parts of the industry, and that there were marked differences in regional performance. The federation pointed to a slowing in the rate of increase in orders which indicated that "workloads may be starting to stabilise." The findings contrasted with recent forecasts based on order trends for all aspects of building. Those forecasts indicated that total construction output might rise by a further 5 per cent this year. Since 1971 the proportion of

new construction funded by the public sector, a large slice of which would have been done by civil engineers, has fallen from more than 50 per cent to less than 30 per cent. The federation said competition remained keen, and that civil engineers still found it hard to improve margins. Invitations to tender were less buoyant than at the beginning of the year. In Scotland, opportunities for work continued to be patchy while in north-west England, the Midlands and south-west Wales there had been a marked leveling-off in the flow of tenders for work. Some of that might be due to seasonal factors, it said. The outlook for the next 12 months was generally satisfactory, the federation added, with most companies expecting stability or moderate growth in workloads.

Task force leader to help set up rivers authority

By Ian Hamilton Fazey, Northern Correspondent

MR DAVID RENSNAW, the senior civil servant in charge of the Government's Merseyside Task Force, has been transferred to London to help set up the National Rivers Authority. Before joining the task force in 1984, Mr Renshaw worked on water pollution policy. He was a key figure in the Government's mission in Brussels on that subject. The Merseyside Task Force was established in 1981 by Mr Michael Heseltine, then Environment Secretary, after the Toxteth riots.

Takeovers in first quarter reach £6.09bn

By Martin Dickson

ACQUISITIONS and mergers in the UK by industrial and commercial companies were valued at £6.09bn in the first quarter of this year, the second highest quarterly figure on record, government statistics show. The period included the successful £2.3bn bid by British Petroleum for British Gas, the largest transaction since the acquisition of Imperial Group by Hanson and of Distillers by Guinness. Both were valued at more than £2.5bn and were concluded in the second quarter of 1986, which produced the record bid value figure of £8.4bn. For the fourth consecutive quarter, the number of acquisitions exceeded 250, with the total of 275 deals recorded slightly higher than that of the fourth quarter of last year. The figures were published in the government magazine British Business, which said last October's stock market crash "seems to have had only a limited effect so far on the number and value of companies acquired."

Call for Fawley inquiry

By John Hunt

THE COUNCIL for the Protection of Rural England has written to Mr Cecil Parkinson, Energy Secretary, calling for a public inquiry into the Central Electricity Generating Board's proposal for a coal-fired power station at Fawley, which is close to Southampton and the New Forest. Mr Andrew Purkis, director of the council, said: "The range of potentially adverse effects is so broad that it requires the detailed scrutiny only available at a full public inquiry." He said the Government's plans for privatising the electricity supply industry provided a new institutional backstop against which to assess the Fawley proposals. He doubted whether Fawley B could be justified in such circumstances. The council feels that the power station's tall stack would visually damage the landscape.

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Explaining away the US deficit



ANTHONY HARRIS in Washington

BACK IN 1981, at the dawn of Reaganomics, Mr Paul Craig Roberts came to address a gifts market conference in London. He was at that time the official supply-side adviser to Mr Ronald Reagan's US Treasury team, balancing the miscalculations of Mr Ryszard Smigajski

and the expenditure cutting of Mr David Stockman. Three of those four men are now out of office, monetarism has officially been shelved, and the Budget never was cut. In that lost era, though, the whole team was convinced that it had the secret of economic liberation, and was anxious to evangelise. Mr Roberts was the most outspoken preacher, and was in lecture-tramping form in London. He accused the British investment community of being hoarse with the word "supply-side". What they failed to understand, he said, was that fiscal deficits don't matter. A US deficit would be a trivial down payment on the great supply-side revolution which would soon create a surge of revenue. He was practically laughing off the platform, and has been pretty lively ever since about Thatcherism ever since.

He has changed his tune about deficits, though. In his recent writings he has been much concerned to explain how the US fiscal deficit came about. It seems that it was not so much a calculated down-payment as a horrible surprise. He accounts of who miscalculated what changes from time to time. When Mr Paul Volcker was still in charge at the Fed, it was his fault: over-tight monetary policy had provoked an unnecessary and unexpected recession; now he blames an unforeseen drop in inflation, which caused revenues to fall short. The details do not matter much. Nobody outside the US believed the official US forecasts of spending and revenue at the time, even if Mr Roberts and his colleagues did; and if they thought that the deficit was important, they have had nearly six years to tackle it. It is interesting, though, that he is going to such trouble to try to explain it away. When Mr Paul Craig Roberts is a little ashamed of the deficit, it is clear that most Americans regard it as a disaster, and since the October crash it is clear that they do.

Ordinary voters on phone-in programmes talk like so many girls brokers, and American politicians are positively obsessed with the subject. The urgency of cutting the deficit is the one point on which the two parties in the Joint Economic Committee of Congress agree in their recent report, and everyone assumes that the bi-partisan Commission which is now studying the question will recommend a pretty unpleasant cure. While finance ministers in all the other industrialised countries will certainly welcome this hair-shirt tendency, if only because they have been saying the same thing for years, it is not clear what they are worried about. Not only is the US economy doing a good deal better than most forecasters expected quite recently, but so are the European and Japanese economies. Meanwhile, the composition of US growth has improved out of recognition. Consumers are being rather cautious in their

spending, now that the demand for cars (stimulated by an endless price-cutting campaign) appears to be satisfied. This was confirmed last week in the reports from the regional Federal Reserve banks, known as the Tan Book, which is a good deal more up-to-date than the official statistics. Exports and investment are making most of the running - a combination which used to seem, to a whole succession of British Chancellors, as desirable as the Philosopher's Stone, and as milkily to be seen in real life. As long as things are going so well, it would seem perverse to change policy drastically. Some readers may think that I am simply commending sin because it is enjoyable, but in fact there are good economic reasons for thinking that worry about the US fiscal deficit is overdone. They were spelled out in some detail in November, just when the fiscal Puritans were

claiming that the crash had proved their point beyond contention, by Professor Willem Buiter, who has done more to look beyond the crude Budget numbers to the economic meaning of deficits than anyone else. In a report on his current work, he pointed out to the Centre for Economic Policy Research that the US deficit, when measured in a consistent way, is quite normal by the standards of other countries. This is because in the US the Federal deficit is bigger than the whole public sector deficit, while in most other countries (except West Germany) it is the other way round. It is private saving which has looked low, and this does argue for some reduction in Government borrowing; but Buiter argued that this should be quiet modest and gradual if the risk of a world recession was to be avoided. As far as personal saving is concerned, this is probably a passing phase; as a Governor of

the Fed pointed out to me recently, American citizens do not tend to die in debt, or fail to provide for their children. Indeed it already seems that as the American baby-boomers reach middle age, they are tending to save more. It is true that the Federal government does much saving on behalf of the US citizen through the social security system, and some analysts have argued that the projected deficit is much bigger than it looks, because the surplus of the social security trust funds is netted out of it. But what would the British deficit be, under the repeatedly prudent Mrs Thatcher, if liabilities to future pensioners were fully funded? American companies are another matter; they have never been much inclined to hoard cash, and during the take-over fever of the 1960s they have learned to regard cash reserves as a reckless temptation to hide. Their balance sheets are in

a terrible state as a result. However, Congressional sentiment is now strongly in favour of regulating the markets again, and is especially hostile to corporate raiders. If managements feel safe again, we may see a rather slow-motion replay of the great British drive to strengthen balance sheets in the early 1980s. This could have a far stronger effect on the US trade balance than any likely change in fiscal policy, and could even provoke a recession. Even those who insist that fiscal policy must be judged quite apart from its private sector context should pay more attention to how the bottom line is reached. Even if the Administration has failed to control its deficit, it can claim a repentant's credit for the improvement in economic behaviour. It has brought the dollar back to a defensible parity, and replaced Mr Regan's disastrous tax reform of 1981 with Mr Baker's rather good one of 1986. As a member of the Regan team, Mr Paul Craig Roberts might try apologetics for something more important than the deficit.

INTERVIEW

First among equals

Andrew Fisher and Haig Simonian meet Alfred Herrhausen, executive chairman of Deutsche Bank

ON WEDNESDAY, for the first time in 12 years, West Germany's largest commercial bank will have one man in its top job. Alfred Herrhausen, a slim and youthful 58-year-old, will become sole executive chairman of Deutsche Bank, having shared the position for the last three years with Wilhelm Christians, who will retire at the annual meeting. From then, Herrhausen will face the limelight alone. The bank is at pains to stress that its management board chairman are only the first among equals on its 12-member board. But its decision to let Herrhausen continue alone reverts to a pattern not seen since Franz Ullrich had the job to himself up to 1976. Inevitably, it takes him the focus of close attention in Germany's financial and industrial scene. In his modest office on the 30th floor of the bank's Frankfurt headquarters, Herrhausen was in outgoing and affable mood, last week when speaking of how he intends to make it more international. At the same time, he plans to adopt a more accessible management style, one in tune with today's fast-moving business conditions. The aim is, he says, "to make Deutsche Bank one of the biggest and most significant global banks."

He sees a greater ease and assertiveness in discussing its activities as vital for the bank in the late 1980s. "We are living in a more open society," he says. "To make our strategy, we need the acceptance of the public and our colleagues and employees in the bank." In the past, "we have not done all that we could have done (to inform people). But times are different now." In language that might come from a consultant's manual, he adds: "We must say what we think, we must do what we say, and we must be what we say." What will that mean in practice? Even before Herrhausen takes the reins single-handedly, the bank has started to set itself apart from many of its rivals. Confirming suggestions that his unadorned ascendancy signals a change of image, he has chosen an original way to further his

based Roland Berger, a leading management consultancy, and is developing in other areas where finance and advice go together. These include property management and leisure activities such as golf, a costly sport in Germany, for wealthy individuals. But it is a possible leap into insurance which has caused the greatest stir. Leading German insurers like Allianz and Munich Reinsurance are as powerful as the banks, but more reserved. "We are still looking at this very carefully," says Herrhausen. In line with his belief in extensive thought and analysis before decisions - "it can be wrong to decide on complex problems too quickly" - a careful study about setting up an insurance is now under way, with a decision possible after the summer. With deregulation in the air and talk of freer competition in Germany, he insists that "there can't be artificial barriers" between banking and insurance. In the long run, the bank would clearly compete with the insurers, though "in the short run, we could be partners." Germany's ageing and declining population means private life insurance and pension schemes should become more important as the state sector comes under financial pressure. Preparing for 1992 is also very much on his mind. "We strongly welcome the political goal of a free European market," he says. Buying Banca d'America e d'Italia in late 1986 was "the first visible step." It also remains one of the biggest. But the bank is not resting there. It would like to raise its 55 per cent stake in Spain's Banco Comercial Transatlantico. "It all depends on the approval of Spain's central bank," says Herrhausen. So far, the door is closed, but when the authorities finally allow foreign groups to take control of local institutions, "we think we'll be the first bank to make use of this." France is its other key market in Europe and its "number one target zone," not least because of its economic and political ties with Germany. "We would like to buy something," he says. How-



ever, he recognises the political barriers and remains cautious about whether matters will change quickly after yesterday's elections. But the bank has done some discreet homework. "There are not many candidates to buy, but we've already looked at some interesting ones." Deutsche Bank is already fairly well placed elsewhere in Europe. In Portugal, it has plans to develop BDM, a small merchant bank, which it now controls fully. It would also like to raise its 50 per cent holding in Albert de Barry, a trade financing bank in the Netherlands, but that depends on agreement from Amro, its partner. Further expansion is also planned in the UK, notably in Scotland. What of its near 5 per cent of Morgan Grenfell, the UK merchant bank, a stake which has been seen by some as the possible starting point for a bid? "We have told Morgan Grenfell we are ready to provide any help they would like, including a participation." But he does not anticipate further developments as long as nothing changes at Morgan Grenfell itself.

In the US, Deutsche Bank, like many others, is waiting for the reform of the Glass-Steagall act which prevents commercial banks from underwriting most securities. Are discussions under way with potential acquisition targets? "It is never too soon for preliminary talks," though no firm plans have yet emerged. With his extensive contacts with industry, his influential supervisory board seats at companies like Daimler-Benz and Continental tyres, and his close friendship with Chancellor Helmut Kohl, Herrhausen has the potential to become a modern version of Hermann Abs, now 86, the powerful post-war chairman of the bank and a key figure in the Federal Republic's financial and industrial recovery. Heading Deutsche Bank is not a job that Herrhausen feels is too much for one man, emphasising also that he is working with highly qualified colleagues. But he admits he could often do with more time for his private life. A keen sportsman, he likes cycling and skiing and was once in the national hockey team.

"Of course, you've got to work hard in a job like this. But you must always enjoy the work, then it does not become a burden." He may well find the job of sole chairman more taxing, but insists now: "I don't feel that I am over-stretched, over-hurried, hurried from stress, or cannot master what I need to do." In the seven years before he reaches the retirement age of 65, Herrhausen will find it harder to limit demands on his time. Apart from his banking and industrial

commitments - he played a key role in last year's change of chief executive at Daimler - he has close links to the Bonn political world, not least through his association with the Chancellor. "Kohl and I have been friendly for many years," he says, when asked if he can be counted a close advisor. He describes their relations as "completely spontaneous." Nor, tactfully, does he align himself with those who have sharply criticised Bonn's argued lack of economic far-sightedness.

and initiative in recent months. "The questions that politicians have to deal with today are extremely complex. There are no simple solutions. Some people are always upset by what politicians do and no political decisions ever get full acceptance." "Sometimes," he admits, "I wish the politicians would show a bit more courage and try to control or shape the supposed Zeitgeist (spirit of the times) rather than follow it." But on the whole, he thinks, "the performance of this Government stands up well." One step he does advocate is a lower tax burden for industry, since Germany has some of the highest rates in Europe. He also questions whether German labour costs can continue so high and whether demands for shorter hours are appropriate. But he is not pessimistic about the German economy. Nor does he think it is too inflexible, noting that talk of Eurosclerosis and Europessimism has disappeared. "I see German industry as being adequately flexible, innovative, creative, and skilful so that it can continue to play a role in world markets. German industry knows what it means to export; it has been forced to do this since the 1950s." Time, he adds: "I don't see Germany's status as an industrial country as being in danger," citing its attention to quality, marketing, and training. While Germany has thrown up few big entrepreneurs recently, he emphasises the strength of its medium-sized businesses (Mittelstand). "There is enough innovative strength, energy, and marketing drive." But the maintenance of Germany's strong position cannot be taken for granted, especially with aggressive competition in export markets. He reckons politicians, including Kohl, are aware of this. At one time, before moving to Deutsche Bank from Vestnigtelektroztaetswerke Westfalen (VEW), the Ruhr utility, 18 years ago, Herrhausen briefly toyed with the idea of going into business himself. But now he feels happy with his task at the bank, pointing out that the 1990s will be a fascinating time of change, opportunity and risk. "I don't miss anything." Half-jokingly, he comments: "There is nowhere higher than the top."

aim of developing the bank's world image. His public hints at a moratorium for some Third World debtors have already caused raised eyebrows. But of more direct significance for the bank's future is Herrhausen's belief that consultancy is the vital third element in the future alongside commercial and investment banking for a German universal bank such as Deutsche. It has already bought Munich-

Reform of social work training



THE CENTRAL Council for Education and Training in Social Work (CCETSW) last week suffered a stunning rebuff from the Government to its proposals for major reforms in the training of social workers. Under the Council's proposals, costing approximately £40m a year from 1991 onwards, most social workers would have three years' basic training before qualifying. The council proposed a qualifying diploma in social work (QDSW). Twenty-seven organisations had indicated to the Government their full support for a minimum period of three years' basic training in social work. Only one organisation - the National Association of Probation Officers - and a handful of individuals were opposed. Recent child abuse inquiries have identified bad practices

course were originally devised. In legislation there have been 38 Acts of Parliament since 1972 that have significance for some aspect of social work practice. The conclusion of the authors of the study is that the training system for social workers has entirely failed to ensure that qualifying social workers know their own legal powers and duties, or that they are able to work professionally and accountably within the framework of the law. Law is only a fragment - though a basic and important one - of the vast range of topics that social workers need to cover in their training. The Government may find, however, that its own state of ignorance about the law will rebound in the advantage of social workers. Since the early part of this decade, there have been moves within the European Community for the mutual recognition of higher education diplomas. Under the impetus of last year's Single European Act and during the current West German presidency of the Council, the movement for such recognition has gathered pace. In May, 1986, the European Commission pro-

duced a draft directive on a general system for the recognition of higher education diplomas awarded on completion of vocational courses of at least three years' duration. By next month the draft will be forwarded to the European Parliament at Strasbourg for approval and will be returned to the Council in Brussels by the end of the year. The aim is to have the directive in operation by January 1, 1991. The directive is general in nature. There will be no exclusions for particular professions, although a minority of member-states still have problems about including teachers and health professions and certain other public sector activities. But the United Kingdom Government has supported the inclusion of teachers and health professions, subject only to satisfactory procedures to maintain standards. "Higher education diplomas" is defined as meaning the final qualification necessary to pursue a professional activity. The recognition of diplomas is thus related to professional purposes. Social work training for employment in local authority social services departments is clearly

within the directive. When the directive becomes effective in 1991, the UK will be in breach of the minimum requirement unless the three-year QDSW has been introduced. How then can the Government ensure now that, come 1991, there will be compliance with the directive. If it is argued that the directive is still only in embryo, and therefore not yet part of European law, it is sufficiently advanced in the European legislative process to be a major factor in any decision-making now relating to social work training. In giving its thumbs-down to CCETSW's proposals, the Government is exposing itself to a challenge in the courts that inadequate or no attention has been paid to the imminent impact of the council directive. The social work world is sufficiently aroused - its chairman, Professor Berwick Saul of York University described the Government's response as "derisory," and as "a wholly unsatisfactory reply to the overwhelmingly strong case for major change presented by the Council" - that recourse to the courts seems likely.

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MANAGEMENT

UK company pensions

Taking a carrot and stick approach

Michael Skapinker on corporate attitudes to liberalising legislation

AMIDST A FLURRY of videos, glossy pamphlets and briefings, managements of British companies are trying to dissuade their employees from leaving their company pension schemes.

Many fear that in July, when employees gain the right to take out private pensions, company schemes will be hit by a significant number of defections.

Some pensions managers, however, like Graham Wright of Courtaulds, the textiles and fibres group, take a more relaxed view. The information brochure the group has sent its employees candidly admits that personal pension policies "may, in some circumstances, provide more than some company schemes."

It adds that "if you are young and leave the company with less than, say, ten years' service, a personal pension policy is likely to be worth more than the Courtaulds pension."

All the same, Wright believes that few employees will actually make their own pension arrangements. He originally thought that the Courtaulds scheme might lose up to 10 per cent of its members. He now thinks the proportion will be closer to 1 or 2 per cent, and certainly no more than 5 per cent. "Most people don't think about their pensions at all," he says.

Those who do decide to opt out of the Courtaulds scheme can return to it whenever they want, provided their health is satisfactory. There is no limit on the number of times they can leave and return.

Legal and General, the financial services group, seems, at first sight, to be even more relaxed about its employees taking up personal pensions. Staff who opt out of Legal and General's non-contributory occupational scheme are being offered a salary increase of between 8 and 10 per cent, depending on their age.

Legal and General also intends to be a major provider of new personal pensions, but Chris Hatry, its pensions director, denies that there are any cynical motives behind the salary offer, or that the group is actively encouraging its employees to opt out of their occupational scheme.

The additional salary, he says, is merely recognition of the fact that employees who opt out of Legal and General's non-contributory scheme would suffer a cut in take-home pay through having to pay a higher rate of national insurance.

Without the offer of a salary increase, he says, the freedom to choose, which the new pensions regime is supposed to offer, would be illusory.

Although younger and more mobile employees might well be better off with a personal pension, "we are not encouraging people to leave our final salary scheme," Hatry says. "We feel, however, that if there's a choice of a real alternative then our final salary scheme becomes more credible. It gives us the opportunity, if we've got a 40 year old joining us, of justifying the final salary scheme as against that additional salary."

We feel that that employee would value that choice more than being just snatched in to our scheme."

Other companies, however, are taking a more aggressive approach in trying to dissuade their staff from leaving their occupational schemes. Some, for example, have warned that employees who leave the company scheme will not be allowed to return at all.

Rex Peacock, group pensions manager of the TSB Group, says that his company is banning re-entry "to concentrate employees' minds on the issue."

He says that some "impressionable" employees have already been canvassed by personal pension salesmen. "They may have been approached before they read our literature. Those that I spoke to didn't understand that they were going to contribute to a personal pension." The TSB Group's scheme is non-contributory.

"We can't say 'you'd be an absolute fool to leave our scheme because it's non-contributory', but we're trying to prevent people making mistakes in the early stages," he says. "Isn't that a little paternalistic?"

No, he says. "There are a lot of people who are very enterprising (about their pensions). But they are quite wrong. I can't see the value for anyone in leaving our scheme."

A survey of 260 pension schemes, carried out by the Confederation of British Industry in January, found that a significant number of companies were thinking of following the TSB's example and banning re-entry for those who opt out. The survey found that 18 per cent of companies had already decided to place a complete ban on re-entry. Another 25 per cent were considering such a ban.

In addition, 17 per cent said they would refuse to allow the company scheme to be opted out of. The survey found that 18 per cent of companies had already decided to place a complete ban on re-entry. Another 25 per cent were considering such a ban.

W.H. Smith, for example, has decided that employees who opt out of the company scheme will be permitted to return only once, and then only if they are still under 45.

"People can change their minds and realise they've made a mistake," says Sheila Gieg, the company's pensions administration manager. "What they cannot do is decide to opt back into the company scheme in the later years of their working lives. If they're over 45, they shouldn't have opted out in the first place," she says.

Another deterrent that companies are using is the withdrawal of death-in-service benefits from those who leave their schemes. The CBI survey found that as many as 50 per cent of companies intended to deny employees who opted out lump sum death benefits. Another 14 per cent said they were considering doing so.

Only 23 per cent said they would definitely maintain death-in-service benefits for all employees, whether inside or outside the company scheme. But the CBI said that several of these companies intended to reduce the lump sum benefit for those who opted out, possibly to one year's salary rather than two or three years' pay.

One pensions manager describes the denial of death-in-



service benefits as "monstrous", adding that he would not want to be responsible for telling widows that the company would not be giving them any benefits because their late husbands had opted out.

Maurice Oldfield, group pensions executive of Allied-Lyons, however, defends the denial of benefits to non-members of company schemes. "If they opt out they're not our members, it's tough but it's not our choice. The government has given individuals this freedom to ignore their dependants."

Apart from the withdrawal of death-in-service payments, the CBI survey found that a large number of companies intended to deny dependants of non-members other benefits, such as widows' and children's pensions.

Of those companies surveyed, 71 per cent said they would definitely deny benefits to the dependants of non-members. An additional 17 per cent said they were thinking of doing so.

Another sanction which employers are using is refusal to contribute anything above the legal minimum to the personal pensions of those who opt out of company schemes.

Only one per cent said they would contribute more than the statutory minimum. Four per cent said they were thinking of doing so. On the other hand, 78 per cent said they would definitely not make any additional contributions and a further 13 per cent said they were unlikely to do so.

Companies are not, however, relying solely on the stick to persuade their employees to stay with occupational schemes.

There are several carrots on offer too, including improvements in benefits and a relaxation of requirements for entry into company schemes.

The CBI found that 18 per cent of companies were reducing the minimum age for entry into their schemes and 10 per cent were lowering the minimum length of service required. Seven per cent were admitting part-timers into the scheme.

Several companies also said they were introducing or improving their occupational schemes' death-in-service benefits and dependants' benefits. Five per cent of the companies said their pensions would be made inflation-proof.

Some said they would reduce the level of employees' contributions. A few said they would introduce a non-contributory scheme. Allied-Lyons, for example, has set up a non-contributory scheme alongside its existing contributory scheme.

All new employees will go into the non-contributory scheme. Existing employees have a choice of staying in the existing scheme or switching to the new one. Although the new scheme will produce a lower final pension than the existing scheme, employees will be able to pay additional voluntary contributions in an attempt to make up the difference.

"Meeting the Challenge in '88. The CBI Survey of Company Pensions Policy - March 1988. CBI Employment Affairs Directorate, 100 Cannon Street, London WC1A 1JH. CBI members £10. Non-members £20.

Training

BA's Top Flight path

Michael Skapinker on the airline's Executive Academy

BRITISH AIRWAYS' human resources director Nick Georgiades scribbles furiously as he attempts to explain, through a series of arrows and diagrams, the many educational opportunities his company is offering its employees.

By the time he has finished, his piece of paper is as crowded as the skies above Heathrow Airport.

An arrow taking off from Fundamentals of Supervision, destination Management Academy, is involved in a neat tangle with an arrow which has just left Open MBA on its way to Senior Management Academy.

There are arrows stacked up above Managing my World and one about to land at Welcome to BA.

Georgiades insists that his courses are actually very easy to understand. They are all part of the company's drive to develop directors and managers for the decades ahead.

BA was privatised last year. Before that, the company had put its front-line staff through a customer service course called Putting People First. Its managers had been through a course called Managing People First.

Apart from these, however, "as a nationalised industry, we didn't do any systematic management development," Georgiades says. Now "it is imperative that we ensure the managerial competence of the airline."

Some of BA's new courses are already under way. The remainder are all due to start later this year. Like a growing number of UK companies, BA has tried to

ensure that its management courses fit its own needs.

One set of courses has been designed specifically for BA's future leaders. Participants on these courses, called Top Flight Academies, have to be nominated by their superiors.

The first of these, Top Flight Management Academy, is aimed at promising BA supervisors. Those who complete the two year, part-time course, receive a Diploma from the University of Lancaster. The course has, however, been designed to suit BA's own circumstances.

It will be taught at the company's own residential training facility. Subjects will include customer awareness, developing budgets in an uncertain environment, and identifying BA's customers and looking at what they are doing.

The second course for high flyers, the Top Flight Senior Management Academy, leads to a Masters of Business Administration from Lancaster and has also been designed to meet BA's own needs.

BA says that the MBA course is intended to be the primary route to a senior management position in the company. Applicants for the course, which is also two years part-time, will be interviewed by senior managers and by a psychologist.

Students on the MBA course will study marketing, information technology, finance, organisational behaviour, strategic management and business strategy. The final Top Flight course is called the Executive Academy,

and is aimed at BA's future directors and senior general managers. BA directors will nominate 14 managers a year to go on this course.

Those selected will be sent on senior management courses at Harvard, the Massachusetts Institute of Technology, Stanford and Insead, the European Business School at Fontainebleau.

The courses will last for up to 12 weeks. Those who go on them will, in most cases, leave their current jobs and take up new posts when they return.

Georgiades concedes that because students on all these courses have to be nominated by their superiors, the company might be failing to identify hidden talent.

For this reason, and to give a wider range of staff access to education, the company is also offering courses which are open to all employees. These range from Managing my World, a course aimed at helping employees plan their careers, to an MBA designed and taught by Bath University.

Applicants to the MBA will not need a first degree to get on to the course. It will be completed in a year, chosen for their motivation, commitment and performance in written tests.

The MBA will be taught on British Airways premises, but apart from some case studies on the airline industry, the course has not been substantially changed since its original requirements. "A traditional, plain vanilla MBA," Georgiades calls it, but open to a wider range of people.

Management abstracts

The blocked executive. L Korn in Across the Board (US), Jan 88 (6 pages). Examines the difficulties experienced by executives faced with career blocks arising from their own limitations, their own success, being in the wrong place, being trapped behind their bosses or obstructed by their peers; explores avenues for escape from each kind of situation. Stresses importance of honest self-appraisal.

Contract & Tenders

effectively. D K Denton in Administrative Management (US), Dec 87 (4 pages). Explains how to cope with employee complaints, why they occur, and how to recognise the non-verbal variety. Advises on how to understand employees, and on the need to have up-to-date knowledge on contracts and working conditions, how to explain the rules, and the need to maintain records of complaints. Stresses the importance of controlling emotions, explaining decisions and keeping promises.

Advertising (US), No 4 87(3 pages)

Addresses one of the most important and least-explored topics in publicity management - the relative importance of different publicity techniques (such as exhibitions and direct mail), for different product types, different purchase situations (from first-time buyers to re-ordering), and different industries (from pharmaceuticals to aerospace), draws conclusions and is surprisingly thorough for such a broad subject.

These abstracts are condensed from the abstracting journals published by Amber Alert. The complete text of the original articles may be obtained at a cost of £4 each (including VAT and p+p) with order from Amber, PO Box 28, Wexley HA8 6DA.

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World Shipping & Ports The Financial Times proposes to publish this survey on: 7th June 1988

For a full editorial synopsis and advertisement details, please contact: CLARE REED on 01-248 9000 ext 3365

or write to her at: Bracken House 10 Cannon Street London EC4P 4BY

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Company Notices

EUROPEAN INVESTMENT BANK £250,000,000 12% Bonds due April 8, 1988

In accordance with the terms and conditions of the bonds notice is hereby given that no bonds were purchased under the purchase plan during the 12 month period from April 8, 1987 to April 8, 1988. As of April 8, 1988 25,000 bonds were outstanding in the aggregate principal amount of £25,000,000.

Public Notices

GRAMP OF CORNWALL Registered number: 267268

Nature of business: Book Binding Trade classification: Paper, Printing and Publishing Date of appointment of joint administrators: 28 April 1988

CHRISTOPHER JOHN BARLOW and ROBERT WILLIAM BRIDGALL Joint Administrators Receivers (Official Notice No 1080 and 6628)

Court Clerk: Muriel House 25 Princess Street Plymouth PL1 2BE

Company Notices

RAND MINES LIMITED DIVIDEND DECLARATION

On Thursday, 5 May 1988, the directors of the company declared dividend No. 57 as an interim dividend in respect of the year ending 30 September 1988 as follows: Amount (South African currency) 105 cents per share. Last day in register for dividend (and for changes of address or dividend instructions) Friday, 27 May. Registrars closed from to (inclusive) Saturday, 23 May Sunday, 5 June. Ex-dividend on Johannesburg stock exchange Monday, 30 May Tuesday, 31 May. Currency conversion date for starting payments to shareholders paid from London Monday, 30 May. Dividend warrants posted Friday, 1 July. Payment date of dividend Monday, 4 July. Rate of non-ordinary shareholders tax 15 per cent. Holders of share warrants to bearer are notified that the dividend is payable on or after Monday, 4 July 1988 upon presentation of coupon No. 99. The dividend on a share warrant to bearer will be paid in terms of a further notice to be published by the company's United Kingdom secretaries on or about 3 June 1988.

By order of the board RAND MINES (MINING & SERVICES) LIMITED Secretaries per F D W PEACHEY 15th Floor, The Corner House 63 Finsbury Street London EC2A 3DF. REGISTERED OFFICE: 63 Finsbury Street London EC2A 3DF. Charter Consolidated Services Limited 40 Holborn Viaduct London EC1P 1AJ. UNITED KINGDOM REGISTRARS, TRANSFER AND PAYING AGENTS: Hill Samuel Registrars Limited 5 Greenway Place London SW1P 1PL. 5 May 1988 (Incorporated in the Republic of South Africa) Registration No. 910086908

Company Notices

COMPAGNIE DE BANY GORAN Public Company with a capital of FLA118,000,000 Registered Office: "Les Minères" 18, avenue d'Alsace 93800 COURBEVOIE (FRANCE) R C S : MANTERVILLE 5 845 892 Participating stock April 1988 of 800 1000 shares Ordinary General Meeting to be held on May 27, 1988 AGENDA

The owners of participating stock April 1988 of ECU 1000 of COMPAGNIE DE BANY GORAN are informed that the General Meeting will be held on May 27, 1988 at 11.45 at the registered office of the Company, "Les Minères" 18 avenue d'Alsace in COURBEVOIE (93400). This meeting will enact on the following agenda: 1. Board of directors' report on the company's operations for financial year 1987. 2. Auditors' report on financial year 1987 accounts and statement for listing the participating stock yield. 3. Fixing the income of the shares entitled to representation. 4. Powers for formalities. To attend the meeting the participating stock owners will have to provide a blocking affidavit issued by the trustee and in order to appoint a deputy at the meeting they will have to send a proxy to this address: The Board of Directors.

Legal Notices

NOTICE TO ALL HOLDERS OF HSN'S EURODOLLAR 5 1/2% CONVERTIBLE SUBORDINATED DEBENTURES DUE APRIL 22, 2002

The Supplemental Indenture dated May 15, 1987 ("Supplemental Indenture") by and between Home Shopping Network, Inc. ("HSN") and Bankers Trust Company ("Bankers Trust") relating to HSN's issuance and sale of \$100 million principal amount of its Eurodollar 5 1/2% Convertible Subordinated Debentures due April 22, 2002 ("Convertible Debentures") provides that the conversion price of the Convertible Debentures will be reset on April 22, 1988 to the lower of the current conversion price of \$25.80 per share of HSN Common Stock or 120% of the average of the last reported sale prices of HSN Common Stock during the thirty trading days immediately prior to April 22, 1988. Based upon this formula as specified in the Supplemental Indenture, the reset conversion price of the Convertible Debentures would be \$7.05 per share of HSN Common Stock as of April 22, 1988. On April 18, 1988, however, HSN filed a lawsuit in the U.S. District Court in Tampa, Florida against, among others, Drexel Burnham Lambert Incorporated ("Drexel"), Michael M. Milken ("Milken"), certain other named and unnamed defendants and Bankers Trust as Trustee under the Supplemental Indenture and the Indenture dated April 22, 1988 (the "Indenture"). HSN has requested in the lawsuit that the reset conversion price of the Convertible Debentures be rescinded and declared null and void on the grounds that, among other things, HSN was fraudulently induced to enter into the Supplemental Indenture after the closing of the transaction and that HSN received no legal consideration whatsoever for having entered into the Supplemental Indenture. If HSN should prevail in this lawsuit, the original conversion price of the Convertible Debentures of \$25.80 per share of HSN Common Stock may be reinstated. HSN intends to honor all provisions of the Indenture and the Supplemental Indenture including, without limitation, the reset provision contained in the Supplemental Indenture until such time as a court final determination is made. The Company intends to affix an appropriate legend to stock certificates representing that number of shares of HSN Common Stock issued upon conversion of the Convertible Debentures which exceed the number of shares which would have been issued at the original conversion price of \$25.80. The legend will identify such shares as ones which may be cancelled in the event that the Company prevails in the lawsuit and the original conversion price of \$25.80 per share of HSN Common Stock is reinstated. HSN wishes to make clear that the Bankers Trust has been named as a party in the above described litigation only for technical reasons in its role as Trustee for the Convertible Debentures.

By Order of Home Shopping Network, Inc. By Nando DiFilippo, Jr. Executive Vice President, General Counsel and Secretary

WOODWARD & BARUGH LIMITED

Registered number: 400225 Nature of business: Precision Sheet Metal Engineers Trade Classification: Engineering & Allied Industries Date of appointment of administrative receiver: 22 April 1988

ROGER WILLIAM CORK Administrative Receiver (Office holder no 0603)

IN THE MATTER OF PRIZELAUNCH LIMITED (FORMERLY SLEEVEPRINT LIMITED) AND IN THE MATTER OF THE COMPANIES ACT 1948 Notice is hereby given that the creditors of the above-named Company, which is being liquidated, are required, on or before the 20th day of July, 1988, to send in their full names and addresses, their addresses and descriptions, full particulars of their debts or claims (if any), to the undersigned ERWIN MILLS of BOOTH, WHITE & CO., 1 WARDOBE PLACE, CANTON LANE, ST PAULS, LONDON EC4A 3AJ the Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, to personally attend by their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. DATED this 22nd day of April, 1988.

Contracts & Tenders

PROGRAMME DE PRODUCTIVITE 1989/1990

1 - La Societe Cotonnriere du Tchad (Cotonchad) invite, par le present appel d'offres, les candidats admis a concourir a presenter leurs offres sous pli ferme, pour la fourniture des intrants cites ci-apres: - Insecticides 3 litres/ha ● Simple lot No1 = 466 800 litres lot No2 = 277 200 litres ● Binaire Aphicide lot No3 = 613 240 litres lot No4 = 364 160 litres ● Bonaire Aacaricide lot No5 = 138 600 litres Insecticides 1 litre/ha ● Simple = lot No6 = 155 600 litres lot No7 = 92 400 litres ● Binaire Aphicide lot No8 = 204 413 litres lot No9 = 121 387 litres ● Binaire Aacaricide lot No10 = 46 200 litres

PROGRAMME DE PRODUCTIVITE 1989/1990

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2 et 3 - Meme texte que pour l'offre d'Appel pour les Insecticides ci-dessus.

4 - Toutes les offres doivent etre accompagnees d'une caution de soumission d'un montant d'au moins (2) deux pour cent de la valeur du lot. Cette caution doit etre deposee comme partie integrante de l'offre a l'adresse ci-apres au plus tard le 15 Juin 1988 sauf modification de date qui sera annoncee officiellement aux candidats.

Les dossiers seront disponibles aux adresses ci-dessus mentionnees a compter du 3 Mai 1988.

Architecture/Colin Amery

Flavour of classicism

There is a strong Anglo-Italian flavour about architectural affairs in the capital this month. It is appropriate to begin with a look at the work of the architect Joseph Bonomi (1799-1868), whose recently re-discovered drawings are on display at the Heinz Gallery of the RIBA at 21, Portman Square until June 19.



Joseph Bonomi's The Drawing Room, Lambton Hall, Co Durham, c1800

Seen as unconventional and probably misunderstood on conservation grounds. There is, to my mind always an element of over design and confusion in Scarpa's work and that is captured and demonstrated perfectly in this exhibition.

Sponsorship

Selling drama

Antony Thorncroft

To date the theatre has not attracted as much support from sponsors as its contribution to British artistic life merits. There are exceptions. The Chichester Festival has just received a generous £500,000 gift from local company Nissan to enable it to build a studio theatre alongside its main auditorium, and the Open Air Theatre in Regents Park gets a hefty 20 per cent of its income from sponsors.

Lady Windermere's Fan/Glasgow Citizens

Michael Coveney

In producing Oscar Wilde's first successful comedy, the Glasgow Citizens and director, Philip Prowse complete work on the trilogy of Wilde's 'provoking' plays and provide a highlight with a sumptuous, dazzling classical revival.

Accardo/Barbican Hall

Richard Fairman

There has been one unforeseen bonus to accrue from the International Violin Series which is being promoted by the London Symphony Orchestra. With 11 soloists on the roster there are barely enough favourite concertos and so the more adventurous of the players have been encouraged to bring into the family circle works which would generally be regarded as outsiders.

Bilson's Mozart/Elizabeth Hall

Andrew Clements

It may still be premature to assert that all the worthwhile performances of classical keyboard concertos in London are now to be heard on period instruments, but the balance continues to tilt ever more decisively in that direction.

Tennstedt/Festival Hall

Richard Fairman

THE BANNER proclaiming "Welcome Back Tennstedt" led to the warmth of feeling on Friday night when Klaus Tennstedt returned to this country and his own orchestra, the London Philharmonic, after a protracted illness.

Arts Guide

- MUSIC LONDON The Bach Choir with the Philharmonia Orchestra. Conductor: David Wilcocks with soloists Sheila Armstrong, Catherine Wynne-Pryor, Robert Davies and Stephen Roberts performing Elgar's The Kingdom. Royal Festival Hall (Mon) (85 201)

Lady Windermere's Fan/Glasgow Citizens

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Travelling on Business? Enjoy reading your complimentary copy of the Financial Times when you're staying... in Amsterdam at the Hilton Hotel, in Rotterdam at the Victoria Hotel, in Schiedamschen at the Carthusius Hotel.

Saleroom/Antony Thorncroft

Poignant late Van Gogh

The salerooms slip into top gear this week with major sales in London, New York, and Geneva. Pride of place must go to Christie's in New York, when on Wednesday it offers Van Gogh's portrait of Adeline Ravoux, which he painted about a month before he killed himself in July 1890.

FINANCIAL TIMES

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Monday May 9 1988

Peter Bruce and David Lascelles assess the growing pressure for a restructuring of Spanish banks

Forced to face the future



SPAIN has more banks and bank branches per head of population than almost any other country in the European Community. Yet not a single Spanish bank ranks in the world's 100 largest. Indeed, most people outside Spain would be hard pressed to name any of its banks.

As Spain adapts to its new role as a member of the EC and prepares for the integrated market of the 1990s, the fragmented state of its financial services industry and its poor international standing have become one of the Madrid Government's main preoccupations. It believes Spain must have bigger and better banks, not merely to build up the country's financial muscle, but to win a bigger share of EC business and meet growing foreign competition in its home market.

This policy, enunciated last year by Mr Carlos Solchaga, Economy Minister, and supported by Mr Mariano Rubio, Governor of the Bank of Spain, has already spawned a merger between two of the country's Big Seven banks, Banco de Bilbao and Banco de Vizcaya, which will make by far the country's largest bank. But while this has led to speculation fuelled by a feverish stock market - that the rest of the Big Seven will rapidly shake themselves down into the Big Three or Four, the mood within the banking community is much more cautious, if not downright hostile to the idea.

Entrrenched bank chairmen, whose empires would be drastically reshaped by mergers, are parading a raft of arguments that say things should stay as they are. Mr Luis Valls, chairman of Banco Popular, the smallest but also one of the best managed of the Big Seven, puts it bluntly: "Mergers are like aspirin," he says. "You only use them for headaches." Nevertheless, he has taken the precaution of packing his board with friendly shareholders to discourage takeover.

The Government's prodding, however, has triggered a debate about the future of Spanish banking which shows that there are many more issues at stake than those of size. The central question is: what sort of banking industry should Spain have?

On the face of it, the Government's case for a major restructuring is strong. Spain has more than 100 banks and an even greater number of savings banks. That makes it one of the most populous banking industries in the EC and, according to the statistics of the Organisation for Economic Co-operation and Development, one of its least efficient. Although the banking sector is now tightly supervised by a much strengthened Bank of Spain, it also has a history of crises, from which its largest members still bear the scars, and a deep mistrust of change.

Paradoxically, though, the industry is also one of the most profitable in the EC, with the leading banks earning returns which are the envy of their rivals abroad (at least in non-crisis years). But this only reinforces its cartel-like image. None of the bigger banks, for example, has taken advantage of last year's deregulation of interest rates to offer higher returns to their depositors, that has been left to the foreign banks which are eager for new business.

Internationally, Spanish banks are laggards. The largest of them, Banco Central, ranks only 103rd in the world. This is a legacy of the Franco era, when Spain's entire commercial sector was discouraged from expanding abroad and failed to develop the multinational companies which provided the impetus for banks to other countries to go overseas. For historical reasons, most Span-

ish banks are much stronger in Latin America than they are in Europe, where their commercial destiny now lies.

Mr Guillermo de la Dehesa, Secretary of State for the Economy, who is in charge of modernising Spain's financial sector, argues that Spanish banks will have to achieve a much greater size if they are to compete in the EC. "We are not linking size to profitability, but we believe there is a barrier to entry to the unified market based on size. So if you don't get over a certain size, you can't even compete." He points out that regardless of their level of skill, Spanish banks would never be able to handle a firm Eurobond issue for, say, the Kingdom of Sweden because they are too small.

The restructuring of the banking industry will go hand in hand with the modernisation of the stock market, where banks account for 65 per cent of the turnover. This will aid the evolution towards "universal banks" capable of handling all forms of debt and equity finance. Mr de la Dehesa therefore stresses that there is a qualitative aspect as well to the planned reshaping of the banking industry.

The fact that banks also control large segments of Spanish industry means that the culture of management is of particular interest to the Government. An unspoken aim of the modernisation drive is to replace the banking gerontocracy with a new generation of executives, and to restore the distinction between proprietors and management which has become blurred. Although the Government cannot nominate bank chairmen, it wants executives who are sensitive to its wishes. Mr Felipe González, the Socialist Prime Minister, sent a signal to bankers last summer when he decided whether to nominate Mr Rubio for another term as Governor, or to choose a party colleague

instead.

Banco de Bilbao was expected to be the first bank to respond to the Government's call for change. Mr José Ángel Sánchez Asaín, the chairman, has consistently advocated greater concentration in the banking industry. He claims that his alliance with Vizcaya will "make us twice the bank without twice the costs." Apart from strengthening

European banks' performance

	Operating expenses	Net income
Italy	4.39	2.00
Spain	3.71	1.72
UK	3.23	1.72
W. Germany	2.75	1.38
France	2.06	1.02

Source: Bank Profitability, OECD 1988

the combined group's presence in the Spanish market, he says it will enable Bilbao-Vizcaya to expand abroad through acquisition.

But the Government's case for larger banks has attracted more sceptical comment elsewhere along the Paseo de la Castellana, Madrid's main thoroughfare, where most of the leading banks are headquartered. Politically, the spectacle of Mr González's Socialist Government encouraging the concentration of capitalist banking power has obvious ironies which critics have latched on to, though generally Spain's business community views it as evidence of the Socialists' pragmatism, rather than as grounds for doubting their motives.

Even discounting an element of nationalism in the Government's approach, the argument that waiting together larger banking groups will advance Spain's financial interests does not seem to carry much force.

"Size is not a problem," says Mr José Ramón Álvarez Rendueles, chairman of Banco Zaragozano and a former Governor of the Bank of Spain. He points out that, relatively speaking, Spain's largest banks already account for roughly the same proportion of gross national product and total banking assets as the leading banks of other countries.

Antipathy to merger is also evident at Banco Español de Crédito (Banesco), which escaped a hostile takeover bid from Banco de Bilbao late last year after it was barred on a technicality by the Madrid Stock Exchange. Mr Mario Conde, the young entrepreneur who subsequently became chairman, has commissioned voluminous reports from Goldman Sachs on the benefits of mergers with all potential partners on the Spanish scene, but without reaching any convincing conclusions. "I have been studying mergers carefully, but I can survive for some time alone," he says. "I can survive being merged, but only if there is some kind of synergy."

Similarly Banco Central and Banco Hispano Americano, two of the most widely tipped merger candidates, are trying to keep aloof. "All the banks are exchanging information, but there are no serious negotiations going on between us and anyone to merge," says Mr Antonio Escámez, Central's director general in charge of international business.

Merger speculation persists, however. Last week it was Mr Conde's turn to deny an imminent merger between Central and Banesco.

The Government's vision of Spanish banks underwriting \$10m Euro issues is considered to be largely irrelevant to the central question of how banks should evolve. Since the country still has few commercial companies of international stature to provide a "piggy bank" for international growth, the

time may not even be ripe for Spanish banks to aspire to the status of the large British, West German or French banks, or to seek to build up large foreign branch networks. One of their main overseas functions would be to finance intra-EC trade, but that can be done with relatively modest banking operations.

Given the doubts about Spanish banks' ability to develop a large EC capacity, some bankers feel that they would do better to concentrate on developing a regional role in south-west Europe instead, and to build on their local strengths.

Much of the debate also hinges on the question of profitability, which is unlikely to be enhanced by merger. "The Government is just looking at the size of banks, not their profits," says Mr Borja Garrido, an analyst with IBERAGEN, a Madrid stockbroking firm. He maintains that banks which merge will never be able to eliminate duplication of costly branches because of resistance to closures, so higher costs will always undercut the benefits of mergers.

Indeed, there is some regret that the only merger so far has been between Bilbao and Vizcaya. Both are based in the north of Spain. Both are also among the most profitable and go-ahead of the Big Seven. It might have been better for each to merge with one of Spain's weaker banks and spread their stronger genes. On the other hand, the merger does bring together two of Spain's strongest and most aggressive banks, making a potentially powerful combination which will rank 37th in the world. "The merger is good for our shareholders, but not necessarily for Spain," says Mr Asaín, Bilbao's chairman.

A start could be made by encouraging banks to merge their individual groups, most of them operate through multiple banking subsidiaries which could be efficiently consolidated. This would also strengthen their resistance to foreign competition on the home market, which has increased sharply in the last five years and has prompted the Bank of Spain to limit foreign bank licences. The provoking of the Investment Office has also awakened fear of foreign predators.

But though there are plenty of reasons for suspecting that Spanish banks might not benefit from a series of mergers, there is still a strong likelihood that at least one more major combination will occur in the next year or so.

Many of the objections raised by bankers are a natural defensive reaction. People who are under intense pressure to make important strategic decisions, it is easier for a bank chairman to argue that things should remain as they are - if only to quell all the rumour and speculation - than to talk openly of a matter as delicate as merging with a major competitor. Although both the Madrid Government and the Bank of Spain deny that they are leaning on selected banks to find partners, they make no secret of the fact that they would like at least one more merger to take place, so that Spain has two banking groups of international standing.

Few people doubt, though, that in the longer term a much more radical restructuring will be needed to meet the full blast of competition from the EC. The Spanish banks' high costs and low profits will be unsustainable in a unified market, and while bankers can currently choose whether or not to take a partner, that luxury may not last very long.

Mitterrand's victory

THERE CAN be no doubt this morning who is Europe's supreme political tactician. As Mr Mitterrand looks for political forces in the centre willing to ally with his own Socialist party. The Socialists by themselves clearly do not represent the majority in the country that he has managed to assemble around his own name.

At worst, there could be a return to the shifting coalition politics of the Fourth Republic. For much of his first term President François Mitterrand was the most unpopular president France had had since opinion polls began. Two years ago his Socialist government was driven from office in parliamentary elections. A vigorous conservative government came in with a programme of privatisation and deregulation, apparently bringing France into line with the prevailing political trend throughout the Western world.

Mr Mitterrand was left the lamest of lame ducks, president for two more years thanks to a constitutional quirk he had himself promised to correct, until such time as new presidential elections gave the electorate a chance to restore the logic of the constitution by choosing a president whom the new parliamentary majority could support. Such at least was the calculation of Mr Jacques Chirac, a man with a reputation for fast political footwork. As it turns out, he is not in Mr Mitterrand's class.

Top of form

Third, although clearly now at the top of his form, a septuagenarian president can hardly be sure to remain so throughout a second seven-year term. This time the pledge to reduce the mandate to five years must surely be implemented, and even though it cannot be binding on a president already elected he should surely be prepared to act as if it were.

Yet, if not more than two cheers are in order for Mr Mitterrand's triumph, it is hard to witter many years of chagrin over Mr Chirac's defeat - especially after his grotesque attempts to save himself to extremists by allowing Captain Dominique Prieur to return to France, in flagrant breach of his agreement with New Zealand, and by ordering the bloody assault on the Kanak separatists (French citizens, it should be remembered) who would almost certainly have released their hostages peacefully as soon as the election was over, at the very time when he was welcoming home the hostages from Lebanon after long and scarcely glorious negotiations with their captors.

Personal rivalries

The president had placed a time bomb under him by introducing proportional representation, which allowed the extreme right National Front to become a significant political force. While it ticked away, Mr Mitterrand used his strictly constitutional powers with carefully judged restraint, thus combining the popularity of an opposition leader with that of a dignified head of state rising above party quarrels. Personal rivalries within the government camp, exacerbated by disagreement about the propriety of trying to win back National Front voters by pandering to their prejudices, did the rest.

Whether this virtuoso performance amounts to statesmanship or will serve the higher interests of France is quite another matter, for at least three reasons. First, many liberal-minded French people will find it hard to forgive the president for letting the National Front genie out of its bottle, for it is by no means clear that he knows how to get it back in.

Second, France now faces a further period of political uncertainty which will sooner or later have to be resolved by new parliamentary elections: sooner, one

France clearly needs a strong and effective conservative party, if only to restore the confidence of her more nervous or nationalist-minded citizens and so cut the ground from under Mr Jean-Marie Le Pen. But Mr Chirac has hardly proved himself the right man to lead it. The experiment of "cohabitation" which he insisted on trying has proved a disaster, for him and for his supporters, as Mr Raymond Barre always predicted it would. Two years is not enough for a would-be Thatcherite revolution to convince the electorate, and the circumstances of power-sharing with a Socialist president were hardly propitious either. If Mr Barre was the loser of the first ballot, he may fairly claim to be the moral victor of the second.

Seamen have a lifeline

LEADERS of the National Union of Seamen have until 10am today to accept or reject an offer worked out at the weekend with the conciliation service, Acas, to end the unlawful secondary industrial action over the union's dispute with P&O European Ferries. The dispute has hit P&O's competitor Sealink hard, and last week saw the entire assets of the NUS seized and its officials ejected from the union's offices.

Soundings from the ports yesterday seemed to confirm the NUS negotiators' effective rejection of the framework agreement. But the fact that Sealink was keen to move to a marriage of convenience with the NUS, under which it would take on some of the union's P&O strikers in return for full normal working conditions, undermines the union's competition at the heart of the ferry dispute. This will increase with the single European market and the opening of the Channel Tunnel.

Those commercial pressures are real, and yet it is clear that the core dispute between P&O and the NUS is not only in terms of the normal pattern of industrial relations, capable of being settled, but has been for some time. What is going on now between the company and the union may hold lessons for the future.

Commercial realities

Stripping aside the fighting rhetoric of any industrial dispute, NUS leaders who have seen their union's numbers spiral downwards with the diminishing size of the UK merchant shipping fleet cannot but be aware of the commercial realities of the Channel ferry services in the 1990s. But what the dispute has shown so far is that the union, and perhaps others too, have still failed to learn some of the lessons of the Thatcher years.

The NUS has seen its operations sharply curtailed by sequestration because of its clear and admitted defiance of the Government's employment legislation. Trade unions may not like the restrictions on industrial action which the Conservatives have introduced, but they ought to realise that whatever their feelings, that is the framework of

UK law within which they now have to work. Seeking to change that law through political lobbying, either directly with the Government or via the Labour Party, is for them a perfectly legitimate activity in a free society, open to anyone, such as that of the NUS, is not.

Genuine question

For the NUS to have taken a course of action which they knew would lead the union into such a conflict is at the least foolhardy, and its continuation, despite the sequestration, would again be unlawful under the Government's current Employment Bill. To do it in the hope that the sequestration will do what the union has been unable to do itself throughout the 14-week-long dispute with P&O - draw its various elements together into a coherent and combative whole - is both misguided and irresponsible.

As in previous similar disputes in recent years, the union's position over the question of secondary industrial action, or picketing, is undeniably frustrating for it. Employers unconnected with disputes other than through an unrelated commercial contract are now rightly protected under the law against union action against them. But there is the genuine question of what happens when one employer - in this case P&O - is fighting what is a battle common to all employers within a particular commercial sector? Since other ferry companies such as Sealink would benefit from a NUS victory, does that not give secondary action by the union a greater legitimacy?

Sealink's own offer at the weekend suggests that it may, it would probably be of more practical value if the NUS and Sealink could work out a deal between them through negotiation rather than the hammer of sequestration. If they do not, experience of other union sequestrations of the 1980s has shown that, sooner or later, the NUS will have to apologise to the court, purge its constitution, and learn the lesson that the law is the law and can be changed only through the ballot box.

Thieves take the credit

The new credit card telephones installed by British Telecom at railway stations and airports in London are proving a convenient aid to thieves working the neighbourhood. Thieves act quickly when they snatch a credit card because when they go on a spending spree there is always the risk of being rumbled if the loss has been reported.

The credit card telephones have been helping to take that doubt and anxiety out of the thief.

Ordinary users have to "wipe" their card through a unit at the side of the telephone to validate it on a computer. If the card is accepted, the unit tells you to proceed with dialling the number.

For the thief this is valuable information because it tells him the loss of the card has not been reported.

British Telecom, which has installed 90 of the telephones at King's Cross, Victoria, and Waterloo stations and Heathrow and City airports, admits that it has a problem it could do without.

The "thieves' authentication terminal", as one credit fraud investigator labelled it, has already proved useful to professionals. But BT, working with the credit card companies, Visa, American Express, Diners' Club and Access, is hitting back. Fraud departments are unwilling to give too much away but the telephone company, it seems, can be used to their advantage. When a card is wiped it can signal which exchange number is being used. That in turn allows police to target in on individual telephones. Investigators can also deliberately refrain from programming in a sample of lost or stolen cards, so that if one of these turns up in the check the thief may be given the all-clear and thus misled into a false sense of security.

Even then, the practical problems of having police on hand to

catch the fraudsters remain. But it may help to restore the balance in what is becoming an increasingly complex game of cat and mouse.

Thieves in the provinces will have to wait a while yet. BT has plans to have 500 of the new telephones at large travel centres by the end of the year.

Waffle's grapes

The chief of media relations at the Internal Revenue Service in Washington is called Scott D Waffle. He does not entirely live up to his name because to most questions he replies that IRS policy forbids comment. However, he may have a soft spot somewhere, since he has written a book called "Els Tender Grapes."

Cramped Armada

The Armada Exhibition at Greenwich, though worth seeing, is not all that it has been cracked up to be, and certainly does not live up to the catalogue. It is a bit cramped, not very well lit and falls to present the broad sweep that one somehow expects. There is too much detail, not enough imagination.

Still, it is a wonderful outing, especially if you go by boat. It is odd to arrive at Greenwich and find yourself almost a tourist in your own country. On Saturday the foreigners seemed to outnumber the British. The French, in particular, were there in abundance, plainly unworried by the election at home.

The real discovery, or rather rediscovery, continues to be the river. Every time you go up and down the City stretch of the Thames nowadays, there is something new to be seen. Moreover, there is the feeling that the rebirth is still only just beginning.

OBSERVER



that the French have always used the Seine as a central part of the Paris scene. Yet in the end, partly because there is so much space to play with, what happens around De la Défense may be even more spectacular.

It is curious that so many Londoners have not yet been to see the new phenomenon arising almost on their doorsteps. Perhaps, once again, it takes a foreigner to notice the extent of change. We grew accustomed to decline for too long.

Green tax

London's 20,000 apparently nature-loving taxi drivers are facing a new threat to their lunch breaks from the direction of no less an authority than the Crown Estates Paving Commission.

In a breast-beating letter to the Licensed Taxi Drivers' Association, the commission has pointed out that it has become a growing practice of cabbies to park on Regent's Park roadways to "read newspapers, eat sandwiches" and "smooze". Without a radical change in

such practices, says the letter, the commission will exercise its powers under the Paving Statutes to take proceedings against nuisance caused by parking and the dropping of litter.

All this has touched a nerve according to an editorial in Taxi, the LTDA journal. Editor Dave Barnes thinks that the letter, from "an officer authorized by a representative of Her Majesty Queen Elizabeth II" means "The Queen does not want 20,000 of her loyal subjects enjoying the facilities of London's open spaces, be it to read newspapers, eat sandwiches, snooze, or in some cases, simply rest and enjoy the normal bird-song after the mighty roar of London's traffic". Calmer, he says, stop there for the odd hour or two "to enjoy the peace, quiet, flowers and trees".

What, no tip?

Taxi magazine tells of a cab carrying a particularly surly and bad-mannered couple dressed in all their finery, he in dinner jacket, she in diamonds and fur. The driver was given the sole, curt instruction: "Savvy? Certainly sir," he said. "Would that be the main, the river, or the staff entrance?"

Boro parrots ill

Middlebrough could be forgiven if they felt as sick as parrots yesterday after being widely tipped (particularly in our office) for the FA Cup and League Division II championship double and now finding themselves scrambling in the play-offs for the last promotion place.

Chelsea are 2-1 favourites with bookmakers. William Hill retain their first division status in the play-offs. Hills make Middlebrough 11-4 second favourites with Blackburn and Bradford both offered at 3-1.

Philosophical joke

We pinched this from New Society because we liked it. Question: what is red and invisible? Answer: no tomatoes.

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Victor Mallet explains why organisations trying to help Africa achieve economic recovery are taking a softer line

Making the medicine more palatable

BRITAIN has Mrs Margaret Thatcher, and Africa has the International Monetary Fund.

In the past decade both the Prime Minister and the Fund have prescribed similar monetary disciplines for their respective charges. Both have been accused of cruelty and shortsightedness for increasing unemployment and undermining social services.

adviser to the Ghana government, told a recent UN conference in Khartoum on African economic recovery. "A government determined to effect these transformations will face attempts to overthrow it."

Both the IMF and the World Bank have started to soften their approaches

Children's Fund (UNICEF), a man at the forefront of the battle to give structural adjustment a more human face, speaks of a recent "wonderful" change in the attitudes of the IMF, the World Bank and individual governments, although he believes there is still a long way to go.

Above all it is the African governments themselves, not the IMF, which ultimately decide where to make the required budget cuts. They often reduce spending on health rather than on defence or government bureaucracy.

AFRICAN DEBT table with columns: Country, Total debt (\$ bn), Total debt as % of GDP, GDP growth (%), GDP (\$ bn), Per capita debt (\$)

a - total debt service as a % of exports of goods and services; b - 1986 estimates; c - if IMF charges and arrears payment included, this ratio rises to 57%; d - refers to medium and long term only; e - refers to public medium and long term only

world prices for most of its commodity exports have placed formidable obstacles in the way of recovery. But the IMF, the World Bank and individual donors are making attempts to ease Africa's peculiar difficulties.

Lombard

Don't privatise financial services

By Michael Prowse

From: The Head of the Home Civil Service. From: Sir Norman Goldison, Permanent Secretary, Department of Financial Affairs.

Letters to the Editor

From Mr. Ken Jones. Sir, Dr Helm (Letters, April 28) suggests that the required rate of return for nuclear projects should be higher even than the 30 per cent cited in Mr. Watts' article (April 18).

Nuclear risks and rates of return

imposed on the privatised electricity industry than on the characteristics of its technology. If so, it is perfectly possible for the required rate of return on nuclear projects to be closer to the risk-free rate of return than to the return earned on the market portfolio.

Joining forces on City rates

From Mr. C. Douglas Woodward. Sir, I agree with Mr. Martin Severn (Letters, April 27) that a 50 to 60 per cent rise in business rates over the next five years is a forbidding prospect and totally undesirable.

Meanings and usages

From Mr. A.E. Meadowscroft. Sir, Mr. A.W. Mallinson (Letters, April 29) questions the use of the words slow and skew.

Anglo-Saxon etiquette

From Mr. David Barron. Sir, I much enjoyed Jean-Louis Barrois's recent perceptive article on French business etiquette (April 25) and Mr de Bouillane de Lacoste's letter (3 May).

The Budget changes have aggravated an anomalous aspect of CGT

From Sir Anthony Jacobs. Sir, Once again the Chancellor is to be congratulated upon the restructuring of another element of taxation, namely capital gains tax (CGT).

What does this bear have in common with a bull?

In reality, very little. Bulls tend to follow the herd blindly. Charging ahead without reflection. Hardly the qualities you would want from your international asset manager in today's turbulent markets.

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**Deborah Hargreaves
on Wall Street**

Japanese opt for the Windy City

JAPANESE brokerage houses are moving to Chicago to hedge their phenomenal investments in US Treasury bonds, where they look set to become as big a force as they have on Wall Street.

The influx into the Windy City's futures markets comes at a time of partial liberalisation of Japan's financial regulations and, although it is still in its early stages, the big four Japanese securities houses have been buying seats on Chicago's exchanges for the past four years.

At the end of April, Nikko Securities became the first Japanese securities firm to be registered as a clearing member on the Board of Trade. A week earlier Nomura Securities made its first options trade on the Chicago Board Options Exchange - the first by a Japanese investment firm for its own account.

Mr Toshio Mori, chairman of Nikko Securities International, explained: "In order for us to provide quick, accurate and timely information, we need to be a clearing member and have our own facility on the floor as Japanese institutions become aggressive participants in the futures markets."

Futures and options are new concepts for Japanese investors and their potential in these markets is as yet largely untapped. But with almost \$100bn invested in US Treasury bonds, Japanese institutions have huge exposures to hedge.

Until fairly recently, Japanese investors' access to Chicago's futures was limited by restrictions on participation in foreign markets. In May 1987 Japan's Ministry of Finance permitted institutions to trade foreign futures for their own account and, in March this year, the ministry loosened regulations governing access to foreign options markets.

In contrast to the rest of the industry - which has been reducing, or at best freezing, its hiring policy in the wake of October's stock market crash - Nikko is considering doubling the size of its Chicago operations in the foreseeable future. This depends on the development of its business which, Mr Mori says, has increased greatly in the past month.

So far, Nikko has only three traders in the Chicago Board of Trade's frenetic Treasury bond futures pit. It is not talking about massive expansion, but looking for a steady growth in business.

The firm has also applied for clearing membership in the Chicago Mercantile Exchange, where it is interested in trading stock index futures, particularly the Nikkei stock index contract, which the CME hopes to launch later this year. It is looking further at involvement in currency and Eurodollar futures.

Nikko also plans a foray into the options market - an area its customers are only just beginning to exploit. Nomura kicked off the Japanese options move when it bought calls (options to buy) in the CBOE's Standard & Poor's 100 stock index options contract. All four major Japanese securities houses are also discussing membership of the CBOE.

Because options are so new to Japanese investors, they will probably just experiment with them for about a year. Mr Mori says: "So far only a very small proportion of their portfolios are devoted to options." But the potential for the cash-rich Japanese institutions is huge.

While many market participants in Chicago see the Japanese as being a potent force in the market within the next year, their influx is not greeted with universal glee. The perceptiveness of the Japanese democrats with low-cost and competitive clearing systems has dug itself a firm hole in the Windy City. One player says: "I see them getting into high-efficiency, low-cost clearing and becoming very competitive."

Mr Mori agreed: "Needless to say, we will be very competitive when dealing with Japanese clients." The company would also attempt to attract business from US firms, but he expected this to move more slowly.

Nikko is developing its own computerised system for use in the next three to six months. However, Mr Mori stressed that the firm would continue to clear part of its business through other futures firms.

The exchanges themselves have done much to attract Japanese participation in their markets. The CBOE had its eye on Far Eastern investors when it introduced its three-hour evening session in April last year. In addition, the CBOE and CME have plans to trade Japanese stock index futures contracts and the CBOE recently entered a co-operation agreement with the Tokyo Stock Exchange on developing a Japanese Yen bond futures contract in Chicago and US T-Bond futures in Tokyo.

Gdansk shipyard workers face removal by force

BY CHRISTOPHER BOBINSKI IN WARSAW AND NANCY DUNNE IN WASHINGTON

TALKS AT Poland's strikebound Gdansk Lenin shipyard ended in an acrimonious ultimatum last night as management withdrew a previous pay offer and told strikers to leave the yard or face police.

This was taken to mean that the estimated 1,000 or more workers holding out in the shipyard will be removed by force by state police.

Mr Piotr Konopka, an aide to Solidarity leader Mr Lech Walesa, said negotiations yesterday lasted only one hour, in sharp contrast to talks held on Saturday which the union considered "a success".

"It's going to be an interesting and important night ahead of us. It's a withdrawal of previous promises and a return to blackmail and ultimatum," said leading dissident Mr Adam Michnik, speaking to reporters at the nearby St Brygidy's Church.

The ultimatum came after a warning by the US that American support of Poland's economic recovery plan was now "in jeopardy" because of the failure of the Jaruzelski regime to achieve "national reconciliation".

In Washington on Saturday Mr John Whitehead, US deputy Secretary of State, condemned "the violence, the imprisonments, the beatings that are reported to be taking place in the areas where the strikes are being put down by government" forces.

Mr Whitehead said the US had been planning "to take a constructive attitude," supporting Poland in its dealings with the International Monetary Fund, the World Bank and in Paris Club rescheduling.

Eventually, loans from American commercial banks and even the US Government had been a possibility.

This might all be lost now, Mr Whitehead said, not only because of the withdrawal of American backing but also because of reaction in Europe and elsewhere in the world to the Polish Government's handling of the strikes.

Last year the US, heading the plans of Polish workers and the Roman Catholic church, lifted the sanctions it had imposed against Poland in 1981. These had reduced Polish exports to the US by almost one half to about \$250m a year.

Last year Mr Whitehead was the highest-ranking State Department official to visit Poland since 1981. He told leaders then that improvements on human rights and moves to a freer economy would boost commercial ties with the US.

The talks on Saturday, apparently the result of pressure by the Polish Church authorities, began just as it appeared that the seven-day sit-in strike by 1,000 or so shipyard workers was faltering for lack of support.

The move came as Mr Kazimierz Barcikowski, a senior party official, saw Cardinal Joseph Glemp, the Church leader, to apologise for the use of force in Krakow against strikers on Thursday.

On Saturday night the Gdansk strikers rejected an offer of guarantees of safe conduct and a 15,000 zlotys-a-month pay increase and decided to hold out for their demands for the return of the Solidarity trade union.

The Church was angry at the failure of its previous mediation effort in Krakow when it in effect demobilised the strikers hours before the assault, only to see the riot pols go in.

Over the weekend there were reports of detentions throughout the country more than 100 Solidarity activists and opposition supporters. Mr Janusz Onyszkiewicz, the Solidarity spokesman, was jailed for six weeks for passing information to the West.

In Krakow 15 of the strikers caught in the steel mill when the riot police went in were sent to prison for four weeks while another six were charged and to be held for three months pending an investigation.

Yesterday, Cardinal Glemp warned the authorities against provoking unrest and the people against starting a revolution which could bring only chaos and misery.

US acts to widen share of Manila's aid burden

By Stewart Fleming in Washington

THE REAGAN Administration is trying to put together a multi-billion dollar package of financial aid for the Philippines, most of which would be provided by Japan, Korea and West Germany and by commercial banks. Administration officials confirmed yesterday.

However, some officials discounted reports that Washington was seeking commitments of \$100m over five years from these sources, saying that such a figure was "unrealistic".

The proposal - still in its preliminary stages - did not imply any fundamental change in the debt strategy guided by Mr James Baker, US Treasury Secretary.

The move appears to represent an important initiative by Washington to share the burden of supporting Western interests more widely among its allies at a time when the US military and foreign aid budgets are under pressure because of the huge Federal budget deficit.

Monetary officials in Washington say the figure of \$100m over five years - cited in a report in the Washington Post daily newspaper yesterday - would come mainly from commercial banks and US allies, with the US providing perhaps only \$130m-150m a year. One major hurdle would be persuading commercial banks to provide such large amounts.

Other officials questioned whether such a sum could be absorbed by the Philippine economy and suggested that a total nearer \$50m might be envisaged.

There has been a persistent undercurrent of concern in Washington about the stability of President Corason Aquino's Government and unease about the future of the Philippines, a key strategic interest in the Pacific.

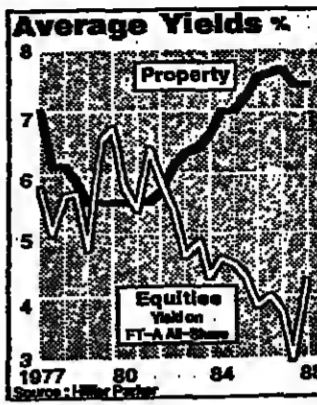
The US and the Philippines are formally reviewing the arrangement under which Washington pays \$100m a year for the use of two of America's most important military installations in the Pacific - the Clark Air Base and the Subic Bay Naval Base.

Manila wants more money and greater control of the two bases.

The Washington Post report yesterday described the proposal as a "mini-Marshall plan" for the Philippines and said that it had already been widely discussed within the Reagan Administration, with Congress and with officials in Tokyo, Bonn and Seoul, as well as other European countries.

THE LEX COLUMN

Properties stand as equities fall



One of the biggest surprises about the October 19th global stock market crash is that the event has had virtually no impact so far on the world economy. Economic growth remains robust, corporate confidence is high, and after a temporary hiccup, property prices continue to rise in most major markets. Indeed, if some of the dire predictions being made six months ago about the consequences of the Crash were to be believed, the destruction of wealth in the equity markets should have had an equally serious knock-on effect in the property market by now.

To date, there is little evidence that this has happened to any large extent. In the world's leading financial centres, which should be the first to feel any recessionary draughts, property prices have been remarkably resilient. Admittedly, land prices in Tokyo have fallen by between a fifth and a third from their peak of last September, but the net gain in 1987 still far outweighed the loss in the local stock market. Westbaird Green & Smith, which conducts a regular international rent survey, says that the costs of prime office space in Tokyo are 20 per cent up on a year ago and unchanged on pre-Crash levels. Meanwhile, in the City of London, office rents have risen by close to a third over the past year, and while the pace has slowed in the past few months, rents continue to rise. Of the major financial centres, only in New York have rental values fallen since the Crash, and there the decline is less than 5 per cent.

run, they are uncomfortably aware that the disclosure of Land Securities' net asset value - due on May 15th - could make them look foolish.

Direct investment

After several years of underperformance, direct property investment by UK institutions began to pay off handsomely in 1987, notwithstanding the Crash. According to WM Fundany, which monitors pension fund performance, the total return on property came to 19.4 per cent last year, compared with 7.1 per cent in equities. Given the continuing strong rental growth in areas such as industrial property, an even better investment performance is expected in the current year. In the US, direct investment in property has thrown up less spectacular returns for the institutions, but none the less, Frank Russell Company, which monitors US pension fund performance, calculates that the 5.3 per cent total return on property in 1987 bettered investment in both stocks and bonds.

Property boom

While prime office yields of around one per cent in Tokyo, continue to arouse nervousness that one day its local property market might suffer a dramatic setback, which could send shockwaves through the financial markets, there is little sign yet that the UK property market is in any danger of overheating. The current strength of the UK economy, when combined with a relatively favourable supply/demand position, means that the current UK property boom could easily continue for another 18 months to two years. Beyond that, however, it is difficult to forecast, and movements in interest rates, and the severity of any slowdown in the world economy, will be crucial to the longer-term performance of both the property market and property shares.

Property shares

The story is much the same in many of the smaller regional financial centres. In Hong Kong prices of industrial property and luxury residences fell by around 10 per cent in the early weeks after the Crash but have now more than recouped their losses and property prices currently are often more than a third higher than they were a year ago even though the local stock market is 25 per cent below its peak, according to Morgan Stanley. In the UK the shares of heavy-weight property groups, such as Land Securities and MBPC have risen by a fifth this year - putting them among the best-performing FT-SE stocks - and over the past year the FT-A property index is up by around 12 per cent whilst the overall market is down by a similar amount. And while some analysts argue that it might be wise to start taking profits given the sector's phenomenal

Sears sells UK store chain and unveils disposal of US shoe unit

BY CLARE PEARSON IN LONDON

SEARS, the UK stores, betting and footwear group, has sold Lewis's, the department store chain, for about £74m (\$133m) cash as part of its strategy of concentrating on speciality retailing.

Sears also said yesterday that it was selling the loss-making US Butler footwear chain to its management for about \$50m.

Mr Geoffrey Maitland-Smith said Sears did not want the distractions of underperforming businesses while it concentrated on developing its core footwear and clothing chains, and, through the acquisition of Frimman, the UK mail order retailer last January, move into home shopping.

Selfridges, the profitable London department shop, will now be Sears' only remaining department store interest. It was previously for Selfridges that Sir Charles Clore, Sears' founding father, originally bought Lewis's 26 years ago.

The sale of Lewis's takes the form of a "bought deal", with Midland Montagu, the investment banking arm of Midland Group, fully underwriting the £74m financing requirement in the first instance. The \$50m debt requirement, will be mainly syndicated out, although Midland will retain a 25m equity stake.

Sears' full year results, to be announced tomorrow, will include extraordinary losses amounting to about £12m and \$35m on the sales of Lewis's and Butlers respectively.

The disposal by Sears of the US footwear chain, Butlers, had been expected for some time. Like other British retailers, it has

found it difficult to adapt its management techniques to the US market. During the last financial year sales and trading losses amounted \$160.5m and \$8.2m.

Sears will receive \$40m from completion of the Butler management buy out and \$10m on a deferred basis.

But Sears' only other US interest, the Miss Kriska women's wear wholesaler has been profitable and the company has no plans to sell it, Mr Maitland-Smith said yesterday.

The Al-Fayed family, which owns House of Fraser, bought an 8.2 per cent stake in Sears from Bell Group of Australia at the end of last year. This is viewed by the company as friendly.

Analysts' forecasts for Sears' results for the last financial year range between about \$280m and \$245m, against \$221m in the previous year.

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Mitterrand triumph

Continued from Page 1

Despite Mr Mitterrand's victory, the country remains on tenterhooks over whether the presidential election will be followed by general elections. President Mitterrand has repeatedly indicated that he would seek to govern with the existing National Assembly, without calling immediate general elections. But it remains to be demonstrated whether he can find a reliable parliamentary majority unless he does call new elections.

Within the next few days he is expected to appoint a prime minister, who would then form a government. Mr Mitterrand has left open the possibility that the prime minister might not be a socialist, and indicated explicitly that the government could well include non-socialists and even people from outside the political spectrum.

The names most popularly touted for the premiership include leading figures on the right of the Socialist Party, who could be counted on to build bridges both with the centre of the political spectrum and with the world of business. Among the most widely canvassed candidates are Mr Pierre Bérégovoy, former Socialist finance minister and campaign manager for Mr Mitterrand during this election, and Mr Michel Rocard, former Socialist agriculture minister and leader of the right-wing of the party.

Only if his first government were "prevented from acting", in Mr Mitterrand's words, would he

Champagne and canapés

Continued from Page 1

Mr Mitterrand had won a landslide and was close to the result returned for General de Gaulle of 55 per cent in 1965. That year Mr Mitterrand had stood in his first of his four presidential attempts polling nearly 45 per cent. In his 1981 victory against President Giscard d'Estaing he scored 51 per cent.

At seven o'clock, Mr Lech again addressed the crowd. The US and the Philippines are formally reviewing the arrangement under which Washington pays \$100m a year for the use of two of America's most important military installations in the Pacific - the Clark Air Base and the Subic Bay Naval Base.

Manila wants more money and greater control of the two bases.

The Washington Post report yesterday described the proposal as a "mini-Marshall plan" for the Philippines and said that it had already been widely discussed within the Reagan Administration, with Congress and with officials in Tokyo, Bonn and Seoul, as well as other European countries.

They all said the same thing. President Mitterrand had been elected for a second seven-year mandate and had inflicted a severe defeat on Mr Jacques Chirac, the Gaullist EPR prime minister who had hung everything he had in a feverish campaign to beat Mr Mitterrand.

Even the dramatic finale of the election, with the release of the three French hostages in the Lebanon and the events of New Caledonia, did not help Mr Chirac recoup the ground he lost dramatically during the first round when he polled just under 20 per cent and saw the National Front of Mr Jean Marie Le Pen score 14.4 per cent.

Before the computer projections were made public on television at eight o'clock the

crowd at the Meridien was not allowed to leave the hotel basement until eight o'clock nor allowed to go near a telephone booth. The political analysis of the results were flying around the huge rooms.

For Mr Chirac and the mainstream French right, the results are a disaster. Mr Chirac's political future is now under threat and he will have to fight to maintain his position as the leader of the French right which risks strongly of splitting up in three pieces in coming months.

The first projections also showed that 53 per cent of the electorate under the age of 35 voted for Mr Mitterrand, another 53 per cent of people between 35 and 59 voted for Mr Mitterrand.

Mr Chirac made his best score with voters aged 60 and over, polling 56 per cent in this age group. Mr Mitterrand's landslide victory also means that many centrist voters who had supported him in the first round Mr Raymond Barre, the former right wing prime minister, did not vote for Mr Chirac in the second round.

But the pundits and guests at the Meridien last night said that the biggest risk now was to see Mr Le Pen gain further ground as a result of Mr Mitterrand's strong score last night.

World Weather

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
London	12	10	Partly	Los Angeles	21	15	Partly
New York	18	12	Partly	Hong Kong	28	10	Partly
Paris	15	8	Partly	Tokyo	25	10	Partly
Rome	18	12	Partly	Sydney	22	15	Partly
Moscow	8	10	Partly	Wellington	18	15	Partly
Beijing	15	10	Partly	Auckland	15	10	Partly
Mumbai	28	15	Partly	Christchurch	12	10	Partly
Delhi	32	15	Partly	Dunedin	10	10	Partly
Calcutta	30	15	Partly	Invercargill	8	10	Partly
Bombay	28	15	Partly	Queenstown	6	10	Partly
Canton	25	10	Partly	Timaru	8	10	Partly
Shanghai	22	10	Partly	Bluff	6	10	Partly
Manila	28	15	Partly	Christchurch	12	10	Partly
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Moscow	8	10	Partly	Timaru	8	10	Partly
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Lovell
for development

SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Monday May 9 1988

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EUROCREDITS

Flexibility across the board despite interest rate doubts

ALTHOUGH DOUBTS about rising interest rates plague the world's bond markets, the international bond market continues to show itself able to provide flexible finance for a broad group of borrowers.

Among them last week was First Interstate, the US west coast bank, which is raising a three-year \$400m credit through Credit Suisse First Boston.

It carries a facility fee of 7% basis points, rising to 10 basis points after 90 days cumulative usage.

The margin over London interbank offered rates (Libor) is 6% basis points, and utilisation fees start at 2% basis points if more than one-third used, and 6% basis points if more than two-thirds drawn. The facility will replace bilateral bank credit lines.

US bank holding companies are not much in favour these days, but First Interstate, rated double-A, is reckoned as one of the best. The terms are not generous, but the short maturity and bank relationships should carry it.

CSFB has also launched its \$300m financing for Svenska Finans, finance subsidiary of the big Swedish forest products group.

It has an initial five-year maturity, with an option to extend it for a further two, and pays a facility fee of 5 basis points for years one and two, and 6% basis points for years three to five. A

margin of 6% basis points is payable, with a 7% basis point utilisation fee if more than half drawn.

County NatWest has been mandated by Broken Hill Holdings, the Melbourne-based mining and paper group, to arrange a \$150m, five-year note issuance facility. It carries a 9 basis point underwriting fee, and a margin of 12% basis points, plus a further 7% basis points on any amount drawn over \$50m.

Mecconserrie, the group of Italian agricultural lending agencies, is said to be seeking funds, with a launch of a deal imminent.

Terms could not be confirmed with the lead managers, although some bankers outside the group were looking for a L400m 10-year deal, with a 10 basis point commitment fee, and a margin split

between 15 and 18% basis points. A group of five Italian and two Japanese banks were also said to have been awarded the mandate.

The world of aircraft finance stirred last week, after Mr Harry Goodman's Air Europe said it would spend \$140m over the next five years on 22 medium-range Boeing 757-200s and eight short-range 737-400s.

The aim is to buy, not lease, the aircraft but there was no word on how the finance would be put together.

A \$20m financing for British Airways has gone into syndication. Underwritten last summer, the financing will support the purchase of Boeing 767-300s, for short to medium haul routes.

The terms on this financing, being arranged by National Westminster, Chemical and Mitsubishi, have not been disclosed. However, it certainly carries a long maturity - 20 years was being talked of last summer - and very fine pricing.

Bankers often remark on the tortuous negotiations needed to secure a loan mandate with Indian state enterprises. A \$150m, 10-year loan for state-owned Air India seems to be proving no exception.

According to a Reuters report from Hong Kong, international banks are being asked to renegotiate their pricing for the credit. One banker was quoted as saying:

"After nearly two months of hard work, we are now back to square one."

National Westminster is in the market with a refinancing for Pakistan International Airlines of a \$91.75m five-year tax-spared loan it signed two-years ago, which carried a margin of 7% point. The new credit is for \$85m over seven years, but its terms have not been released.

Guardian Royal Exchange doubled the size of its sterling commercial paper programme to \$150m, and Barclays de Zoete Wedd has arranged an extra \$75m five-year back-up facility.

Stephen Fidler

Henkel and Colgate set to abandon venture

By George Graham in Paris

HENKEL of West Germany and Colgate-Palmolive of the US are expected to announce soon that they are abandoning their planned joint venture to produce washing liquids and detergents in France.

The joint venture would have brought together the two largest detergent companies in the French market, and because of its scale had been referred to the French competition council.

Although the council has not yet delivered its verdict, the two companies are understood to have revised their plans in anticipation of an unfavourable ruling.

The two companies announced in September that Colgate would take a half share in Lesieur-Cotelle, the household products company it had just bought from the French foods group St Louis. The joint venture would manufacture all Cotelle's range, with Colgate and Henkel dividing the product range between them for sales and distribution.

The original agreement gave Colgate Cotelle's heaches, household soap and window cleaning products, while Henkel was to market its washing-up liquids, household cleaners and fabric softeners.

Both groups are already leaders in the French cleaning products market, and the addition of such well-known brands as La Croix and Mir was thought to give them together up to 75 per cent of the market in some household product areas.

Neither company would comment, but details of a new plan, dividing Lesieur-Cotelle between Henkel and Colgate without the joint venture on the manufacturing side, are expected to be presented to trade union representatives next week.

INTERNATIONAL BONDS

New issues fail to inspire confidence in Eurodollar sector

AGAINST a less than reassuring background of nerves about inflation and interest rates, seven borrowers raised a combined \$1.4bn in the Eurodollar bond markets last week.

However, far from signalling any improvement in the dollar's still tarnished image, the character of the issues reinforced market perceptions that the sector is still extremely fragile.

The eclipse of the dollar has been one of the most significant developments in the Eurodollar markets in the past few years. As Mr Don Roth, treasurer of the World Bank, pointed out last week, a recovery in the fortunes of the US currency would undoubtedly engender a recovery in the Eurodollar sector.

Eurobond market turnover figures for 1988 show activity in non-dollar currencies significantly surpassing that in dollar bonds for the first time.

In the first quarter of this year, dollar-denominated bonds accounted for 29 per cent of total new issue volume, barely changed from the record low of 28 per cent in the previous quarter.

An improvement in the dollar's fortunes seemed further away

than ever this week, following comments by Mr Alan Greenspan, Federal Reserve Board chairman, that rather than aiming to stabilise the US unit, the Fed's primary objective is to avoid a complete dollar collapse.

Last week saw the resurgence of fears that global interest rates are headed upwards and prompted several borrowers into issuing new dollar deals to lock into cheap funds before an anticipated Fed tightening of monetary policy.

Dealers pronounced that the appearance of a four-year \$300m bond for International Business Machines was a sure sign that rates were poised to rise, given the borrower's past issuing habits.

Syndicate managers said that last week's crop of deals graphically illustrated that present market nerves meant that finely-tuned pricing - matching spread to borrower - was more important than ever for the Eurodollar sector.

Although market undertone was decidedly bearish all week, high levels of dollar liquidity among potential institutional investors mean that an accurately pitched issue will still find reasonable demand.

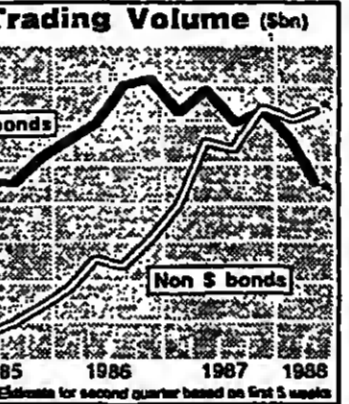
The week's first and long-anticipated offering was Banque Paribas Capital Markets' seven-year \$250m deal for Nippon Telegraph and Telephone, cited by several syndicate managers as one of the few names which could have made a success of such a long issue right now.

The issue came with a characteristically generous 69 basis point spread over Treasuries and a testament to its popularity was the fact that it was still trading within fees late on Friday, in spite of a dollar bond sell-off.

The other issue on Tuesday was also a \$250m deal, a three-year bond for Ford Motor Credit. Goldman Sachs led the offering, which dealers felt suffered somewhat by following Merrill Lynch's three-year \$300m issue for General Electric Capital Corporation the previous week.

Ford's double-A credit and the 57 basis point spread at launch were thought to fall between two stools - not quite classy enough to come to the market at such a margin. The deal was manfully supported but by the end of the week had slipped to trade outside its fees.

A \$100m three-year deal for



RJR Nabisco, one of two dollar bonds through UBS Securities last week, was the surprise of the week. A lack of enthusiasm about the borrower's status as a single-A rated US corporate was compounded by unhappy memories of the company's last disastrous foray into the market last year.

A rival syndicate executive commented the sensible pricing, a 70-basis point spread at launch, which, he said, compensated for the apparent negative aspects of the deal.

Late on Friday, the deal slipped

to trade just outside its fees on the back of the softer Treasury market.

There was general market excitement when IBM's four-year deal finally surfaced after reported competitive bidding for the mandate.

At an initial margin of 37 over Treasuries, "tight but right" was one comment from a syndicate manager at a house not involved in the deal.

Although the computer group is another top-rated credit whose name is thought to ensure excellent demand for any deal, dealers

said that some accounts had initial problems with the lack of a direct parent guarantee for the bond, which was issued through a Netherlands-based financing subsidiary.

However, the bond is backed by a support agreement from IBM World Trade and is fully expected to be well-placed, although the lead manager did concede that the bearish tone of the secondary markets had slowed demand somewhat.

Bankers Trust International and Swedish Export Kredit astounded the market by joining forces to bring a one-year \$200m issue only days after Kidder Peabody had launched a practically identical deal for the self same borrower.

Most of the market is still mystified by these novel one-year maturities, which appear to have neither the liquidity of a US Treasury bill nor the obvious yield advantages of a deposit.

SEK reputedly achieved a low cost of funds with the first one-year bond but managed to get even better rates with the second, which BTI said was not a conventionally swapped issue.

The deal also had a marginally more attractive absolute yield at

Dominique Jackson

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6th April, 1988

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Icahn poised for control of TWA

BY JAMES BUCHAN IN NEW YORK

MR CARL ICAHN, the New York takeover specialist, is poised to gain complete control of Trans World Airlines, with approval by the airline's board for a proposal to buy out other shareholders for about \$300m.

Mr Icahn, who has claimed the credit for restoring the airline's fortunes since he took over as chairman in 1985, will recoup much of his original investment in TWA in cash and end up with 50 per cent control.

Mr Icahn made the offer last month, after an earlier attempt to buy out other stockholders foundered when the stock market

crashed last October. TWA, which reported operating profits of \$210.3m last year after a loss in 1986, said that an independent committee of its board approved a revised offer from Mr Icahn of \$20 to cash and a \$30 face-value bond for each of the shares he did not own.

The deal is a small improvement on the offer unveiled in April, when the bond was to have a face value of \$29.

The deal is structured as a leveraged buy-out. Mr Icahn, who invested about \$440m or \$20 a share for his current 77 per cent

of the airline, will receive the \$30 a share in cash but, in place of the bond, he will receive a mixture of common and preferred stock to give him the 50 per cent necessary for complete control.

The remainder will be held by an employee stock-ownership scheme.

The deal, which values the entire company at about \$1.3bn, will be financed through an issue of junk bonds made by TWA before the crash.

If it is approved by minority stockholders, Mr Icahn will recoup the cash he has sunk into

the airline and is expected to use it for other acquisitions.

Texas Air, the big airline group which last week used two unions for attempting to destroy its troubled Eastern Air Lines subsidiary, said that it just \$124.5m in the first quarter, against \$100.7m in the first quarter of 1987.

Eastern, which usually does best in the first quarter because of its Florida routes, lost \$94.5m before special gains.

Revenues at the group, which includes Continental, rose 4.3 per cent to \$2.13bn.

Noranda's earnings rebound to C\$129m

By Our Montreal Correspondent

NORANDA, Canada's largest integrated resource group, rebounded in the first quarter because of soaring profits from its forest products subsidiaries, aluminum, gold and base metals, and from its manufacturing interests.

If the North American and world economies keep on track, Noranda expects the uptrend to continue and its earnings should pass the C\$500m (US\$400m) mark, said Mr Alted Fowis, the chairman.

First-quarter earnings were C\$128.7m (66 cents a share) on revenues of \$2.06bn, up from \$2.5m (14 cents) on revenues of \$1.65bn a year earlier. For all 1987, Noranda earned C\$343.5m or \$21.4 a share.

The climb in the Canadian dollar over the past 12 months has reduced Noranda's earning power by about C\$100m after tax on an annual basis, since a large proportion of its resource products are exported to the US and around the world.

In mid-1985, Noranda was in a debt crisis, but the turnaround in world primary product prices and the sale of assets have brought total long-term debt to 25 cents per \$1 in equity.

Mr Fowis said all Noranda's assets were now conservatively valued, even in the context of another recession, enhancing the stability of future earnings.

The company will spend more than C\$1bn this year on capital projects, more than half going to pulp and paper modernisation and expansion.

Bow Valley Industries, the Canadian oil and gas company in which British Gas recently acquired a 51 per cent equity interest, reported a marked decline in first-quarter earnings, reflecting unfavourable currency fluctuations and lower energy prices.

In its latest quarter, the Calgary-based company reported net income of C\$7.4m (US\$6m) or 7 cents a share, compared with C\$12.4m or 18 cents a year earlier.

Capital expenditure increased by nearly 35 per cent from 1987 levels to C\$95m, with more than half of the 1988 first-quarter outlays spent on ongoing development projects in the Brae area of the North Sea.

Citicorp sells fund managing offshoot

By Frederick Oram in New York

CITICORP has sold its domestic institutional investment management business to USF&G, a leading US insurer, for \$102m.

The disposal marks the retreat of another US money centre bank from fund management, which many banks have found to be inadequately profitable.

The subsidiary manages about \$17.5bn of assets, mainly of corporate and government pension plans and insurance companies.

Citicorp said that it would continue to manage money abroad, while at home it would concentrate on individual investors and employee benefit funds.

USF&G said the acquisition by its financial services division fitted its goal of a larger role in fund management. Before the purchase, the division handled \$8.5bn of the parent insurance company's assets and \$1.5bn from outside clients.

Other banks which have left the field include BankAmerica and Manufacturers Hanover, both because of their requirements to rebuild their battered finances.

Although Citicorp faces less immediate financial pressure, it has been weeding out businesses it considers to be unattractive in the long term.

Merieux expected to return with modified bid for CDC

BY ROBERT GIBBENS IN MONTREAL

INSTITUT MERIEUX, a biotech subsidiary of France's Rhône-Poulenc, is widely expected to come back with a modified bid for CDC Life Sciences, a Canadian publicly held company specialising in the manufacture of insulin.

However, Merieux officers and lawyers attending the Toronto annual meeting of CDC Life declined to comment on analysts' speculation over a new bid.

Last week, Merieux withdrew its share tender offer for 20 per cent of CDC Life after the Ontario and Quebec Securities Commissions ruled it did not treat all shareholders equally.

Merieux already owned 12.6 per cent of CDC Life. It also planned to buy another 20 per cent block

from the Caisse de Depot, the Quebec pension fund investment arm, in June next year for 15 per cent above the market price at the time.

This would have given it just over 50 per cent. The commissions objected to the Caisse de Depot deal.

Shareholders at the CDC Life meeting backed management efforts to block the Merieux bid. Mr Brian King, the chairman, has indicated he is looking for a white knight to counter Merieux.

CDC Life earnings last year rose one third, on a 20 per cent gain in revenues. One of its subsidiaries in Montreal is 50 per cent-owned by Marion Laboratories of the US.

Inasco, the Canadian financial services, fast-food, retailing and tobacco products group, posted higher earnings in the first quarter.

Net profit was C\$44.5m (US\$36.2m) or 34 cents a share, up from net operating profit of C\$37.6m or 28 cents a year earlier.

Revenues were C\$1.14bn against C\$1.05bn. Operating results from tobacco products and the Canadian drugstore group were up 16 and 13 per cent, respectively.

The US drugstore group reduced its loss significantly year to year. Inasco is 40 per cent controlled by BAT Industries of the UK.

Repap plans C\$500m expansion

BY OUR MONTREAL CORRESPONDENT

REPAP ENTERPRISES, a publicly held pulp and coated paper producer with annual sales of more than C\$1bn, is going ahead with a C\$500m expansion plan at Newcastle, New Brunswick.

The programme is in three parts. First, a further lightweight coated-paper machine, costing C\$87m, will be installed beside an initial Valmet machine just completing start-up.

This second machine, made by Voith in Brazil and with 300-inch trim width, will have annual capacity of between 230,000 and 260,000 tonnes. It will make both 90, 4 and no. 5 grades. It is due on stream late in 1989.

The lightweight coated paper

market in North America grew 12 per cent last year and in the first quarter of this year at an annual rate of 15 per cent. Mr George Petty, chairman of Repap, said the expansion was market-driven.

US customers are putting up a substantial part of the equity for the machine and will take a proportionate share of output. The debt will be less than 50 per cent of capital cost.

Second, Repap will install a new recovery boiler in the Newcastle pulp mill at a cost of C\$25m.

Finally, it will build the first commercial demonstration kraft pulp mill and it can be built in small increments.

Alcell process. Capacity will be 33 tonnes a day and the cost C\$55m. The process was conceived in Montreal 20 years ago, sold to US interests, and then bought back by Repap along with its expert staff three years ago.

The Federal Government is putting up half the cost under its research grant programmes.

The Alcell process uses alcohol instead of sulphur-containing chemicals, has a simple recovery system and uses less bleaching. It provides sulphur-free lignin that provides a second-income stream. Cost per tonne is two thirds of a conventional kraft pulp mill and it can be built in small increments.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Bank runner	Offer yield %
US DOLLARS							
Nissin Food Products	300	1993	5	(4)½	100	Namron Int.	9.175
HTV	250	1995	7	9½	101½	Banque Paribas Cap.Mkt.	8.287
Ford Motor Credit	250	1991	3	8½	101½	Goldman Sachs	8.287
Sea Otter	53	1993	5	8½	100.10	RKK Succ. Europe	7.946
RJR Nabisco	100	1990	2	8½	101	UBS Sec.	8.286
IBM Int. Finance	200	1992	4	8½	101½	J.P. Morgan Sec.	8.284
Swedish Export Credit	200	1989	1	7½	100½	Bankers Trust Int.	8.447
Ranque Indusuz	200	1993	5	9½	101½	Banque Europe	8.447
UBS Finance NV	100	1991	3	8½	101½	UBS Sec.	7.939
Mitsubishi Oil	100	1993	5	8½	100	Yasuda Int.	8.447
Kellogg Electric Railway	150	1993	5	(4)½	100	Nikko Sec.	8.447
CANADIAN DOLLARS							
New Zealand	125	1995	7	18½	101½	Merrill Lynch	10.164
ADIC	100	1993	5	10½	101½	Wood Gundy	9.667
Ville de Montreal	80	1995	7	10½	101½	Societe Generale	10.139
AUSTRALIAN DOLLARS							
SBC Australia	75	1991	3	12½	101½	SBCI	11.488
Westpac Banking	75	1992	4	12½	101½	Westpac Banking	12.150
ANZ	100	1992	4	12½	101½	ANZ Merchant Bk	12.089
Berliner Bk AG	40	1993	5	12½	102	Berliner Bk Int.	11.699
State Elec. Comm. Victoria	60	1995	7	12½	100½	Hambros	12.167
DEUTSCH MARKS							
National Home Loans Corp	150	1993	5	5½	101½	Deutsche Bank	5.236
CB&I	200	1998	10	6½	100½	Salomon Brothers AG	5.246
LKB Baden-W. Finance	100	1993	5	5½	100½	Triodos Bankbank	5.154
Fitcher Challenge Fin.	200	1994	6	5½	100½	Commerzbank AG	5.224
LUXEMBOURG FRANCS							
Suez Enklima Banker	300	1993	5	7½	100	BCL	7.125
EDP	300	1995	7	7	100	Calson d'Esperance Ltd.	7.023
Ma & Swaine AB	300	1993	5	7½	100	Ma & Swaine Ltd.	7.375
SWISS FRANCS							
Rotenbreite Agita B.S.	200	1993	4	4	101	Credit Suisse	3.777
Reury et Associes	175	1995	7	2½	100	Swiss Bank Corp	2.750
BFC	200	1998	10	4½	102½	Credit Suisse	4.343
Sage by Floribane	73	1993	4	4	101	SBC	3.777
Sparbanken SSB	100	1993	4	4	100½	UBS	3.832
Total	100	1995	7	4	100½	UBS	3.085
Carling	100	1995	7	4	100½	UBS	4.021
Rural Ind. Bk. of W. Aust.	50	1993	4	4½	101½	Banque Paribas (Swiss)	3.845
Trialer Wasser	100	1988	4	4½	101	Credit Suisse	4.574
DANISH KRONER							
Fianstet For Dansk Ind.	300	1992	4	10	100½	Den Danske Bk AS	9.843
Cabana Fin. SA	300	1993	5½	10½	100½	Privatbanken	9.973
YEN							
Intel Int.	100m	1993	5	(0)	101½	Nomura Int.	6.242
Beryn Bk	5m	1992	4	6½	101½	Morgan Stanley	6.242

Irish Life pays \$30m for Iowa insurance company

BY ERIC SHORT IN LONDON

IRISH LIFE, the largest life assurance company in the Irish Republic, is paying \$30m cash to acquire Iowa-based Inter-State Assurance from Central Life as part of a plan to expand in the US. Carrig International, Irish Life's US subsidiary, is making the purchase.

The Irish Government holds 90 per cent of Irish Life, but plans to privatise the company. However, the holding is hindering the acquisition, since many states have restrictions on government-owned insurance companies.

In the short-term Irish Life can overcome these problems by establishing a voting trust to hold the shares of Inter-State.

However, Mr David Kingston, managing director of Irish Life, said the long-term position was unclear and depended on progress in privatising the company.

Irish Life's long-term strategy is to be a strong international life assurance group. In 1987, premium income amounted to \$515m (800m) with funds under management at the year-end of just under \$3bn. Inter-State had a premium income of \$23.4m in 1987 and year-end assets of \$52m.

Bang & Olufsen defensive move

By Hilary Barnes in Copenhagen

RANG & OLUFSEN, the high equipment and TV set maker, has secured itself against possible takeover by an outsider.

The controlling A shares are owned by about 40 members of the founding families. Holders of A shares have right of first refusal to acquire A shares.

By selling one A share each to five Danish pension funds, family members cannot now sell shares to an outsider.

Mr Vagn Andersen, chief executive, said the family wanted to ensure the company stayed under Danish control.

BSN

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NOTICE OF MEETING

Shareholders are hereby informed that an Ordinary General Meeting will be held at the Palais de Longchamps (Salle Havane), Paris at 3 pm on Tuesday, 31st May, 1988 to consider the following agenda:

- Presentation of the reports to the Board of Directors and of the Statutory Auditors;
- Approval of the agreements as per article 101 of the French Company Law of 24th July, 1966;
- Approval of the Company's accounts for the year ended 31st December, 1987 and giving final discharge to the Board of Directors;
- Appropriation of the profit and deciding the dividend;
- Renewal of the appointments of members of the Board of Directors;
- Renewal of the authority granted to the Board of Directors to deal in the Company's shares on The Stock Exchange;

All shareholders will be entitled to attend the Meeting, regardless of the number of shares held. To be entitled to attend or to be represented at the Meeting:

- holders of registered shares must be recorded in the company's share register at least five days before the date of the Meeting;
- holders of bearer shares must deposit at the head office of the company or at a branch of the institutions listed below, at least five days before the date of the Meeting, a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meeting;

- Lazard Frères et Cie, 121 boulevard Haussmann, 75008 Paris, FRANCE.
- Crédit Lyonnais, 19 boulevard des Italiens, 75002 Paris, FRANCE.
- Banque Paribas, 3 rue d'Antin, 75002 Paris, FRANCE.
- Banque de Neufize, Schlumberger, Mallet, 3 avenue Hoche, 75008 Paris, FRANCE.
- Crédit Industriel et Commercial de Paris, 66 rue de la Victoire, 75009 Paris, FRANCE.
- Société Générale, 29 boulevard Haussmann, 75009 Paris, FRANCE.
- Banque Transatlantique, 17 boulevard Haussmann, 75009 Paris, FRANCE.
- Crédit du Nord, 6 et 8 boulevard Haussmann, 75009 Paris, FRANCE.
- Société Lyonnaise de Banque, 8 rue de la République, 69009 Lyon, FRANCE.
- Banque Nationale de Paris, 16 boulevard des Italiens, 75009 Paris, FRANCE.
- Mutuelle Industrielle, 55 rue la Boétie, 75008 Paris, FRANCE.
- Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, FRANCE.
- Lombard Odier et Cie., 11 Corzaterie, Geneva, SWITZERLAND.
- A. Sarasin et Cie., 107 Freiestrasse, Basle, SWITZERLAND.
- J. Vontobel et Cie., Bahnhofstrasse 3, Zurich, SWITZERLAND.
- Banque Worms, 45 boulevard Haussmann, 75009 Paris, FRANCE.
- Banque Dernachy et Associés, 223 rue Saint Honoré, 75001 Paris, FRANCE.
- Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, ENGLAND.

Any shareholder wishing to attend the Meeting in person should request an admission card from one of the banks listed above.

Forms of proxy should be lodged with the Company at least five days before the date of the Meeting. Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal representative of the shareholder.

A voting form will be sent to every shareholder registered on the share register in order to vote by post. Holders of bearer shares desiring to vote by post may obtain a voting form from the above institutions; holders must request such forms by registered letter to arrive at the institution not less than six days before the date of the Meeting. Postal votes will be accepted only if received by the institutions at least five days before the date of the Meeting or received at the registered office of the Company at least three days before the date of the Meeting.

Copies of the resolutions to be submitted to the shareholders at the Meeting may be obtained from the offices of Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

Le Conseil d'Administration

This announcement appears as a matter of record only.



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The Mitsubishi Bank, Limited

Crédit Lyonnais, London Branch
Rabobank Nederland, London Branch
Westdeutsche Landesbank Girozentrale

Managers

Bank of Scotland
The Sumitomo Bank, Limited

Den Danske Bank
The Toyo Trust and Banking Company, Limited
TSB Scotland plc

Tender Panel Members

Amsterdam-Rotterdam Bank N.V.
Banca Nazionale del Lavoro, London Branch
Bank of Scotland
Banque Nationale de Paris, London Branch
Baring Brothers & Co., Limited
Crédit Lyonnais, London Branch
The Dai-ichi Kangyo Bank, Limited
First Republic Bank Dallas, N.A.
The Industrial Bank of Japan, Limited
Midland Bank plc
Morgan Grenfell & Co. Limited
National Westminster Bank Group
The Sarwa Bank, Limited
Swiss Bank Corporation
TSB Scotland plc

ANZ Merchant Bank Limited
Bankers Trust Company
Banque Indosuez
Barclays Bank PLC
Bayerische Hypotheken- und Wechsel-Bank AG
Credit Suisse
Den Danske Bank
Hambros Bank Limited
Kreditbank N.V., London Branch
The Mitsubishi Bank, Limited
Morgan Guaranty Trust Company of New York
Rabobank Nederland, London Branch
The Sumitomo Bank, Limited
The Toyo Trust and Banking Company Limited
Union Discount Company Limited

Westdeutsche Landesbank Girozentrale

April, 1988

INTERNATIONAL CAPITAL MARKETS

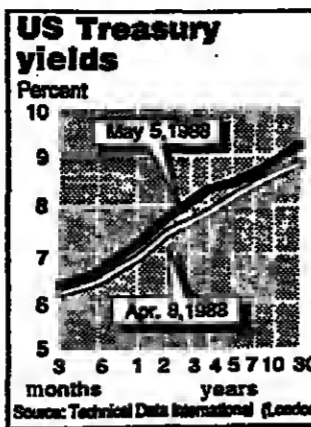
A \$50bn dilemma for Japanese banks

By David Lascelles, Banking Editor
JAPANESE BANKS may require up to \$50bn of additional equity in order to comply with the proposed international capital rules which come into force in 1992.

US MONEY AND CREDIT

Rush of tax receipts will aid bond auction

THIS WEEK, the US Treasury will auction \$26bn worth of three-year, 10-year and 30-year securities.



174,000 when some bears were talking of a rise of 300,000. The market rallied for a minute but then was deflated by a string of depressing ancillary statistics.

In testimony before Congress last week, Mr Alan Greenspan, the chairman of the Federal Reserve Board, appeared to indicate that unemployment could fall further without pulling an inflationary trigger.

fully discount snuggling to 7 per cent.

The following economic statistics are due for release this week. With them are median forecasts of a group of economists surveyed by Money Market Services of Redwood City, California.

Retail sales for April, due on Thursday at 8.30 am. These are expected to be unchanged after a strong 0.6 per cent rise in March.

Producer Price Index for April, due on Friday at 8.30 am. Prices of finished goods are expected to have climbed 0.4 per cent after the 0.6 per cent increase in March.

Business inventories for March, due on the same day at 10 am. These are expected to have climbed 0.2 per cent in March after a 0.8 per cent increase in February.

According to Mr Philip Braverman of Irvin Securities, a 30-year bond yield of 9 1/2 per cent would

James Buchan

US MONEY MARKET RATES (%)

Table with columns: Rate, Last, 1 week, 4 wks, 12-month, 12-month. Rows include Fed Funds, Three-month Treasury bills, Six-month Treasury bills, etc.

US BOND PRICES AND YIELDS (%)

Table with columns: Last, Change, Yield, 1 week, 4 wks. Rows include 30-year Treasury, 20-year Treasury, 10-year Treasury, etc.

NRI TOKYO BOND INDEX

Table with columns: Average, Last, 12 wks, 26 wks. Rows include Overall, Government Bonds, Corporate Bonds, etc.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond issues with columns for Issuer, Denomination, Maturity, Yield, and Price.

UK GILTS

Brokers await Bank Bulletin with unease

THE GILT-EDGED securities market ended an uneventful week last Friday barely changed from the levels of a week earlier, and uneasily but expectantly looking forward to this Thursday's release of the Bank of England's Quarterly Bulletin.

The bulletin has never been known for the colour of its prose but more so for the peerless balance it strikes between obscurity and enlightenment.

On the prevailing view of the economy, current domestic demand pressures and the growth rates of key monetary aggregates would, all things being equal, imply a need for a tightening of the monetary reins.

Bank lending reflects the strong investment intentions of industry and a spreading of the fruits of growth, via higher house prices, to parts of the UK outside the south-east.

A balanced assessment of the dilemma the authorities now face, and the arguments for the view that policy is too loose, was provided by Warburg Securities last week.

The judgment one makes about these factors critically depends on the analysis of the real economy and the symmetrical nature of policy.

Warburg is sanguine on capacity constraints and believes the Bank will act to support sterling.

if, and when, it falters by raising interest rates. For the bears, then, some comfort is provided.

There is, however, an alternative view of the market which says provocatively that all of the above is missing the point.

He points to the transformation of the public finances, the fundamental changes in the UK labour market, few signs of domestic or imported cost pressures, the optimism about the future for industry which is leading to new investment and the favourable view foreign investors now have of Britain, which all add up to a view that growth is good for the gilt market.

Furthermore, the indicators about which the market gets excited and concerned, such as the monetary aggregates and bank lending, have proved to be false friends, and pointers to inflationary pressures in the economy.

Simon Holberton

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

LEADERS IN EUROSTERLING

Eurosterling Bond Issues Lead Managed First Quarter 1988

- Toyota Motor Credit Corporation 9 1/2 per cent. Notes due 1993. £ 75,000,000
British Airways plc 10 per cent. Bonds due 1998. £ 100,000,000
The Royal Bank of Scotland plc 10 1/2 per cent. Subordinated Bonds Due 1998. £ 125,000,000
Westland/Utrecht Hypotheekbank NV 9 3/4 per cent. Guaranteed Notes 1988 due 1993. £ 50,000,000
Ford Credit Funding plc 9 5/8 per cent. Notes due 1993. Guaranteed by Ford Motor Company. £ 50,000,000
Kingdom of Denmark 9 1/2 per cent. Notes due 1993. £ 80,000,000

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UK COMPANY NEWS

Thorntons' listing gives £79m value

BY PHILIP COGGAN

Thorntons, the chocolate retailer and manufacturer, is joining the stock market via an offer-for-sale sponsored by S G Warburg and Granville.

Just under 17m shares, 27 per cent of the equity, are being offered at 125p each, valuing the company at £78.6m. About half of the shares being sold are new, netting the company around £5.5m.

The company is forecasting pre-tax profits of £7.4m for the current financial year, which ends on May 30. The shares are on a prospective p/e of 15 at the offer price.

comment

On the surface, there are two reasons why Thorntons might prove an exceptionally popular offer-for-sale. The first is the "chocolate wars" involving Rowntree and (potentially) Cadbury Schweppes which has made investors realise the value of brand names. The second is the

public's enthusiasm for specialty retailers which manifested itself in last year's stampede for shares in Sock Shop and Tie Rack. However, the likelihood is that Thorntons will be modestly, rather than overwhelmingly, oversubscribed. Although it has name recognition, it is nowhere near being a household name. Despite that, the shares are being offered at a premium to the food retailing sector when property profits are stripped out; that may be justified by the quality of the group's marketing and products, but it does indicate that the scope for a premium in the aftermarket will be limited. However, there will be enough sweet-toothed small investors to get the issue safely away.

Ensign Trust buys 28.7% of Corporate Estates

BY CLAY HARRIS

Ensign Trust, the investment trust controlled by the Merchant Navy Officers' Pension Fund, has paid £5.4m for a 28.7 per cent stake in Corporate Estates Properties, USM property company.

Ensign bought its holding at 77p a share, a premium to Friday's closing price of 69p. Ensign bought the shares from three directors and United Trust and Credit, financial services subsidiary of USM-quoted UTC Group. United Trust's stake falls from 16.7 per cent to 9.4 per cent as a result.

Mr Leonard Phillips, Corporate Estates chairman and managing

director, said his company had been seeking the long-term financial backing of a City institution.

Ensign had committed itself to maintaining the stake above 25 per cent as Corporate Estates expanded and options and warrants were exercised.

"The group had already received offers in excess of the £41.5m it paid less than a fortnight ago for four London office buildings, Mr Phillips said. One of the four had been sold immediately for £19.6m.

Mrs Juliet Cogswell of Ensign will join the Corporate Estates board as a non-executive director.

Grampian Hldgs expands

BY VANESSA HOULDER

Grampian Holdings, the Scottish industrial conglomerate, yesterday announced a £2.45m placing and the £5.15m acquisition of Pitlochry Knitwear Company, a retailer of Scottish woollen goods.

Grampian will create a new divisional holding company, Grampian which will be responsible for the operations of both Pitlochry and Grampian's exist-

ing retail subsidiary, Moffat Woollens.

The £5.15m payment will be met by the issue of 1.9m new Grampian shares, representing 5.3 per cent of the ordinary capital. Of these, 120,000 will be placed on behalf of the vendors. A further 1m of shares will be placed at 245p each, the proceeds being used to repay Pitlochry borrowings.

Cleves has 25% of Assocd Energy

Cleves Investments, issuing house, has bought a further 10 per cent of Associated Energy Services, the loss-making boiler maintenance, contractor and catering equipment group, to raise its stake to 25 per cent.

The additional shares were bought from Mr Richard Gillett, managing director of AES, and

Mr Paul Howlett, former chairman and managing director. Mr Gillett said Cleves's involvement was considered to be "in the best interest of the company."

Cleves acquired management control at AES two weeks ago, when it bought a 14.9 per cent stake including shares owned by Mr Maurice Fullerton, chairman.

Rotaprint creditors to get payout

by Andrew HILL

Unsecured trade creditors of Rotaprint, manufacturer of printing equipment which went into receivership in February, should receive some payment when the company is finally liquidated, contrary to the receivers' original expectations.

The sale of the business to two of its directors early last month raised about £2.7m and more than £750,000 may be available once secured creditors have been paid off. Rotaprint's 28,000 shareholders are extremely unlikely to receive any returns.

An egm has been called for June 23 at the Mermaid Theatre at which the proposal to wind up the company will be formally put to shareholders.

RHP purchase

RHP has paid about \$5m (£2.7m) to buy Protector, a supplier of specialised fire protection equipment to the aircraft, naval and military vehicle markets in the US.

Protector has an annual turnover of \$10m.

Ellis & Everard

Ellis & Everard is to buy Certika, the UK's largest manufacturer of swimming pool equipment, for an initial consideration of £11.7m (£612,000 in cash and the balance in new Ellis shares), with a further profit-related payment subject to a maximum of £1.05m in cash or shares.

Pre-tax profits for 1987 were £151,000 and assets have been warranted to be no less than £800,000 at the end of last year.

UPL rises 21%

UPL Group, importer and distributor of brand name food products, announced a 21 per cent increase in pre-tax profits for the year to January 31 1988.

Turnover grew from £7.7m to £8.72m and the 12-month result came out at £404,000 against £334,000.

As forecast in the prospectus there is a single final dividend of 1.41p. Earnings per 10p share rose by 16 per cent to 7.47p (6.46p).

Tax took £144,000 (£138,000).

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

Apple Bank for Savings (Section: Americans).

Austin Reed (Ord. Shares) (Stores).

MTL Instruments (Electricals).

Ottoman Bank (Banks).

Printech (Paper).

Reflex Invs. (Banks, RP).

Lisa Wood on the bid defences that could be mustered by Northern Foods

Need for recapturing the 70's touch

MR CHRIS HASKINS, chairman of Northern Foods, was in typical cheery mood last week, despite the disclosure that Hazelwood Foods, the fast-growing food manufacturing group, had built up a 3.6 per cent stake in his company. "I don't feel vulnerable," he said.

Yet speculation has been rife for some months that Northern could be vulnerable to a bid. The company - a leading manufacturer of prepared foods for Marks and Spencer and one of the UK's major milk suppliers and pork pie makers - has been undergoing a painful period of retrenchment from and rationalisation of difficult businesses.

It has divested its problem interests in the US, rationalised food operations in the UK, and generally stripped itself back to its core business - managing static foodmarkets or declining ones like milk, and investing in those niche areas of the food business which are showing growth.

It is always a vulnerable time for a business when it has undergone such a process and the payoff is yet to come.

Analysts suggest that predators may have sensed that Northern could be particularly vulnerable in a few months' time when it announces its results for the year to March 31. For it will probably report pre-tax profits that are largely unchanged on last year's £75.2m.

Despite strong underlying trading profit growth in the UK, estimated by analysts to be around 15 per cent, the US investments will take around £7.5m out of the pre-tax total. It is a significant amount to be made-up by a business that has a couple of activities still underperforming - Bowers, the pork pie and sausage manufacturer acquired in 1985 and Mayhew Foods, the recently purchased poultry business.

The sight of Northern at bay presents a stark contrast to its image in the 1970s, when a young management team, under the former chairman, Mr Nicholas Horsley, and Mr Haskins, successfully diverted a small regional dairy company away from the

then fashionable mini-conglomerate path towards a coherent and growing food group. Disposals of periphery businesses released resources for acquisitions such as Fox's Biscuits and Pork Farms.

It was in 1980 that Northern, wanting to enter the large US market and increase its meat interests, took what was to prove the unfortunate step of a \$78m purchase of Bluebird, a hog slaughtering and ham business. This was followed in 1982 by the \$63m acquisition of Keystone Foods, a leading prepared food supplier to McDonald's, the fast food chain.

Bluebird exposed the UK company to a low growth cyclical commodity business. No sooner had the acquisition been made than it ran into high hog prices and a declining demand. Closures and divestments began in 1986. In 1986 when Northern retired from the two ailing remaining businesses it estimated the total loss to the company from the Bluebird acquisition was around \$30m.

Keystone looked much more promising but was sold in 1986 at a profit to its minority partner, with whom Northern failed to agree on strategy. Profits of Keystone had declined after the purchase because of depressed meat and feed prices and the failure to develop new products despite substantial investment.

Northern's excursion into the US damaged its management's reputation and its confidence, diluted earnings growth and destroyed the group's historic premium rating. It also led to allegations from critics that the small senior management team led by Mr Haskins since 1986, had taken its eye off the ball in the UK.

Certainly the development of the UK business has been patchy. On the one hand, heavy capital investment and commitment to product innovation has probably cemented relationships with prestigious food retailers such as Marks and Spencer - sales to whom account for about 20 per cent of Northern's turnover.

Indeed recipe dishes, dairy desserts and flans for M and S con-



Chris Haskins: does not feel vulnerable

tributed to the 16.3per cent improvement in operating profits for the year since 1973. There has been dramatic growth but it has been affected by problems in the US and changes in tax charges on capital investment.

Our tax charge has gone up substantially in the past few years," Mr Haskins, a man who admits to often being too frank for his own good, added. "You could describe us historically as solid but not spectacular. However, now our basic businesses are going from strength to strength."

He points out that UK profits have gone up by 80 per cent in the last three years, and products such as Fox's are among the strongest in the market.

Whether or not Mr Haskins will be called upon to defend his company in a hostile take-over bid is as yet unclear. Hazelwood, with a market capitalisation of £450m, has grown swiftly and

profitably by buying small concerns on lowish earning multiples. It has never made a contested bid.

Northern, with a market capitalisation of \$70m, would not be cheap with its share price, currently over 25, rising swiftly in the last few weeks because of bid rumours. Analysts reckon that if Hazelwood used paper for an offer it could pay up to 24-pence share without dilution of earnings.

A major attraction of Northern to Hazelwood - and other predators - is the group's business with M and S. It is a business which could be extended into the US in the future depending on M and S's US strategy.

However, Northern's relationship with Britain's largest retailer could be a substantial defence against a predator, with M and S last week announcing that it would like Northern to remain independent. Industry observers commented that the two companies had a good relationship and M and S, not bound by a formal contract to Northern, could shift work to other suppliers should Northern be taken over by a management it did not like.

City analysts, while casting searching glances at the possibility of Hazelwood, agree that Northern could soon begin to reap the profits of this final phase of restructuring and heavy capital investment.

Nevertheless, there have been accidents before at Northern and its management has still to prove that it has recaptured the confidence and sure acquisition touch that it had in the 1970s.

RTZ £17m provision

BY KENNETH GOODING, MINING CORRESPONDENT

RTZ Corporation has made provision in its 1987 accounts for the potential loss of all the £10m, interest-free loan it made to Carnou Consolidated, the Cornish tin mining company sold to the management and staff last month.

The group has also provided a further £7.3m towards the cost of its withdrawal from the Cornish tin mining operations.

The accounts reveal that the pay (excluding pension scheme contributions) of Sir Alistair Frame, RTZ's chairman,

increased by 17.27 per cent last year, from £174,986 to £205,219.

The highest-paid director, almost certainly Mr Derek Birkin, the chief executive, had a pay increase of at least 17 per cent, from just under £175,000 to more than £205,000.

Mr Birkin says that cash-rich RTZ will "not be rushed into a hasty acquisition programme. We do, however, aim to take advantage of attractive opportunities, as demonstrated by the addition of MK".

Ryans Hotels

Pre-tax profits of Ryan Hotels in the year ended October 31 1987, slumped from £11.28m to £1,790,000 (£182,600).

Turnover in 1987-88 improved to £16.33m (£14.99m).

Marks clear

Marks and Spencer's \$750m (£400m) acquisition of Brooks Brothers, US menswear retailer, is not being referred to the Monopolies and Mergers Commission.

BOARD MEETINGS

Company	Date
City Sling Estates	May 17
Healey	May 17
Northwest	May 17
Genstar	May 17
TR Portfolio Selection	May 17
Wells & Dudley	May 17
BT	June 9
ENR (S)	May 17
GT Berry Japan	May 19
Carrard & National	May 19
Sears	May 19
SA Breweries	May 11
Whitbread	May 17

NOTICE TO HOLDERS OF NORTIAKE CO., LIMITED

Warrants to Subscribe the Shares of Common Stock of NORTIAKE CO., LIMITED issued in connection with its issue of U.S.\$5,000,000 2 1/2 per cent. Guaranteed Notes 1991

Pursuant to Clause 3 of the Instrument dated 15th July, 1989 under which the above warrants were issued, notice is hereby given as follows:

1. On 28th April, 1988 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock at the rate of 0.03 new shares for each share held.

2. As a result of such free distribution, the Subscription Price will be adjusted from Yen 444 per share to Yen 672.50 per share, effective as from 1st June, 1988 (Japan time).

Nortiake Co., Limited
By: The Trust Bank, Limited
as Fiscal Agent 9th May, 1988

Notice to Holders of TOYAMA CHEMICAL CO., LTD.

(the "Company") Warrants to Subscribe for Shares of Common Stock of the Company, issued in connection with the issue of U.S.\$50,000,000 1 1/2 per cent. Guaranteed Bonds Due 1992

In respect of the above warrants, notice is hereby given as follows:

On 27th April, 1988, the Board of Directors of the Company resolved to make to shareholders of record as of 31st May, 1988, a free distribution of shares of its common stock at the rate of 0.03 new shares for one share so recorded.

As a result of the above free distribution, the Subscription Price (as defined in the Instrument dated 9th July, 1987, executed by the Company) of the above warrants (as stated in the common stock) will be adjusted, pursuant to the provisions of Clause 3 of the Instrument, as follows:

Current Subscription Price per share Yen 1,435.0
Adjusted Subscription Price per share Yen 1,366.7
The said adjustment of the Subscription Price will become effective as from 1st June, 1988 (Japan time).

Toyama Chemical Co., Ltd.
2-5, Nishibishinaka 3-chome
Shikata-ku, Tokyo, Japan.
9 May, 1988

Mr Fahad AL RAJAN, Chairman, examined with the Board of Directors during its meeting of March 9, 1988, the financial accounts of the Company as at December 31, 1987.

The total commitments at the end of 1987 amount to FRF 598 million including FRF 236 million for leasing operations, and show an increase of 40% in comparison with 1986.

The net result for 1987, FRF 11,621,074, evidences an increase of 16% as compared to the previous year.

The Board of Directors will propose to the Annual Meeting the distribution of a total dividend of FRF 10,000,000.

May 9, 1988

Ente Nazionale per l'Energia Elettrica (ENEL)
SDR 100,000,000
Floating Rate Debentures due 1986
Extendible at the Debenture holder's Option to 1989
Guaranteed by the Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the Interest Period commencing on May 10, 1988 the Debentures will bear interest at the rate of 6 1/2 per annum. The interest payable on the relevant Interest Payment Date, November 10, 1988 against Coupon No. 15 will be SDR169.3055.

The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 15 will be fixed together with the Interest Rate for the period commencing November 10, 1988, on November 8, 1988.

Fiscal Agent
ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

GOVETT AMERICAN ENDEAVOUR FUND LIMITED
(Incorporated with limited liability in Jersey under the Companies (Jersey) Laws, 1961 to 1968)

Introduction to The Stock Exchange and Placing of Ordinary Shares of US\$0.10 each

Authorised US\$ 6,000,000 Issued and fully paid US\$ 5,446,269

Application has been made to the Council of The Stock Exchange for the fully paid issued Ordinary Share capital of Govett American Endeavour Fund Limited (the "Company") to be admitted to the Official List. It is expected that such admission will become effective and that dealings will commence today. Listing particulars relating to the Ordinary Share capital of the Company are available in the statistical services of Exel Financial Limited. Copies of the listing particulars may be obtained during usual business hours until 11th May, 1988 from the Company Announcements Office of The Stock Exchange and on any weekday (Saturdays and public holidays excepted) up to and including 23rd May, 1988 from—

S.G. Warburg & Co. Ltd.,
33 King William Street,
London EC4R 9AS

Howe Govett Limited,
(second distributor),
4 Broadgate,
London EC2M 7LE

de Zeeuw & Bevan Limited,
Rifugio House,
2 Swan Lane,
London EC4R 5TN

9th May, 1988

Care of The Environment

The Financial Times proposes to publish this survey on:

22nd July 1988

For a full editorial synopsis and advertisement details, please contact:

S.P. Dumbor-Johnson
on 01-248 8000 ext 4148

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS INFORMATION

A/S NEVI

DKK 600,000,000 Floating Rate Notes due 1993
Tranche B of DKK 300,000,000

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 9th May, 1988 to 9th August, 1988, the Notes will bear interest at the rate of 10 1/2 per cent. per annum. Coupon No. 7 will therefore be payable on 9th August, 1988 at DKK 6508.68 per coupon for Notes of DKK 250,000 nominal.

Agents-OSAKI
KANSALLIS-OSAKE-PANKKI
London Branch

FINANCIAL TIMES STOCK INDICES

	May 6	May 7	May 8	May 9	Apr 29	Apr 30	May 1	May 2	May 3	May 4	May 5	High	Low	Since Completion
Government Secs.	89.76	89.78	89.72	89.70	90.08	89.70	91.43	86.97	127.4	89.18				
Fixed Interest	97.25	96.86	97.22	97.47	97.57	96.92	98.31	94.14	105.4	98.53				
Ordinary	1440.1	1430.7	1438.1	1449.7	1444.7	1478.7	1349.0	1262.2	98.53					
Gold Miner	201.7	199.2	198.4	201.3	204.4	211.1	312.5	198.4	194.7	213.5				
FT-Act All Share	929.12	923.61	923.47	930.45	928.19	928.28	951.48	870.19	1238.57	61.92				
FT-SE 100	1801.3	1789.5	1794.7	1807.2	1802.2	1804.4	1855.5	1694.5	2443.4	985.7				

APPOINTMENTS

Two executive posts at Royal Bank of Scotland

THE ROYAL BANK OF SCOTLAND has appointed Mr John A. Barclay as senior general manager, UK banking south, in succession to Mr Don Lewis who is retiring on July 15. Resident in New York for the last three years as executive vice president of the bank's North American operations, Mr Barclay has been largely responsible for the growth of corporate and other business in the US, where the group has announced its intention to acquire Citizens Financial group Inc, a Rhode Island based bank subject to certain regulatory approvals. He was formerly chief city manager for the Royal Bank in London and immediately prior to his present appointment he served as an assistant general manager of Williams & Glyn's Bank in the run up to the merger with the Royal Bank of Scotland in 1985. He has been with the bank all his working life, joining in Jedburgh in 1949.



Mr John Barclay, senior general manager, Royal Bank of Scotland

Mr Mark de Rivas has been appointed deputy chief executive of BRITISH URBAN DEVELOPMENT. Professor Sir Roger Elliott has been appointed secretary to the BANK OF CYPRUS (LONDON) and its subsidiaries, succeeding Mr Solon Triantafyllides, who has been elected chairman of Bank of Cyprus (Holdings). Mr Christofides has been chairman of the Bank of Cyprus (Holdings) since 1979 and deputy chairman of Bank of Cyprus (London) since 1975. His primary occupation is managing director of the family company C.G. Christofides & Son, sole representatives in Cyprus of Hoechst.

Mr Ellis Griffiths has been appointed director of operations at BRITISH SATELLITE BROADCASTING. He is chief engineer and controller of technical operations at Channel 4, and joins BSB in June.

Mr George C. Christofides has been elected chairman of the BANK OF CYPRUS (LONDON) and its subsidiaries, succeeding Mr Solon Triantafyllides, who has been elected chairman of Bank of Cyprus (Holdings). Mr Christofides has been chairman of the Bank of Cyprus (Holdings) since 1979 and deputy chairman of Bank of Cyprus (London) since 1975. His primary occupation is managing director of the family company C.G. Christofides & Son, sole representatives in Cyprus of Hoechst.

Mr Keith Williams and Mr Robert Brand have joined BARCLAYS de ZOTHE WEDD RESEARCH as directors.

Mr Tom O'Malley, formerly managing director of Club 24 and a director of Next, has become a consultant to BRITISH CREDIT TRUST, Slough, a Bank of Ireland company.

Mr George Williamson (real property) and Mr Simon Morris (corporate and commercial) have been appointed partners at CAMERON MARKBY.

CARTWRIGHT BRICE & CO., part of Hilldown Holdings, has appointed Mr M.W. Callow, Mr D.B. Farmer, Mr T.J. Hovey and Mr R.P. Prime to the main board.

ARAB BANK London office, has made the following appointments: Mr Ellis El Hady, regional manager; Mr John C. Carney, senior manager, banking; Mr Robert J.R. Gray, senior manager, treasury; Mr Rooster W. Langhorne, manager, administration and operations; Mr Leslie J. Parker, manager, business development; and Mr Graham J. Bull, assistant manager, business development.

T.L.P. EUROPE has appointed Mr Sandy Anderson as managing director of all its subsidiaries in the UK and Republic of Ireland.

Mr Nicholas Hadow, formerly with Gill & Duffus in Geneva and Singapore, has been appointed representative as BARCLAYS de ZOTHE WEDD RESEARCH's new office in Singapore. Mr Simon Woods has been appointed head of research. He held a similar post with Vickers Singapore.

HALL ENGINEERING (HOLDINGS) has appointed Mr Pat Lithgow as group director of finance. He succeeds Mr Alistair Smith who will now concentrate on

est contract ever awarded for vitreous enamel panels. A number of important UK road tunnel projects, including the Mersey, Tyne and Dartford tunnels, use similar linings to resist chemical attack from exhaust fumes, to facilitate "self cleaning," and to preclude constant painting and maintenance.

On some highway tunnel lining projects the panels are shaped to follow the tunnel profile. For Route 5 however, the design is a suspended system, which simply hooks the flat panel sections into place on a support frame fixed into the tunnel wall. This will speed installation, as well as aiding routine maintenance.

Shipment of the Magalia colour panels, the colour aids driver vision and safety - commences this month. Installation will take place when all the panels have been delivered to Hong Kong. The vitreous enamel finish has a life expectancy of well over 20 years.

COURTAULDS ENGINEERING has been awarded a £2.5m contract by Sturge Biocemicals for a combined heat and power scheme. This is in addition to the work currently in course of construction by Courtaulds Engineering on the £30m investment for the new citric acid facility at the Selby site.

The scheme consists of a 5.6MW gas turbine, a duct burner and a 27 tonnes per hour, at 24 bar, steam boiler, all with associated equipment. The duct burner is included to meet peak steam demands and cope with large and frequent load fluctuations; it also burns a waste gas produced by the site's effluent treatment plant.

KAPITI, a banking software company, has set the course for a complete technology solution in Portugal with orders worth over £1m.

Credito Predial Portuguesa, Banco Nacional Ultramarino and Caixa Geral de Depositos, have all made the decision to purchase a complete technology solution by using the company's integrated banking package.

The Kapit International Banking System, Trade Finance System and Dealing Room System, will be in full use at the banks during 1988 running on Wang hardware.

As part of a strategic NATO initiative, ADMIRAL COMPUTING GROUP has won a £1.8m contract to assist the Portuguese Ministry of Defence (CEIOTAN) to procure a maritime command, control and information system (CCIS).

Admiral's role is to monitor the US prime contractor of the CCIS and to provide technical project management and security evaluation support to CEIOTAN during the system implementation. Admiral will also assist in security certification and accreditation and liaise with other NATO bodies concerned with the system. The project is expected to take four years.

This contract follows on from Admiral's previous role as a support contractor to CEIOTAN during which Admiral assisted in the production of the relevant chapters of the Invitation For Bid documents. Admiral also participated in the evaluation of bids from potential prime contractors.

The project is to be controlled from CEIOTAN's headquarters in Lisbon. Admiral will support the Portuguese MoD from its local offices in Lisbon and Camberley, UK.

Staff from Admiral's wholly-owned subsidiary, Admiral Man-

INOCO Plc (Registered in England under the Companies Act 1948 to 1981, No. 1902327) Introduction to the Unlisted Securities Market Following completion of the Acquisition of the Monaco Properties Limited and fully paid £12,907,200 Ordinary shares of 10p each

GRANVILLE SPONSORED SECURITIES table with columns for Capitalization, Company, Price, Change on week, Gross div (£), Yield, % P/E

Standard Chartered Standard Chartered PLC US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 2)

TR Technology PLC (Registered in England No 2189713) Introduction to The Official List sponsored by Morgan Grenfell & Co. Limited

CONTRACTS Russians order UK milling machines HOLROYD MACHINE TOOLS & ROTORS of Milnrow, Rochdale has won its biggest export order, worth over £3.2m.

CONCORDE ENERGY PLC (Incorporated and registered in England Number 1568850) Proposed issue of 215,838,115 New Ordinary Shares, 30 million 6 per cent. Convertible Cumulative Redeemable Preference Shares of £1 each at par and proposed change of name to Kelt Energy PLC

WE BUILT AN OFFICE BLOCK IN 5 WEEKS AND 2 DAYS THEN WE BUILT A TERMINAL AND THEN WE BUILT A TURKEY SHED And next week we're building a toilet block. We're not proud you see. We can build you what you want, where you want it, when you want it. Quickly. Cost efficiently. And to an astonishing standard.

Shearson Lehman Brothers Holdings Inc. (Incorporated in Delaware) U.S. \$500,000,000 Floating Rate Notes Due 1991

SOUTHERN FRANCE AND THE RIVIERA The Financial Times proposes to publish this survey on: 6th June 1988

PT. ASTRA INTERNATIONAL, INC. Jakarta, Republic of Indonesia DM 50,000,000 Schuldschein due 1991 Arranged by DG BANK Deutsche Genossenschaftsbank

LONDON RECENT ISSUES

FT UNIT TRUST INFORMATION SERVICE

EQUITIES

Table of equity prices with columns for Name, Price, Change, and Sector.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Name, Price, Change, and Yield.

"RIGHTS" OFFERS

Table of rights and offers with columns for Name, Price, Change, and Details.

Announced dividend figures based on prospectus information of dividend rate paid or payable as part of capital...

Standard Chartered Standard Chartered PLC USS400,000,000 Undated Primary Capital Floating Rate Notes. In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 9th May 1988 to 9th June, 1988 the Notes will carry interest at the rate of 7.94 per cent per annum.

JOTTER PAD FT CROSSWORD No.6,625 SET BY TANTALUS. A crossword puzzle grid with clues for Across and Down.

ACROSS DOWN 1 A distant race cultivated plant (12) 2 Comes back with votes cast in election (7) 3 Act for university despite trouble (9) 4 Accident as you cut bean (4) 5 There's a small about money from state to teenager (10) 6 Head in charge for this subject word (8) 7 To the French seasoning is an omen (7) 8 Girl goes to couple said to provide fruit (8,4) 9 Infamous acquaintance in the Old Bailey (8,5) 10 Oddly I do react on seeing group of pigmen (10) 11 Bird to alight on fence (8) 12 Knock up with a bargain - a vegetable (7) 13 Silly coot to drink up for this creature (7) 14 Mammal warmer topless (5) 15 Leaders of island sweat it's some Scorpion prodigy (4) 16 The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 21. 17 Tant dweller is after pole so run about bristly (7) 18 Crash as pilot reads Milton's poem (8,4)

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts with columns for Name, Price, Change, and Sector. Includes sub-sections like 'F & C Unit Management - Contd.', 'Fidelity Investment Management Ltd', and 'Fidelity Investment Services Ltd'.

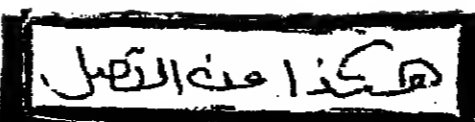
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FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for company names, fund names, and numerical values. Includes sub-sections like 'INSURANCES' and 'Legal & General (Unit Assur) Ltd'.

Continued on next page



FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts and their performance metrics, including columns for Name, Fund Type, and Performance Data.

LONDON SHARE SERVICE

Table listing various British funds and their performance metrics, including columns for Name, Fund Type, and Performance Data.

FOREIGN BONDS & RAILS

Table listing various foreign bonds and rail investments, including columns for Name, Fund Type, and Performance Data.

AMERICANS

Table listing various American funds and their performance metrics, including columns for Name, Fund Type, and Performance Data.

Money Market Trust Funds

Table listing various money market trust funds and their performance metrics, including columns for Name, Fund Type, and Performance Data.

Money Market Bank Accounts

Table listing various money market bank accounts and their performance metrics, including columns for Name, Fund Type, and Performance Data.

LONDON SHARE SERVICE

AMERICANS - Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various American stocks like IBM, Microsoft, etc.

CANADIANS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various Canadian stocks like Alcan, Inco, etc.

BANKS, HP & LEASING

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various bank and leasing stocks like Citicorp, Citicredit, etc.

BEERS, WINES & SPIRITS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various beer, wine, and spirit stocks like Heineken, Carlsberg, etc.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various building, timber, and road stocks like Balfour Beatty, etc.

BUILDING, TIMBER, ROADS Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of building, timber, and road stocks.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various chemical and plastic stocks like ICI, etc.

DRAPERY AND STORES

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various drapery and store stocks like Debenhams, etc.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of building, timber, and road stocks.

DRAPERY AND STORES - Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of drapery and store stocks.

ELECTRICALS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various electrical stocks like British Telecom, etc.

DRAPERY AND STORES

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of drapery and store stocks.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of building, timber, and road stocks.

ENGINEERING - Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of engineering stocks like BHP, etc.

FOOD, GROCERIES, ETC

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various food and grocery stocks like Unilever, etc.

HOTELS AND CATERERS

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various hotel and catering stocks like Whitbread, etc.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various industrial stocks like British Steel, etc.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of industrial stocks.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of industrial stocks.

INDUSTRIALS (Miscel.) - Contd

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INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Continuation of industrial stocks.

INSURANCES

Table with columns: Stock, Price, Div, Yield, Last, Bid, Ask, Volume, etc. Lists various insurance stocks like Prudential, etc.

Handwritten signature or mark at the bottom of the page.

LONDON SHARE SERVICE

INSURANCES - Contd

Table with columns: Stock, Price, Dividend, etc. for insurance companies.

PAPER, PRINTING, ADVERTISING - Contd

Table with columns: Stock, Price, Dividend, etc. for paper and printing companies.

TEXTILES - Contd

Table with columns: Stock, Price, Dividend, etc. for textile companies.

TRUSTS, FINANCE, LAND - Contd

Table with columns: Stock, Price, Dividend, etc. for trusts and finance companies.

OIL AND GAS - Contd

Table with columns: Stock, Price, Dividend, etc. for oil and gas companies.

MINES - Contd

Table with columns: Stock, Price, Dividend, etc. for mining companies.

LEISURE

Table with columns: Stock, Price, Dividend, etc. for leisure companies.

PROPERTY

Table with columns: Stock, Price, Dividend, etc. for property companies.

TOBACCO

Table with columns: Stock, Price, Dividend, etc. for tobacco companies.

TRUSTS, FINANCE, LAND

Table with columns: Stock, Price, Dividend, etc. for trusts and finance companies.

OVERSEAS TRADERS

Table with columns: Stock, Price, Dividend, etc. for overseas traders.

PLANTATIONS

Table with columns: Stock, Price, Dividend, etc. for plantation companies.

THIRD MARKET

Table with columns: Stock, Price, Dividend, etc. for third market companies.

MOTORS, AIRCRAFT TRADES

Table with columns: Stock, Price, Dividend, etc. for motor and aircraft trade companies.

Commercial Vehicles

Table with columns: Stock, Price, Dividend, etc. for commercial vehicle companies.

Investment Trusts

Table with columns: Stock, Price, Dividend, etc. for investment trusts.

Finance, Land, etc.

Table with columns: Stock, Price, Dividend, etc. for finance and land companies.

MINES

Table with columns: Stock, Price, Dividend, etc. for mining companies.

NOTES

Stock Exchange dealing classifications are indicated to the right of the securities names...

Commercial Vehicles

Table with columns: Stock, Price, Dividend, etc. for commercial vehicle companies.

Components

Table with columns: Stock, Price, Dividend, etc. for component companies.

Garages and Distributors

Table with columns: Stock, Price, Dividend, etc. for garage and distributor companies.

Far West Rand

Table with columns: Stock, Price, Dividend, etc. for far west rand companies.

G.P.S.

Table with columns: Stock, Price, Dividend, etc. for G.P.S. companies.

DIAMOND AND PLATINUM

Table with columns: Stock, Price, Dividend, etc. for diamond and platinum companies.

NEWSPAPERS, PUBLISHERS

Table with columns: Stock, Price, Dividend, etc. for newspaper and publisher companies.

PAPER, PRINTING, ADVERTISING

Table with columns: Stock, Price, Dividend, etc. for paper, printing, and advertising companies.

SHIPPING

Table with columns: Stock, Price, Dividend, etc. for shipping companies.

OIL AND GAS

Table with columns: Stock, Price, Dividend, etc. for oil and gas companies.

Central Africa

Table with columns: Stock, Price, Dividend, etc. for central Africa companies.

FINANCE

Table with columns: Stock, Price, Dividend, etc. for finance companies.

SHOES AND LEATHER

Table with columns: Stock, Price, Dividend, etc. for shoes and leather companies.

SOUTH AFRICANS

Table with columns: Stock, Price, Dividend, etc. for south African companies.

TEXTILES

Table with columns: Stock, Price, Dividend, etc. for textile companies.

Australians

Table with columns: Stock, Price, Dividend, etc. for Australian companies.

Regional & Irish Stocks

Table with columns: Stock, Price, Dividend, etc. for regional and Irish stocks.

TRADITIONAL OPTIONS

Table with columns: Stock, Price, Dividend, etc. for traditional options.

PROPERTY

Table with columns: Stock, Price, Dividend, etc. for property companies.

PROPERTY

Table with columns: Stock, Price, Dividend, etc. for property companies.

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PROPERTY

Table with columns: Stock, Price, Dividend, etc. for property companies.

Full Steam Ahead On A Steady Course

In the 19th century **Degussa** originally a family run precious metals refining and chemicals manufacturing business, emerged as a publicly quoted metals and chemicals company.

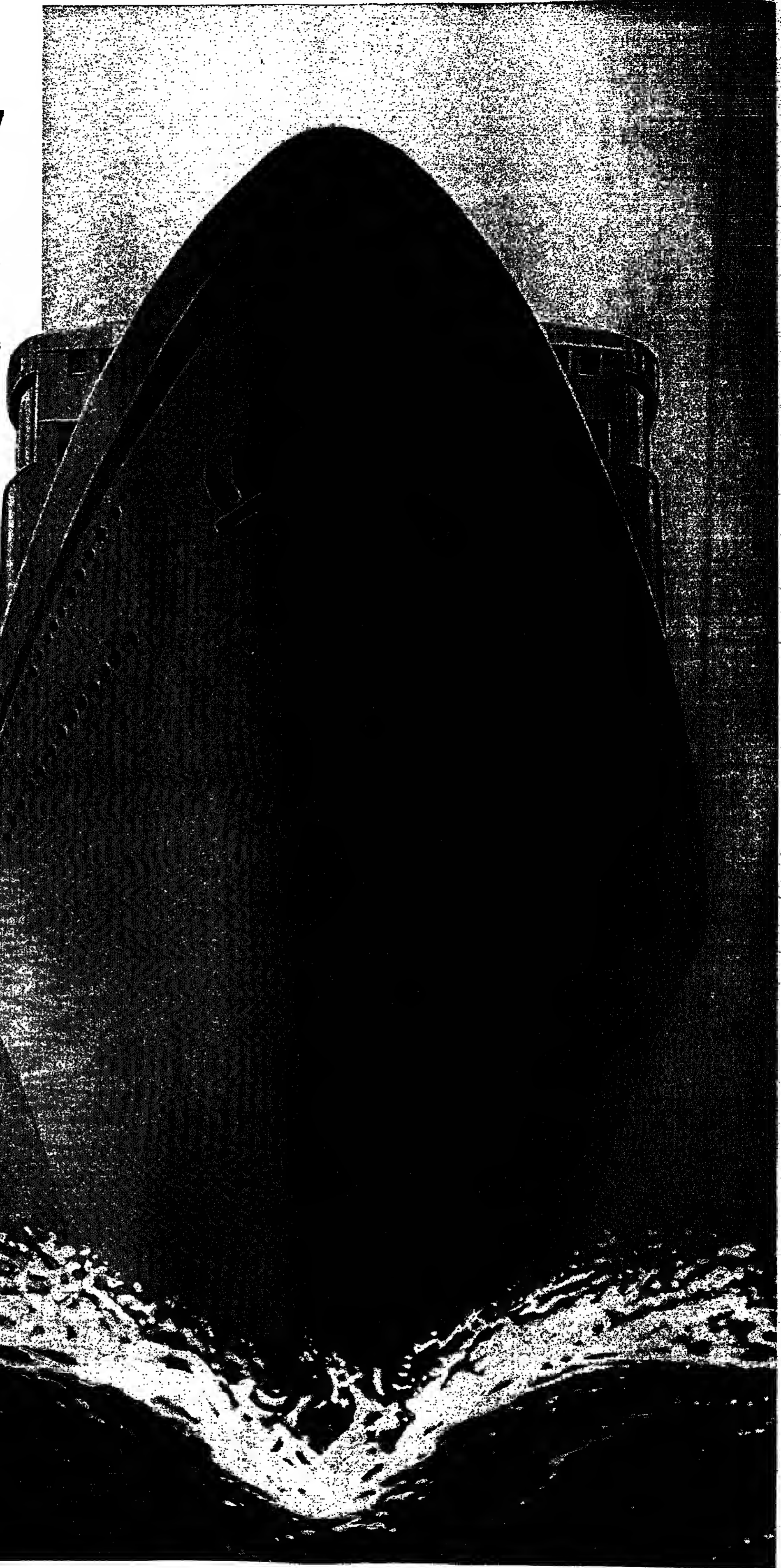
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Degussa 

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Degussa AG P.O. Box 110533
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WORLD STOCK MARKETS

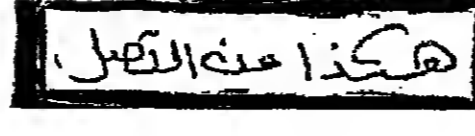


Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for FRANCE (Continued) and ITALY.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for SWEDEN and SOUTH AFRICA.

CANADA

TORONTO Closing prices May 6

Table with columns: Stock, High, Low, Close, Change. Lists various Canadian stocks such as Alcan, Bell, and Imperial Oil.

MONTREAL Closing prices May 6

Table with columns: Stock, High, Low, Close, Change. Lists various Montreal stocks such as Alcan, Bell, and Imperial Oil.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for JAPAN and AUSTRALIA.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for NEW ZEALAND and HONG KONG.

OVER-THE-COUNTER Nasdaq national market, closing prices, May 6

Table with columns: Stock, High, Low, Close, Change. Lists various over-the-counter stocks such as Microsoft, Intel, and Apple.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for INDICES and NEW YORK.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for NEW YORK and INDICES.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for NEW YORK and INDICES.

Table with columns: Stock, High, Low, Close, Change. Includes sub-sections for NEW YORK and INDICES.

INDICES

Table with columns: Index, Value, Change. Lists various stock indices such as Dow Jones, Nikkei, and FTSE 100.

NEW YORK DOW JONES

Table with columns: Date, High, Low, Close, Change. Shows daily Dow Jones index values.

NEW YORK ACTIVE STOCKS

Table with columns: Stock, High, Low, Close, Change. Lists active stocks in New York.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, May 6

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for '12 Month High', 'Low', 'Open', 'Close', and 'Change'.

Continued on Page 31

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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Closing prices May 6

Main table of NYSE Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

Main table of AMEX Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, closing prices May 6

Table of Over-the-Counter (Nasdaq) national market closing prices for May 6, listing various stocks with columns for stock name, price, and change.

Advertisement for 'Travelling on Business?' featuring the Financial Times and listing hotels in Madrid and Barcelona.

Advertisement for 'FINANCIAL TIMES' with contact information and a note about the newspaper's circulation.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Employment data fail to provide clear direction for the dollar

BY COLIN MILHAM

THE MOST important statistics for the financial markets last week were the US employment data. These initially caused some confusion because the unemployment rate fell surprisingly to 5.4 p.c. from 5.6 p.c., but the gain in non-farm employment was only 174,000, against forecasts of around 250,000.

The foreign exchanges appeared unsure how to react. The dollar rose to DM1.8245, above a strong technical resistance level of DM1.8230, but was then hit by a large selling order, bringing it back to around DM1.82.

Mr Rupert Thompson, international economist at Morgan Grenfell, said that if anything the employment data were slightly stronger than expected.

£ IN NEW YORK

Table with columns: May 6, One, Previous One. Rows: 1 month, 3 months, 12 months.

STERLING INDEX

Table with columns: May 6, Previous. Rows: 8.30, 8.40, 8.50, 9.00, 9.10, 9.20, 9.30, 9.40.

CURRENCY RATES

Table with columns: May 6, Bank, Special, European, Currencies, Dollars.

CURRENCY MOVEMENTS

Table with columns: May 6, Bank of England, Market, Category, Changes, %.

OTHER CURRENCIES

Table with columns: May 6, \$, £, S, Currencies.

FORWARD RATES AGAINST STERLING

Table with columns: US Dollar, Spot, 1 month, 3 months, 6 months, 12 months.

MONEY MARKETS

Europe waits for the Fed to act

INTEREST RATES generally followed a downward direction last week as dealers tried to decide whether there was going to be a tightening of conditions, led by the US Federal Reserve.

FT LONDON INTERBANK FIXING

Table with columns: 1 month, 3 months, 6 months, 12 months.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: May 6, May 29, May 6, May 29.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: LONDON, NEW YORK, TOKYO, BRUSSELS, AMSTERDAM.

than forecast rise in non-farm payrolls was misleading, and that the market should concentrate on an upward revision in the previous month's rise to 296,000 from 282,000.

Mr Thompson added that manufacturing employment rose in relation to the service industries, and that this should mean good news for exports, giving a boost to the dollar.

The fact that the lower than expected rise in non-farm payrolls failed to dispel fears about inflation led to a fall in US Treasury bonds on the news. But it is not clear how great the impact will be on the financial markets during the coming week.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change, % change adjusted for divergence, Divergence from DM.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: May 6, Day's spread, One month, % p.a., Three months, % p.a.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: May 6, One month, % p.a., Three months, % p.a.

EURO-CURRENCY INTEREST RATES

Table with columns: May 6, Short term, 7 Day, One month, Three months, Six months, One year.

EXCHANGE CROSS RATES

Table with columns: May 6, £, \$, DM, Yen, F Fr, S Fr, H Fl, Lit, CS, B Fr.

immediate justification for a tightening of the Federal Reserve's monetary stance. There are signs that US commercial banks are looking for an excuse to increase prime lending rates, but the indications on Friday were that the Fed is not yet ready to tighten.

The US authorities may be tempted to wait for further data, if only because they would rather get any rise in interest rates over at one time, rather than encourage a series of prime rate gains during the US presidential campaign.

This leaves dealers in Europe with no clear picture about what to do next. Yields on West German Federal bonds, coupled with high money supply growth, point towards higher interest rates in Europe, and much the same can be said in London. Prices on

LONDON (LIFED)

Table with columns: May 6, High, Low, Prev, Price.

CHICAGO

Table with columns: May 6, High, Low, Prev, Price.

NEW YORK

Table with columns: May 6, High, Low, Prev, Price.

STOCKS

Table with columns: May 6, High, Low, Prev, Price.

of England might like to increase interest rates, but require a lead from the Federal Reserve. West Germany does not want to encourage an inflow of capital into Frankfurt, boosting the level of the D-Mark, and putting strains on the European Monetary System.

The Bank of England has a similar problem with the pound. Sterling has retreated from a peak of around DM3.150, but has bounced off a technical resistance level of DM3.1350, to stabilise at about DM3.13. The authorities would not like the embarrassment of lifting base rates, only to see sterling heading up towards DM3.20.

LIFFE LIANE GILT FUTURES OPTIONS

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 4% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE EURO-DOLLAR

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE SHORT STERLING

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 6% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 8% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 10% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 12% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 15% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 18% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 21% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 24% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

of the London financial futures market have for some time discounted a rise in UK base rates. The UK authorities are known to be worried about the level of growth in consumer credit, and are believed to be looking for an excuse to increase base rates.

The Bundesbank and the Bank of England might like to increase interest rates, but require a lead from the Federal Reserve.

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The authorities would not like the embarrassment of lifting base rates, only to see sterling heading up towards DM3.20.

LIFFE 27% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 30% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 33% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 36% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 39% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 42% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 45% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 48% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 51% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 54% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 57% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

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The authorities would not like the embarrassment of lifting base rates, only to see sterling heading up towards DM3.20.

LIFFE 60% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 63% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 66% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 69% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 72% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 75% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 78% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 81% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 84% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 87% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

LIFFE 90% GILT

Table with columns: Strike, Call-Settlement, Put-Settlement, Price.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, May 08, Aug 08, Nov 08, Dec 08.

BASE LENDING RATES

Table with columns: Bank, Rate, %.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, FRIDAY MAY 6 1988, THURSDAY MAY 5 1988, DOLLAR INDEX.

Agricultural Supply Industries. The Financial Times proposes to publish this survey on: 4th July 1988. For a full editorial synopsis and advertisement details, please contact: MARK JONES on 01-248 8000 ext 3565.

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SECTION III

FINANCIAL TIMES SURVEY



The country's rapidly increasing prosperity is being matched by demands for a political system comparable to those of other industrial nations. A bumpy transition from authoritarian rule to democracy is likely to affect many issues, as Maggie Ford reports

A whirlwind of change

FEW PEOPLE a year ago would have imagined that a whirlwind of change was about to sweep through South Korea, a country known mainly for its role in the Cold War, its tendency to authoritarian rule and, more recently, its startling economic growth.

For more than 40 years the bottom half of the divided peninsula has seemed a satellite of the United States, united to the north and Kim by a succession of rulers who denied political rights to the people in the name of economic development and national security.

In 1986 their efforts led to the country's first ever substantial current account surplus after years of hard slog by workers and management alike.

Six months later the people loudly demanded the right to have a political system that goes along with prosperity in developed countries. The result is a South Korea that can probably never be the same again.

But that is not to say that it is yet a fully-functioning democracy. For at least the next few years the country will endure what most think will be a rather bumpy transition, likely to affect the whole range of issues from regional security, relations with communist North Korea, links

with the US, China, Japan and the Soviet Union, as well as the way the political and economic system is to be run.

Internally, the change will have to be substantial to meet people's wishes, for numerous problems relating to authoritarianism must be solved and vested interests are unlikely to give up their power voluntarily. Although there is little concern now about a military coup, the power of the intelligence agencies, the police, and some parts of the bureaucracy has not yet been touched.

A good start has already been made in the labour sphere, however, after an outburst of suppressed rage led to nationwide strikes and several violent incidents last year.

This year's wage round, which is still under way, has featured weeks of peaceful negotiations at many companies accompanied by some strikes, but on a much smaller scale. Both workers and management appear to be quickly learning bargaining skills, helped in many cases by young professional managers who themselves disapprove of the repressive methods used against workers in the past.

The fact that last year's nationwide month-long strikes resulted

in a loss of only \$250m from South Korea's current account surplus of nearly \$10bn suggests that workers are just as committed to the improvement of the economy as managers. The hide-bound confrontational tactics once typical of Europe are unlikely to develop in the future.

Politically, the startling result of the National Assembly elections last month, in which the ruling Democratic Justice Party lost its majority for the first time in the country's post-war history, suggests that a change in attitude towards the parliament may take place.

This election, unlike the presidential poll last year won by Mr Roh Tae Woo of the DJP, was not subject to allegations of fraud. But the National Assembly has never previously been allowed by the Government to function as anything other than a rubber stamp and it is too early to say whether or not it will exercise any power.

All three Opposition parties, led by the three Kims so long a feature of South Korean politics, have promised to cooperate with the ruling party as long as it proceeds sincerely with democratisation measures.

The Assembly was given strong new powers under the

new constitution negotiated last year after Mr Roh's concessions to the public demonstrations and theoretically will be able to investigate such sensitive topics as corruption by the previous regime, election fraud and the Kwangju incident, an uprising in 1980 in which at least 200 people were killed by the military.

While Mr Kim Dae Jung, the chief opposition leader, will want to pursue these matters, he has said that in the interests of stability, some or all of them may be deferred until after the Olympic Games in September.

The appointment of Mr Park Jun Byung, who commanded the Kwangju troops in 1980 as secretary general of the DJP suggests that the Government is determined to defect an issue which could affect many senior members of the present Administration, including the President.

Mr Roh, who promised to hold some kind of vote of confidence

in his presidency after the Olympics, may also face difficulties over the issue of election fraud last December.

But public opinion over the movement to democracy has now evolved into a strong national consensus which may be temporarily checked, but not diverted, by dramatic events. The ruling party may be able to delay the change, but will probably be forced to make concessions in the end.

The same is true of the economy. South Korea recorded a growth rate of 12 per cent last year for the second year running and this year's result is expected to reach double figures. Its current account surplus jumped from \$4.8bn in 1986 to \$9.7bn last year, and all indicators suggest that a repeat performance can be expected this year.

The country's foreign debt has been reduced from \$46bn in 1985, the fourth largest in the develop-

ing world, to \$35bn and creditor status is expected within about two years. Accompanying this success South Korea has faced mounting protectionist pressures, especially from the US, to which it has responded with a liberalisation of trade restrictions, and an appreciation of the won currency.

The US has intensified pressure in this election year, a policy which is likely to continue, amid loud complaints that Seoul is doing too little, too late. European officials and businessmen have joined the chorus with the added objection that the South Koreans are not giving them equal treatment with the Americans.

Seoul officials and companies are scrambling to deal with the management problems of having a surplus rather than a deficit economy, focussing particularly on the danger posed by inflation, which was heading for a year on year rate of about 8 per cent com-

pared with the rates of 3 to 4 per cent experienced over the past few years.

Their main efforts were directed at controlling the inflow of funds, which resulted in a large increase in outward foreign investment, and the first signs that overseas portfolio investment might be allowed soon.

Draconian travel restrictions have been eased, resulting in a surge of Koreans booking overseas holidays.

The bright economic prospects have prompted growing demands for the introduction of free market forces into what has been a highly centralised economy. Arguing that controls in the financial sector are stunting companies' abilities to compete internationally, the free marketeers are likely to continue their campaign for liberalisation of manufacturing, either to cope in advance with protectionism in the US or Europe or to avoid the problem of higher labour costs at home.

Perhaps the most interesting area of potential change for South Korea over the next year lies in the possibility of new regional realities emerging. Almost all options are now signed up for the Seoul Olympics, including the Soviet Union and



CONTENTS

- Politics 2
- Foreign policy 2
- Economy 3
- The media 3
- Trade 4
- Copyright and patents 4
- Financial reforms 5
- Stock market 5
- Industry 6
- Semiconductors 6
- Motor industry 7
- Aerospace 7
- Shipbuilding 8
- Labour/management relations 8
- Education 8
- The Arts 8
- Olympics preparations 10

Left: Kim Dae Jung, chief Opposition leader, addresses a PPD mass rally on Yeouido Island
Pictures by Ashley Ashwood

China, the first time all have competed for more than a decade, and hints are emerging that new relationships may be forged. Relationships on the peninsula have been frozen since 1953 at the end of the Korean War, with no contact between North and South, no confidence-building measures and 40,000 US troops present with the dual role of defending the south and playing a part in regional security. North Korea has relationships with both China and the Soviet Union, and the situation has remained stable.

But analysts believe that a number of changed realities could suggest a new conception by the superpowers of the best way to maintain stability in Korea. One argument suggests that although unification of the peninsula is very unlikely in the near future, something approximating more to the German situation might be desirable.

Others point out that North Korea is also in a state of transition, as Kim Il Sung hands over power to his son Kim Jong Il, and that an opening up would be in its own political and economic interests. The strong emotional desire on both sides of the demilitarised zone for unification is widely understood.

Some Western diplomats believe that concern over the rise in tension between the two Koreas leading to an accidental conflict in the region is causing a reappraisal of the past. The pragmatic approach of Mr Mikhail Gorbachev, the Soviet leader, and signs of greater warmth between Beijing and Moscow could also contribute to change.

South Korea

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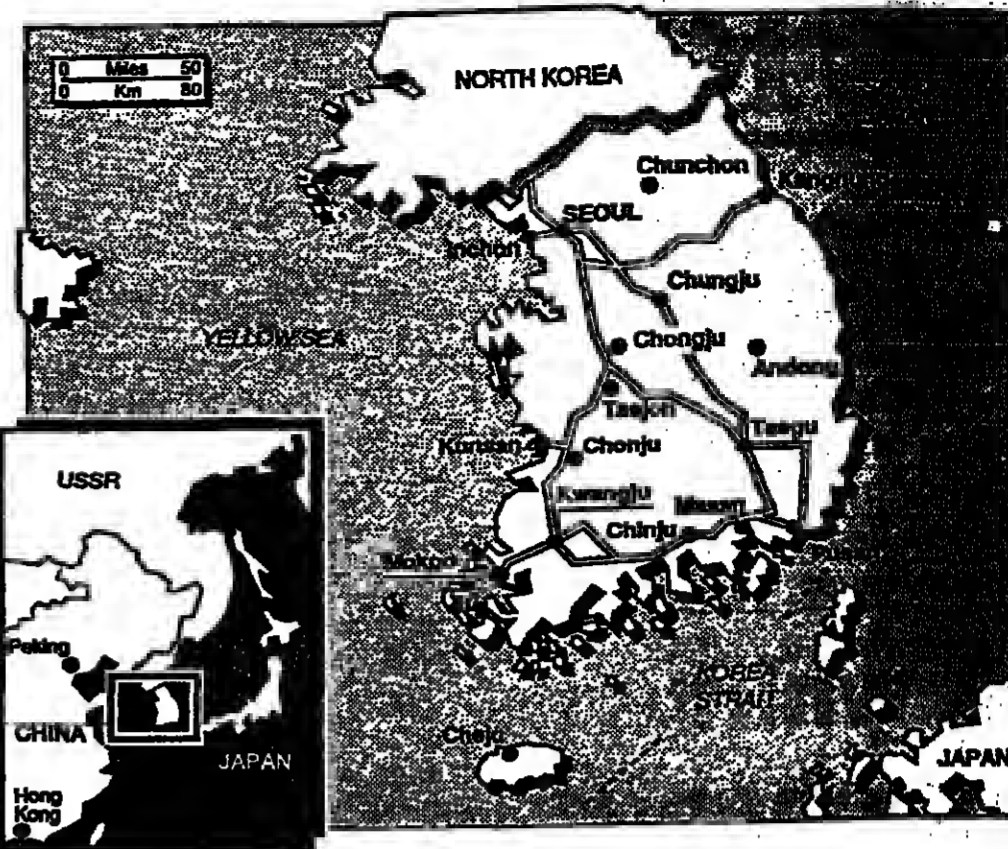
from aerospace to telecommunications, from compact cars to compact disc players, there is no manufacturing challenge too big or sophisticated for Daewoo to meet. Why not let the same innovation that expanded our own business a million-fold in just twenty years bring some of your own business goals within reach.

SOUTH KOREA 2

In spite of the consensus in favour of political change, so far President Roh has altered little apart from his style



Political demonstrators face helmet-clad police: has the "logic of power" now moved on?



Time for the roller coaster to come down to earth

FOR THE past year Seoul's Opposition politicians could be forgiven for thinking that they were travelling on a particularly bizarre Disneyland roller coaster, veering between Fantasyland and the House of Horror.

Though they have not been sure where they - or indeed the country - were going, the sensation nevertheless has been exhilarating, requiring strong nerves and a stout constitution. Contrary to all expectations, all three leaders have survived so far.

Take the experience of Mr Kim Dae Jung. A year ago he was confined to his house under arrest, surrounded by riot police. Newspapers were forbidden to publish his picture or report his views, many of his supporters were in jail and he was regarded by most South Koreans as a dangerous radical.

By September Mr Kim's life was changing drastically. After the June demonstrations against the government of ex-President

Chun Doo Hwan, his successor Mr Roh Tae Woo promised presidential elections and Mr Kim was a candidate.

By December he was drawing crowds in the millions in Seoul and the provinces, with not a riot policeman in sight. Even the sceptics dared hope that the election could be won by the Opposition. But when Mr Roh triumphed, it was Mr Kim who took most of the blame for dividing the Opposition and allowing the ruling party candidate to win with only 36 per cent of the vote.

By last month, many had written his epitaph as an old guard veteran whose time had passed. Few would have believed that he could emerge from last month's National Assembly elections as leader of the largest Opposition party in a legislature where the Government has lost its majority.

Mr Kim is now portrayed in the controlled press as a moderate and is potentially a power in the land.

Or, take Mr Kim Jong Pil, who did not even have a political party this time last year. This Mr Kim, Prime Minister in the Government before President Chun Doo Hwan's 1980 military coup, had apparently been sulking ever since the coup, his assets confiscated by the latter regime and his power removed.

He too seized the opportunity offered by Mr Roh's election since the coup, his assets confiscated by the latter regime and his power removed.

Mr Kim can look forward to a potential pivotal role in a minority assembly.

Mr Kim Young Sam, the third Opposition leader, has had an equally tumultuous year. Though never treated as harshly as Mr Kim Dae Jung, he has had his share of persecution over the years.

Favourite until the last minute in the presidential election, he suffered a humiliating result and

was eventually forced to step down as leader of his party in response to a shower of criticism over the failure of the Opposition to unify.

Voted into third place in the National Assembly election, Mr Kim has probably suffered most in the past year, and seen the least compensatory success. Of all three Opposition leaders, he has the most rebuilding to do.

The pace of change also seems to have produced a hazy ride for the ruling Democratic Justice Party, especially some of its founding members. No sooner had President Chun Doo Hwan

accomplished his dream last February of handing over power peacefully for the first time in South Korea's history than a campaign against corruption was unleashed against his family.

His brother is in jail awaiting trial on charges of nepotism, bribery and misappropriation of funds. His wife and father-in-law are under suspicion and, to make matters worse, all the allegations appear to be emerging from the camp of Mr Roh, his chosen successor and colleague from his Army days.

Many of his appointees have either been dropped or voted out in the National Assembly elec-

tions and there are even rumours of military and Cabinet reshuffles to reduce further any residual power he may have established.

The future looks even gloomier, for removing the legacy of Mr Chun's regime is a top priority of an Opposition looking for genuine democratic stability.

The new National Assembly has investigative powers which are likely to focus on corruption and on the facts of the Kwangju incident - in which at least 200 people were killed in the south western city of Kwangju when demonstrations against imposition of martial law by the new Chun government were forcibly put down by the military.

The truth of the matter, and those responsible have never been revealed.

For the moderates in the ruling party, however, political life is looking noticeably more interesting than it was a year ago. Many younger politicians will now join the National Assembly and the

level of debate is expected to rise. Intra-party democracy in the DJP, previously non-existent, is likely to become the norm under President Roh's new style.

But observers remain cautious, pointing out that President Roh has so far altered nothing apart from his style and has not surrendered any of the power that he has delayed the issuing of licences for new newspapers which might go some way to fulfil the demand for a free press; he has released only a very few political prisoners; he has dealt only halfheartedly with key matters such as the Kwangju incident, and he has failed to convince people of his sincerity over the corruption inquiries.

All the elements of the former regime, including the security police, the judiciary and the local government structure remain entrenched.

Against that, Mr Roh must be aware of the breadth and depth

of the national consensus in South Korea in favour of change. It was he who responded to the public anger in June with the offer of elections and the consensus has now spread across all sectors and classes, from businessmen and workers to students and farmers.

All the opposition parties have said that they will cooperate with the ruling party if it shows signs of sincere progress towards democratisation. As Mr Kim Jong Pil put it: "Korea was formerly run by the logic of power. The people have moved on to the next phase and the politicians must follow."

While those on the roller coaster were not prepared to predict any less bumpy a ride this year, optimism prevails that the route might now move on, from the realm of the unfair to the serious business of the real world.

Maggie Ford

No sooner had President Chun handed over power than a campaign against corruption was unleashed against his family

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WHEN A South Korean talks about "The Ambassador" there is only one of the 90 or so extraordinary and plenipotentiary excellencies to whom he can be referring: the one from the United States.

The special relationship with the US dates back to the 1950-53 Korean War. It is an immensely powerful link which has hitherto served the interests of both sides extremely well.

But as South Korea emerges from both autocracy and developing nation status to become an economically important industrialised sovereign state some of its citizens, including senior Seoul administration officials, have started to question whether it is not time to develop a more arm's length relationship with Washington in the interests of foreign policy equilibrium.

Some element of continuing special relationship is inevitable given the current division of the Korean peninsula: there is no peace treaty between the south and north. The border is only 45km from Seoul, or half a minute by fighter aircraft.

About 1.5m Korean troops face each other from the two sides of a nation whose leaders could hardly be more opposed to each other ideologically yet whose people share a history of unity which lasted, albeit under periodic occupation, from 668 until 1945.

Although the south is rapidly catching up on the military superiority of the north, the key deterrent to any military adventurism from the north remains the presence of 43,000 US ground and air troops in the south with an array of sophisticated weaponry including nuclear arms.

Seoul contributes to the financial cost of the US presence and is currently being asked to increase its share. But the benefits which flowed to South Korea are enormous in terms of both physical and economic security. They were especially important in terms of implicit support for the dictatorships which ruled South Korea until last year.

Foreign policy

US tie feels tight

However, as South Korea blooms economically and moves to liberalise its financial, trading and political systems, some disadvantages of the special relationship become apparent.

For example, South Korea has been under international pressure to accept international trading standards on the protection of patents and other intellectual property rights. It has given preferential treatment to the US by acceding to demands that it apply its new measures retroactively to US goods, thus discriminating against manufacturers in all other countries of the world.

Mr Hong Soon Young, Assistant Foreign Affairs Minister, says: "I am sorry we made such an extraordinary concession to the US and it was wrong of the US to ask for it."

What they got is not justified in international law. But faced with possible retaliation from a country which takes 40 per cent of our exports we were scared and yielded.

"I am sorry and I resent it. They are not looking at the long term. Not a lot of money is involved but it plants anti-US sentiments here and upsets other trading partners."

On the other hand, anti-American sentiment should be kept in proportion. Much appears to be media-hype, sometimes instigated by ministers for political reasons.

The US persistently tops the list in opinion polls asking ordinary South Koreans which country they would most like to visit and, partly as a consequence of the US forces, there is an enthusiasm for much that is culturally young America including fast food, music and clothing styles.

The South Korean Government is moving on several fronts to try to become less noticeably dependent on the US.

First, it is searching to diversify its export markets to reduce the proportion of goods going to the US and concomitantly to reduce its trading surplus with the US.

Despite an unhappy history relations with Japan are improving rapidly as it becomes an increasingly important trading partner. And as part of the process of expanding trade South Korea is establishing increasingly direct and open trading links around the world including China and the East European nations, none of which has diplomatic ties with South Korea.

Hungary and Yugoslavia now have trade offices in Korea, and an increasing proportion of trade with China is effectively direct rather than routed through third countries.

From this might develop informal government contacts and perhaps eventually diplomatic ties. But the Koreans are in no hurry and for the time being mutually beneficial trade links are seen as a valuable first step. In other words relationships are

being pursued hard while avoiding the tricky complications which would follow from diplomatic ties, notably that both north and south fear that recognition of both their governments would harden the divide.

South Korea is also upgrading its armed forces fast and early in the next decade should have reached the effective deterrence level (70 per cent of the enemy force).

At that point the South Koreans would theoretically be able to assume military control of ground forces and talks might also begin about a careful, slow and co-ordinated winding down of the US presence although regional strategic positions make it unlikely that the US would withdraw all its forces, particularly the Air Force, in a hurry.

The key foreign policy goal towards achieving South Korea's objective of becoming a fully independent international player must lie with improving relations with the Communist regime in the north.

Both sides are committed to reunification. There is no more emotional subject in Korea and no easier way to reduce many Koreans to tears than to enter into a discussion about the divided families, lost relatives and former homes.

Nevertheless, reunification is widely regarded by both diplomats and many painfully honest Koreans themselves as an unrealistic objective, not only for the short term but also for a much longer time ahead although most are convinced it will happen in due historical course.

Progress in improving relations between the two sides has been painfully slow. The perpetration of atrocities such as the murder of a significant proportion of the Seoul Cabinet during a visit to Peking in 1988 and the disappearance of a South Korean airliner last December, both generally regarded as North Korean state-sponsored terrorism, reinforce distrust and interrupt successes such as the few visits allowed last year to reunite families.

However, South Korea, too, has often shied away from initiatives from the north for amelioration of their tense and distrustful relationship and some Western observers were struck last year that the south was as ingenious for rejecting out of hand ideas from the other side in what became a rather futile ping-pong of offer, rejection and counter-offer.

The Olympic Games in Seoul in September could just be the catalyst for a real step forward in rapprochement. The Games, with almost full participation save for a few boycotters including North Korea and Cuba, will give a spectacular boost to South Korea's image abroad.

The resulting rise in self-esteem and self-confidence could generate a major initiative from President Roh Tae Woo, who predicted last month that the Games would result in a breakthrough within four or five years.

Mr Hong says the pace of moving towards "cross-recognition" might be faster than expected after the Olympics. Cross-recognition would involve Japan and the US recognising North Korea while China and the Soviet Union recognised South Korea.

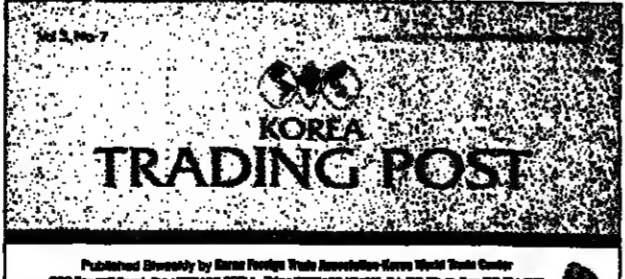
Diplomatic ties on such a basis still seem far away but Mr Hong says: "I do not rule out the opening of a China-Korea trade office in Seoul any time after the Olympics. That prospect is not that far away."

It would be surprising if a closer move towards China were not accompanied by a similar development with the Soviet Union. That would be the beginning of non-diplomatic cross-recognition.

Given that things happen in South Korea faster than expected and both super powers are keen to resolve regional conflicts, South Korea's foreign policy could replace the Olympics as a focus of attention in the months after the Olympic flame has been extinguished in Seoul.

Robin Paulley

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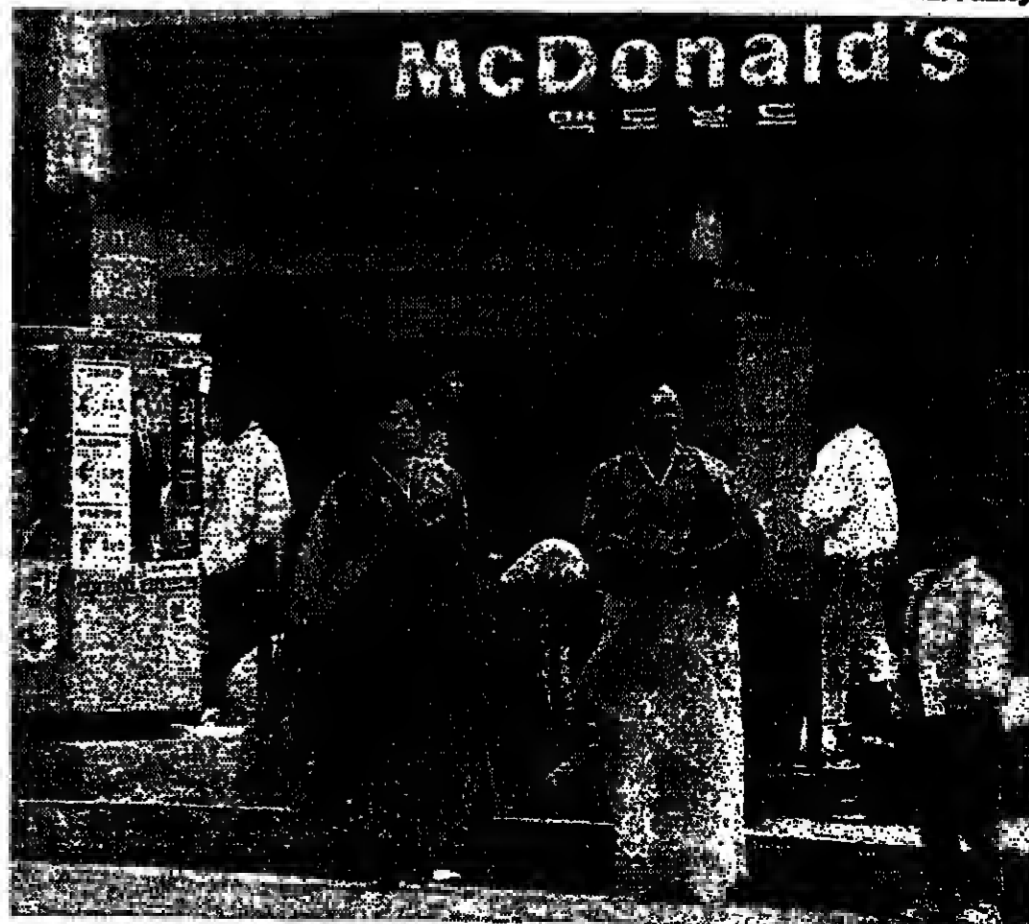
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The first name in fast food has reached Seoul, but traditional costumes are still in fashion

SOUTH KOREA 3

The last two years have been the best in the country's soaring economic development

World leader in the race for growth

SOUTH KOREA'S chances of winning a gold medal during this summer's Olympic Games in Seoul are debatable. But in the race for economic growth South Korea is an undoubted champion, leading the world last year and likely to do it again this year.

The results of the country's remarkable development from impoverished war-torn country of the 1950s to an industrial powerhouse are visible everywhere, at least in the capital, Seoul, where construction, new apartment houses, an insatiable demand for consumer goods and clothing and, above all, the proliferation of new cars. There will be around 1,000 more shiny new cars in the Seoul traffic jams today than yesterday.

Admittedly Seoul, which contains nearly a quarter of the 43m population, is richer than most of the rest of the country and some rural provinces are still very much in the "poor developing country" category. Nevertheless it is difficult to dispute the obvious prosperity in South Korea with a per capita income of only \$2,800 a year, half of Taiwan's level.

The country's progress has been widely acknowledged as stunning. Since 1985 the annual GNP growth rate has been above 5 per cent every year except the country's most difficult year, 1980, when the economy contracted by 5 per cent and the possibility of ruin was very real, particularly as wages increased by 25 per cent in that year and consumer price inflation, Korea's persistent economic bogey, by 20 per cent.

The last two years have been Korea's best. GNP grew by 12 per cent in each year, inflation was stabilised at around 3 per cent, exports and imports soared with the former by 20 per cent.

The debt, down from \$47bn in 1985 to \$36bn last year, may have all but vanished within the next three to five years.

However, this year looks a little brighter for the economy - although such statements are relative and performance is still likely to be sufficient to draw the envious admiration of many of the industrialised world's leaders.

The Koreans themselves say their export-led performance has

been due in significant part to the "three blessings" - lower oil prices, lower international interest rates and an appreciating Japanese yen. Since all three factors are wholly outside the control of the Koreans to influence, they are in a sense considerable hostages to fortune.

However, the Koreans have also made some correct decisions at the right time which are now bearing bounteous fruit. One was to put highly-educated technocrats into the key positions of running the economy. Another was to adopt a dual pricing policy for export industries, freeing exports to compete internationally but setting high domestic prices for the same product to guarantee profitability. Many developing countries are rueing their failure to adopt similar policies early enough.

But now Korea is in the midst of an inevitably bumpy political and economic transition which throws up new problems, or at least means that old ones can no longer be tackled in the same way.

A notable nuisance this year is the re-emergence of inflation. Labour unrest, wage push and creeping international protectionism are other small but significant clouds on the horizon.

Government and business agree that inflation, rising at around 3 per cent a year, will be a main worry this year. Inflation is nothing new in South Korea and having coped with inflation rates of nearly 30 per cent within the last decade there is some confidence that it can be handled again, although they differ on the most appropriate strategy.

The Government's response has been twofold: a centralised clampdown on price rises of daily necessities and basic industrial items, together with a severe tightening of monetary policy to soak up some of the excess liquidity which has arisen in part by the extraordinary expenditures during the presidential election in December 1987 and the April 1988 national assembly elections.



Mr Sakong Il flexible and liberalised approach

During the campaign period for the latter about Won 1,000bn was pumped into the money market. More Monetary Stabilisation Bonds (MSBs) look inevitable.

The Government is quite relaxed about the fairly rapid appreciation of the won as it acts as an automatic inflation dampener. Businessmen are less happy and argue with some force that their competitive position based on very narrow margins is being eroded by the won's appreciation

and the large wage rises secured by major industry employees through industrial action.

As the Korean economy becomes more sophisticated impacts take much longer to feed through and as the lag appears now to be about 18 months the true significance of last year's highly-disruptive strikes has yet to feed through into the economy and inflation.

A new round of unrest has been experienced this year. In the decade to 1986 the average number of labour disputes in a year was about 120 except for 1980 when there were 400. Last year there were 3,400 as workers used the freer political atmosphere to demand a larger share of the national prosperity they have created.

In the first quarter of this year there were 340 disputes. Most are settled by negotiation and at fairly low levels. The problem is that so much of Korea's output is concentrated in the hands of a few massive conglomerates so a few key stoppages can have a disproportionate impact, particularly if it involves wage claims like the Daewoo shipbuilders' demand for a 56 per cent rise in the face of a Won60bn loss.

Nevertheless, many Koreans feel that after the release of pent-up pressure from repressed workers last year the self-restraint of the Confucian tradition will prevent destructive labour

Korea's balance of payments

	1988		1987		Change	
	March	Jan-March	March	Jan-March	March	Jan-March
Current Account	1,189	2,952	884	2,120	305	832
Trade Account	863	2,321	632	1,562	231	759
Exports	4,774	12,908	3,592	9,373	1,182	3,530
Imports	3,911	10,582	2,960	7,811	951	2,771
Invisible trade account	326	156	152	558	174	-402
Receipts	950	2,497	922	2,398	28	159
Payments	817	2,341	765	2,019	52	322
Unrequited transfer	163	475	95	239	68	236
Capital Account	-52	230	-55	-63	483	343
Errors of Omissions	322	491	144	-22	178	513
Overall Balance	1,459	3,723	469	2,035	966	1,688

Source: Bank of Korea

unrest getting out of hand, particularly as the democratisation of the country proceeds. Management, too, appears to be recognising the need for a more conciliatory approach.

There is a benefit to the economy from the inroads that labour disputes and the appreciating currency make in corporate profitability: they speed up the restructuring towards a more automated and higher value-added orientation which ultimately will improve profits and sustain strong growth.

To cope with the displaced labour during the restructuring and to absorb the large number of graduates flooding on to the labour market each year, the economy is estimated to need to grow by about 6 to 7 per cent annually, at least during the entire current five-year plan. The Korea Development Institute estimates the economy can sustain that growth rate for 20 years.

There is a key imperative to all this which has not yet been delivered: the liberalisation and modernisation of what is essentially a

primitive financial and banking sector.

The tightest centralised control has been in this sector and it repeatedly keeps corporations starved of the funds needed for further investment in high technology and, critically, in research and development. Again, in the aftermath of the money supply explosion at election time the authorities froze the supply of new bank loans to business and industry in order to mop up excess liquidity.

Mr Sakong Il, the Minister of Finance, says a more flexible and liberalised approach will be introduced later this year. "Some of the restrictive measures in the banking sector will go, interest rates will be liberalised and the money and capital markets should be able to develop more flexibly," he says. But he adds: "We have to move cautiously."

It cannot happen a moment too soon both for the foreign banks and institutions waiting to move into the Korean market and for the Korean businesses desperate for more access to competitive loans and investment funds.

A key short-term objective is to reduce the trade surplus from \$10bn last year to around \$7bn this year, reduce the weighting of exports in economic growth and boost domestic demand.

While import liberalisation and the appreciating won will help, the trade surplus refuses to give

up its dynamic: it rose rather than fell in the first quarter of 1988 to about \$3bn and last year's outturn could well be exceeded in spite of the efforts to cool it.

An important obstacle to super-charging domestic demand, even after import liberalisation, remains the domestic savings ratio which has now reached 36 per cent, one of the world's highest.

As the savings ratio outstrips the investment ratio Korea can finance its own future development without borrowing. But the urgency of stimulating domestic consumer demand makes a much lower savings ratio desirable.

Some analysts believe the traditional Asian propensity to save - for children's education, old age or hard times - is less prevalent among the educated young. Expenditure on cars, clothes and consumer durables is rising and there is clearly substantial demand for more domestic electrical and electronic appliances. But the saving habit, spurred by very high interest rates, goes on and there is no indication yet of how the Government intends to reduce the savings ratio significantly.

The difficulties facing the South Korean economy are mainly those arising from the transition from developing to industrialised status. They look manageable provided that social and political stability can be maintained. The medium and long-term prognosis therefore remains as bright as ever.

The "three blessings" may be outside the control of Koreans but they have two more of their own: adaptability and determination, both in gargantuan quantities.

Robin Pauley

The Media
Press in era of change

AFTER SEVERAL decades of close censorship and gagging, the South Korean press is moving into a new era of greater freedom, but the movement, as in many other areas of society, is slow and uneven.

"It's totally changed from the situation a year ago," says Mr Kim Oh-Kwon, publisher of the Dong A Ilbo, which has the largest circulation of all South Korean newspapers. Among undoubted areas of progress, he points out that the ubiquitous Ministry of Culture and Information no longer distributes daily guidelines for the domestic press to follow in reporting political or economic news.

But on the southern outskirts of Seoul, a 30-minute drive from the Dong A Ilbo's offices in the

heart of town, editors of the Hankyoreh Shinmun have a different perspective.

Set up in the wake of Mr Roh's June 29 declaration of political reform last year, which promised a free press, the newspaper is run by a group of journalists who had been purged for their "impure" reporting of the authoritarian regimes of former presidents Park Chung Hee and Chun Doo Hwan.

The Hankyoreh Shinmun journalists were forced to wait several crucial months before receiving their licence to print from the Ministry. This meant that the newspaper, which will publish its first edition this month, was forbidden to cover the April election campaign.

Most observers believe that the Roh Government deliberately delayed approval so that the Opposition-leaning paper could not play a disruptive role during the campaign, which the ruling party lost anyway.

On the other hand, the recent reporting by the mainstream press of a corruption scandal that led to the indictment of ex-President Chun's younger brother, Mr Chun Kyung-Hwan, showed an apparent degree of liberty never seen previously.

While Mr Chun was in power, the press steered away from corruption stories, although journalists were aware that the President's family was apparently accumulating a large amount of money in a possibly unavourable way.

But even the coverage of the "Baby Chun" scandal was hardly an example of Watergate-style reporting. The disclosures of wrongdoing appeared to be leaked from members of President Roh's administration, presumably to banish the ex-President

from politics once and for all by dragging his family's name through the mud.

The press has loudly called for Government probes of corruption in the Chun era, but remains too timid to start its own investigations of the numerous rumours which are common in public gossip. Observers believe that in the Dong A Ilbo, which has the largest circulation of all South Korean newspapers, among undoubted areas of progress, he points out that the ubiquitous Ministry of Culture and Information no longer distributes daily guidelines for the domestic press to follow in reporting political or economic news.

While the politics of publishing remains heavy, the economics are clear. Like most other financial endeavours in economically buoyant South Korea, the newspaper business is booming. According to Mr Kwon of the Dong A Ilbo, advertising linings are increasing at an annual rate of about 15 per cent.

Newspapers have been allowed to increase the number of their pages and are competing hard for advertising budgets. Last year, Mr Kwon said, his newspaper posted a Won 5m profit on revenue of Won 75m.

"The rules of business are also changing. 'Until now, advertising sales were not wholly dependent on market mechanisms,'" Mr Kwon says, explaining that "some big companies did favour certain newspapers" while others preferred to distribute their advertising spending blindly among some or all newspapers.

Now that advertisers are directing their budgets more carefully, publishers' personal or political connections may not be enough to guarantee profitable business levels.

In South Korean broadcasting, there has been little or no change. The two state-owned television stations, KBS and MBC remained slavishly pro-Government during last year's presidential election and not much better during the April general election. Things were so bad during the December poll that some journalists at KBS went on strike to protest against the biased coverage.

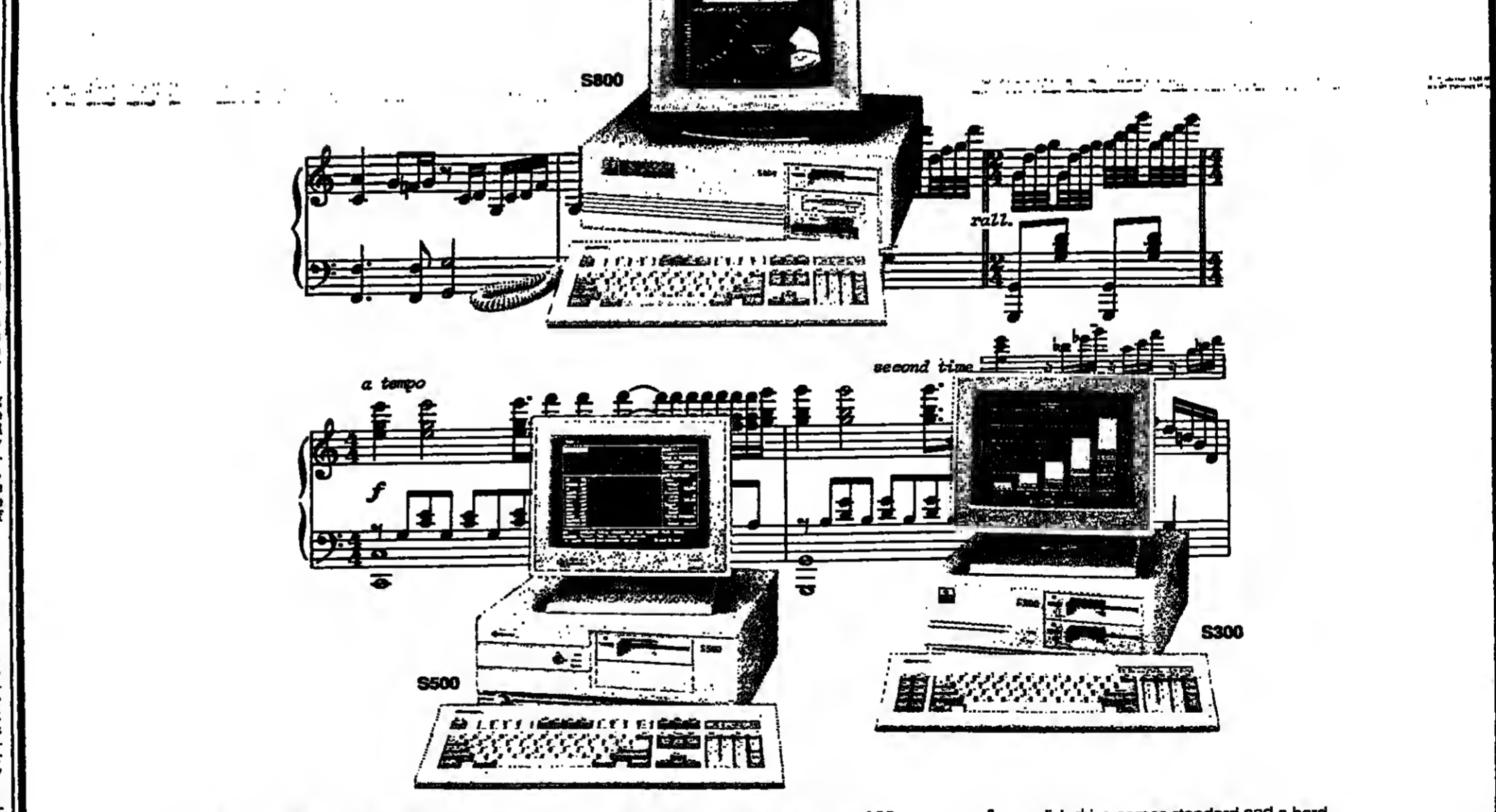
It is a sign of the contradictions remaining over press freedom that newspapers have started to criticise the broadcast media. "The management of the two broadcasting stations remains unchanged with the old faces still playing dominant roles," said the English language Korea Times. "They are engaging in one-sided publicity, supporting the ruling group."

Few people in Seoul expect the slant of the two television stations to change in the near future, for the impact of television is regarded by ruling party politicians as too strong to allow it to slip out of Government control.

Peter Manser

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SOUTH KOREA 4

The trade surplus is so substantial that partners want the barriers removed

Tariff parity planned in five years

FOR YEARS South Korea battled away in the maelstrom of world trade, stacking up trade deficits and mountains of foreign debt. Two years ago the current account balance moved into surplus - and then the pressure really began.

The 1986 surplus on the balance of payments current account was \$4.6bn. Last year it doubled to \$10bn, a figure which is probably understated. Not surprisingly, many of the trading partners running bilateral deficits with South Korea demanded a faster appreciation of the country's currency, the won, and the urgent dismantling of some of the world's highest barriers to free trade.

The pressure came mainly from the US. South Korea's principal export market. The bilateral deficit in favour of South Korea has grown from \$3.9bn in 1984 to \$9bn last year. As Korea is one of the most protectionist of nations and the US one of the least, this mounting deficit has been a key element in demands in the US Congress for more protectionist measures, culminating in the approval last month of the Trade Protection Bill.

Some South Korean officials have sympathy with the US arguments but they plead that, as the country moved into surplus only two years ago, tariff reductions and market liberalisation needs to be tackled cautiously so as not to destabilise what they regard as an inherently fragile economy.

To Western diplomats this sounds like so much hokum from what they regard as an increasingly robust economy: the world's 12th-largest trade volume and the retiring of foreign debt at a rate likely to make South Korea a net creditor nation by early next decade.

South Korea has been slowly reducing trade barriers since 1983-84 and about 95 per cent of all imported items are now free of quota barriers, leaving about 360 items subject to quota.

The average import tariff is down to 18.1 per cent. But this compares with 11.7 per cent in Taiwan and 1987 averages of 7.9 per cent in the EEC, 6.2 per cent in the US and 5.9 per cent in Japan.

The plan is to reach the industrialised nations' average of about 7 per cent by 1993. Dr Kim Chul-su, Assistant Trade Minister, says: "We do want to get these tariffs down, particularly to help reduce our overall trade surplus."

Tariff cut schedule - 1989-93							
		%					Major items
		Now	1989	1990	1991	1992	
Industrial products		20	15	13	11	9	8
		30	20	16	13	10	8
		50					
		15	15	13	11	9	8
Agro-fisheries products		30	30	30	25	25	20
		40	35	35	30	30	25
		50	40	40	40	35	30
		100	50	50	40	40	30
Raw materials		5	1-2	1-2	1-2	1-2	1-2
		10	5	5	4	4	3

We will try to make our tariffs more uniform - below 5 per cent for raw materials, below 10 per cent for intermediate goods and below 15 per cent for final products." Some of these targets may not be met by 1993, however.

The highest tariffs are of course the most contentious and even by 1993 they will remain relatively high. They are all in the agro-fisheries sector.

Indeed, following the ruling Democratic Justice Party's failure to secure a majority in the recent National Assembly elections, the already sensitive issue of exposing farming to the harsh winds of freer trade may have to be dropped.

The farming lobby in Korea is powerful, organised and potentially disruptive as it is in many other countries including the US and Japan (even though the latter no longer has much of an agricultural sector). It is these political sensitivities which put relatively minor agricultural items from 10 and 100 per cent to 7 and issues into the hottest part of the trade war.

Beef, with a market worth of a paltry \$40m, is one of the most contentious current issues between the US and South Korea, even though an opening of the Korean market would probably see the Australians rather than the Americans capturing most of it. But, crucially, farmers in the US and Korea can see their administrations standing up for them.

Meat and chocolate imports currently carry a 30 per cent tariff, dairy products and coffee 40 per cent, fruit and vegetables 50 per cent, and wine, tobacco and bananas 100 per cent (one result being that there are about four years' harvest equivalent of tobacco leaf of unusable quality warehoused around South Korea). These tariffs will all still be between 20 and 30 per cent by 1993.

This month tariff cuts will be 60 per cent. The very high taxes imposed on imports of foreign cars are also due to be cut.

This move is also to try to lower the temperature in a very contentious area and follows the

dumping charge brought against Hyundai over its sub-compact size cars in Canada. The Canada Import Tribunal ruled in Hyundai's favour in April but the Korean Ministry of Trade and Industry fears further similar suits if the severe disadvantage imposed on foreign cars is not mitigated.

Demands for more rapid appreciation of the won get less response. The currency appreciated against the US dollar by 9 per cent last year and a further 7 per cent so far this year.

The rate of increase has slowed amid increasingly loud howls of anguish from small and medium-sized businesses and most observers expect the won to be still above 700 to the dollar by the year end.

"This country can no longer delay the liberalisation of imports and hedge the calls to promote competition among businesses. But there is simply no room for the won appreciation," says Mr Choo Hak-chung, a senior fellow at the Korea Development Institute.

made on about 100 commodity items, reducing the tariff range. Another branch of trade policy is to try to reduce the reliance on exports by stimulating domestic demand and localising more component production. In addition serious efforts are being made to diversify the country's export markets to reduce the dependency on North America and improve the balance of the bilateral figures.

The appreciation of the won should mean that many US products are now competitive in the Korean market. But because of the huge difference in trade figures between the two sides the increase in Korean imports from the US would have to be twice as high as Korean exports to the US, which dictates a dauntingly difficult task.

Korea has the reverse problem with Japan where the balance of trade is heavily in Japan's favour. Korea, helped by the yen which is appreciating more rapidly than the won, appears to be making substantial progress in redressing the balance.

Exports to Japan are increasing at the rate of about 50 per cent a year. Korean cars, one of the most remarkable of the country's manufacturing and design successes, are just starting to appear in the Japanese market. Electronic goods and steel are also moving sharply upwards.

The bilateral deficit against Korea may fall from \$5.2bn in 1987 to between \$4bn and \$4.5bn in 1988, says Dr Kim Chul-su.

But the Americans are sceptical that very much will change other than at the margins. They expect to remain the principal focus of Korea's aggressive exporters and this belief partly accounts for the very heavy hand the US is laying on Korea to persuade it to liberalise its markets.

The US has removed or "graded" South Korea from its GSP (general system of preferences) list, ostensibly in recognition of the fact that the country is no longer considered to be "developing" but actually as retaliatory pressure for "unfair" trade practices.

In fact, the impact on Korea's trade is expected to be significant although some small and medium-sized companies will be hurt since their competitiveness has hinged on the advantage gained from the GSP programme.

A senior US official says: "If Korea was going to sell a lot of cars to Japan the plants would be modified to account for the differing tastes, exhaust standards and the like. You don't see it."

"Korea has its sights firmly set on the huge North American market for sub-compacts where it wants to displace Japanese cars. That is where Korean capacity is going to continue to go."

Nevertheless, the Koreans are starting to tap some other potentially large markets. Industry, particularly the semiconductor and electronics sectors, is keen to develop in Europe and to be well placed by the time the Common Market countries become a single market area in 1992.

More delicately, given the ties of North Korea to the Eastern bloc and China, South Korea is developing its trading links in the Communist world. Total Sino-Korean trade was about \$1.5bn in 1987 and is likely to be \$3bn this year. Textile products account for about 40 per cent of each side's exports to the other, with Hong Kong or Japan usually acting as the intermediary.

Trade with Eastern Europe is further behind, while total trade with the Soviet Union is only about \$300m a year. However, Hungary and Yugoslavia have opened trade offices.

Goal for the joint venture in Shanxi between China and Occidental Petroleum is expected to become an increasingly significant Chinese export to South Korea.

Trade with Eastern Europe is further behind, while total trade with the Soviet Union is only about \$300m a year. However, Hungary and Yugoslavia have opened trade offices.

Robyn Paulley



Along Haewon, in central Seoul, things are not always what they seem. Even though tourists may often have no complaints, the original manufacturers are furious

Copyright and patents

'Intellectual property' rows impede harmony with US and Europe

THE SHOPGIRL picks up a handful of watches and says: "Which one you like: Rolex, Cartier, Gucci?"

The scrutiny stores along Haewon, in central Seoul, stock the world's largest selection of luxury brand-name goods. Alongside the watches are handbags, luggage, clothes and sports equipment. All of them are fakes.

The customers, mostly tourists, have no complaints about paying \$30 for an imitation Rolex, or \$20 for a Louis Vuitton handbag. But the original manufacturers are furious as they count the cost of lost licence payments and devalued brand names.

Last July South Korea joined international agreements on patent and copyright law - of intellectual property. Previously Korean law had held that only processes - not products - could be patented, so companies which succeeded in making a product in a different way from the original manufacturer could not be sued.

In theory, the endorsement by Korea of patents for products should mean that corporate copyrights will now be as well protected in Korea as in other Western countries.

In practice, disputes over intellectual property remain one of the thorniest and most complex issues in trade relations between Korea and the US and, separately, Western Europe. Apart from luxury goods, the most badly-affected industries are book and software publishing, drugs and fine chemicals.

Intellectual property was one of the main items on the agenda for bilateral US-Korean trade meetings which were due to be held in the first week of May.

The dispute centres on the interpretation of a retroactive agreement which gave American companies alone protection for patents granted long before Korea's accession to the international conventions on July 1 1987.

Under this deal, Korea agreed to extend protection to 1977 in the case of written copyright (books), 1980 for drugs and fine chemicals, and 1982 for software.

The clauses covering drugs and fine chemicals are, in the words of one senior US government offi-

cial, "a horror." The deal extended protection to so-called "pipeline products" - that is, products under development but not yet marketed. Unfortunately it left the identification of such products to subsequent consultations.

A senior Korean lawyer says the Korean Government made a

mistake because it expected to list about 100 pipeline products when about 1,000 have been put forward for protection. For their part, US negotiators have been criticised for not defining these products more precisely in the first place.

Meanwhile, EC countries are protesting that the whole US-Korean agreement is unfair because it discriminates against Europe. For the past 15 months they have been demanding the same retroactive protection as enjoyed by the Americans - but want a watertight deal.

The Koreans have promised the EC an equivalent agreement. However, they have argued that last year's presidential elections and last month's National Assembly elections have so far made it impossible to pass the necessary legislation. From January this year, the frustrated European Community suspended trade benefits worth \$60m to Korea (granted under the Generalised System of Preferences, a scheme for helping developing countries).

Dr Gerhard Jasechek, a senior member of the EEC Business Group in Korea, says: "Before this problem is solved there will be no smooth relations between the EC and Korea. The Koreans know that." He expects talks to resume soon.

However, as a visit to Haewon makes clear, even once disputes over the rule book are settled there will still be the huge problem of enforcement.

US officials say that, overall, Korea's enforcement efforts are "incomplete and haphazard" but "sincere." The officials are under pressure from American industry to produce results. E. R. Squibb, the US pharmaceutical company which claims a Korean company is infringing a patent, has asked the US Administration to retaliate.

There are hopes that solutions will emerge as Korea's economic relations with developed nations deepen. Several company-specific arguments have been settled - often with the alleged counterfeiter signing a licensing deal with the aggrieved foreign company.

Apart from the money involved, the overseas company wins a local partner with an interest in making sure that no other Koreans copy the products. Such agreements obviously work best in industries where sizeable Korean companies are operating - as in pharmaceuticals. But it is a different matter trying to root out every printer, tailor and watchmaker who offends.

Stefan Wagstyl

Yes, we have some bananas - but at a price

ALL OVER Seoul at this time of year, street traders have barrows loaded with one of the most peculiar results of South Korea's closed agricultural market: bananas the colour, and what seems like the price, of gold.

Most are truly awful: hard, aged and tasteless. But as they are extremely expensive, they are a prized delicacy and Seoul's sophisticates spend many a minute looking, turning and judging before buying a single specimen of generally miserable quality.

South Korea imports some bananas, principally from Taiwan but also from countries like the Philippines. They attract a 100 per cent import tariff which of course has to be passed on to the customer.

The price rises even higher because banana imports are a monopoly controlled by South

Korea's apple exporters. They export their uncompetitive apples at a loss and make up their profits by charging the earth for bananas.

Worse still, central planners decided that the delicacy should also be home-produced even though South Korea's climate with prolonged sub-zero temperatures in winter is about as suitable for bananas as far coconuts or dates. So they are grown in hothouses whose annual heating and upkeep costs make it more than twice as expensive to produce a poor domestic banana as to import the foreign ones.

This is not the main reason why some of South Korea's trading partners regard its protectionist agricultural trade policies as bananas, but it helps.

Robyn Paulley



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A generation of economists is demanding a more open system

Financial reforms in the air as controls ease

SEOUL'S GLEAMING skyscrapers are as modern as any in the world. But behind the walls of glass and concrete, the Korean financial community will have to undergo great changes before the city becomes a modern financial centre.

Government officials, bankers and brokers agree that the financial system is in need of reform. But there is great debate over how and when changes will take place.

While the Government has abolished some of the tightest controls on financial companies since the early 1980s, the speed of liberalisation has lagged behind the rate of economic growth.

"In financial markets, we are still in the primitive stage," says Mr Kim Kim, governor of the Bank of Korea, the central bank. "Foreigners think that we are more advanced than we really are."

The Korean financial community today is an awkward mix of old and new. At its core are five nationwide commercial banks, which were privatised in the early 1980s but are still heavily controlled by the government, through the Ministry of Finance.

Around them have sprouted other businesses - short-term finance companies, securities brokers and investing institutions - most of which are growing very fast.

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. But also as in Japan, highly-regulated financial markets have been compatible with high economic growth, so there has been no over-riding argument for drastic change.

Nevertheless, the pace of liberalisation is gathering momentum as the exposure of Korean companies to foreign financial markets makes the inconsistencies at home all the more glaring. In commercial companies and in government, a generation of mostly US-educated economists in their 30s and 40s is demanding a more open financial system.

These economists believe that even if Korea does not yet need freer financial markets, it soon will. This is because government control will become too complex

in an increasingly sophisticated economy.

One sign of this sophistication is the rapid growth, encouraged by the government, of Korean capital markets. The growth of the stock market is particularly marked - there are now 400 listed companies, with another 100 expected this year.

The surge in growth in the 1980s has, in the eyes of reformists, created ideal conditions for change. First, Korea's export-boasted currency has become strong enough to allow the Government to internationalise the won with little risk of its collapse.

Investing institutions - insurance companies and pension funds - are relatively small, too, because Koreans have only recently been putting large amounts into them.

The final obstacle is that there will be the inevitable battle over reconciling competing claims of different kinds of company - banks, brokers and the rest.

According to foreign bankers, the most pressing need is for the development of a money market. At present, the inter-bank market is so tightly controlled that it scarcely functions as a liquid market.

Central bank officials match

been insisting that companies buy this paper.

The Government has made some important reforms since 1980. For example, a two-tier bank rate system, under which favoured borrowers got cheap loans, has been abolished.

On the international front, foreigners have been allowed limited access to the stock market through seven investment trusts.

But there is no timetable for future developments. Mr Sakong II, the Finance Minister, says: "I think a lot of things will be done in the next 12 months."

Dr Lee Duk-Hoon, a fellow at the Korea Development Institute, a government-related body, says: "Maybe in the early 1990s interest rates will be liberalised, but even then the government will continue to intervene."

Dr Lee suggests that Korea might follow the Japanese pattern: first, short-term rates will be liberalised; then government bond rates; followed by rates in the non-bank sector; then bank lending rates; and, finally, rates paid on savings deposits.

At the same time, the Government could gradually free the won (which is currently inconvertible). Dr Lee says that the government could start becoming more market-oriented in the periodic adjustments it makes to the won from this year.

As this happens, so controls on investment flows will be liberalised. Securities companies have recently been allowed to invest abroad and, from this summer, insurance companies will be permitted to do so.

The Government is committed in principle to opening the Korean stock market but afraid that foreign speculative funds might swamp Seoul.

Meanwhile, the nationalistic streak, which influences much of Korean thinking, makes prospects rather unclear for foreign companies in Korea.

Some 50 overseas banks have offices in Seoul. Many are highly profitable, but their importance has diminished greatly since Korea started recording current account surpluses.

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. Nevertheless the pace of liberalisation is gathering momentum

Second, Koreans now save more of their income than they invest, so there is no longer a capital shortage and no need for the rationing of funds that there was in the 1970s.

However, reforms are likely to come gradually. Critics of the government say this is because officials are loath to give up control. But the obstacles that have to be overcome are serious.

The greatest of these is a fear that Korea's economic development still rests on a fairly vulnerable base. Officials point out that Korea, which needs exports to finance growth, has only had a current account surplus for three years.

In addition, the leading Korean banks are saddled with large bad loans made when the Government encouraged big capital schemes in the 1970s. The Government says a "substantial" though unspecified amount has already been written off and more write-offs will be permitted.

The banks also claim they need more freedom from government interference if they are to compete properly. Without strong banks, any attempt truly to free money markets will founder because banks would rapidly lose funds to more aggressive competitors.

borrowers and lenders at a short meeting held once a day, where rates are set largely by official decree.

The Government has promised autonomy to banks but still influences lending, for example by favouring loans to small and medium-sized companies.

The rigidity of this system has forced debtors and creditors elsewhere: to 30 or so short-term financial companies; to the six authorised merchant banks; and to the korb market which is run from shops in arcades under city-centre hotels.

The differentials in interest rates are smaller than they were five years ago but still illustrate how inefficient the system is - banks' prime rate is 10-11.5 per cent and lenders in the korb market about 24 per cent.

As a result, the non-bank institutions have grown rapidly: their assets have leapt from 25 per cent of the financial community's total in 1979, to an estimated 40 per cent plus last year. Nevertheless, growth might not have been even higher had it not been for government control.

The Government has been flooding the market with artificially high-priced bonds, for example, in an effort to control money supply growth, and it has

THE BAN on foreign investors buying shares on the Korean stock market could be lifted by the end of next year. However, some restrictions on the scale and pace of overseas buying of Korean shares are likely to remain.

The Government is acutely aware of foreign demands for access to the Korean market, which has been rising at an accelerating pace over the past three years. In the 12 months to March 1988 alone, the Korean composite stock price index rose by 62 per cent, valuing the market at more than \$40bn.

Foreigners are limited to buying units in funds with a total capital of \$300m: two overseas-managed funds, the Korea Fund and the Korea European Fund, and five managed in Seoul. In addition, they can buy four convertible Eurobonds issued by Korean companies.



The stock exchange floor in Seoul city

Stock market

Foreign pleas for access under review

Stockbrokers in Seoul believe that change is in the air. Mr Ho Yang, managing director of Daishin Securities, the second largest Korean securities company, says foreigners could be admitted by mid-1989.

The Seoul office of Prudential-Bache Securities, the US company, expects foreigners to be admitted "within 10 months", but they could be restricted to buying perhaps 10 per cent or 15 per cent of a stock initially.

The Government drew up a timetable in 1981 which stated that foreigners would be allowed to invest in Korean securities "by the late 1980s".

The Government's preference is to move cautiously - given the current strong demand for shares from Korean buyers, supplemented by Koreans abroad, especially in Japan, who have been rushing to send their money home.

The last thing that many Koreans want is a rush of foreign buyers crowding out Korean investors. Mr Sakong II, the Finance Minister, says that there are just 3.1m registered shareholders in Korea (out of a population of 42m) holding stock in 406 companies.

Korea needs to broaden the market by increasing both the number of companies and of investors, says Mr Sakong II. By the end of 1988 there could be 500 listed companies and 5m shareholders. "As we experience more surpluses on the current account we will open the market gradually," he says.

Korean stockbrokers feel that the Government may soon be forced to move somewhat faster in order to attract funds for an ambitious privatisation programme.

Strong as the demand for stock has been, it has been matched, if not exceeded, in recent weeks by an increase in supply. Acting in response to government directives, industrial companies have been raising capital to repay bank loans to the undercapitalised Korean banks.

In addition, privately-held companies are being encouraged to go public. As a result, the market could see one trillion won in new issues and 3 trillion in rights issues in 1988 - double last year's total.

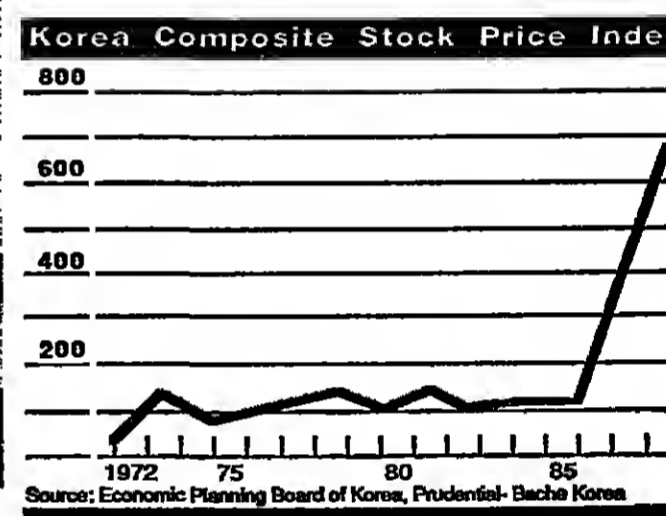
This includes the sale of shares in Pohang Iron and Steel (Pocoo), the national steel company. The Government is considering other flotations - including the privatisation of Korea Telegraph and Telephone, the telecommunications monopoly.

Stockbrokers expect some weakness in the market this year before a recovery in 1988. They point out that the rate of economic growth is expected to slow from 12 per cent last year to 8 per cent in 1988.

The appreciation of the won is squeezing exporters, cutting sharply the rate of increase in overseas sales. The speed of growth, coupled with high inflation, has prompted large wage demands. Strikes are on the increase.

Nevertheless, brokers in Seoul do not doubt the long-term potential of the stock market, which trades on an average multiple of earnings of about 12 - a fraction of Tokyo's. Korean brokers are expanding rapidly to cope with growth: Daishin has doubled its staff to 1,200 in the past three years and plans to double it again in the next three. All five big Korean brokers have offices in New York and London.

Stefan Wagstyl



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SOUTH KOREA 6

Rising labour costs, the currency's strength and protectionist sentiment lead to a change in strategy

Industry is forced to go up-market

KOREAN INDUSTRY, long one of the star performers of the booming Pacific Rim, is being caught in a pincer movement which is forcing a fundamental re-think by Government officials and the corporate planning departments of the country's giant corporations.

"This is a big crisis right now," says Mr B.M. Park, who is putting together a new medium-term corporate plan for Samsung's electronics division.

With Korea's electronics exports notching up 50 per cent growth last year to reach \$11.2bn, and a further 16 per cent surge to \$13bn predicted for this year, it looks like the sort of crisis most countries would pray for.

Yet Korea's planners are worried that three pressures - rising labour costs, the appreciating won and growing protectionist sentiments in the US and Europe - will force them to abandon the industrial strategy which has served them so well over the past two decades.

That strategy, put simply, has been to use the country's ample reserves of cheap and hard-working labour to produce goods more cheaply than anyone else. The technology embodied in those goods has invariably come from the developed countries, typically Japan and the US.

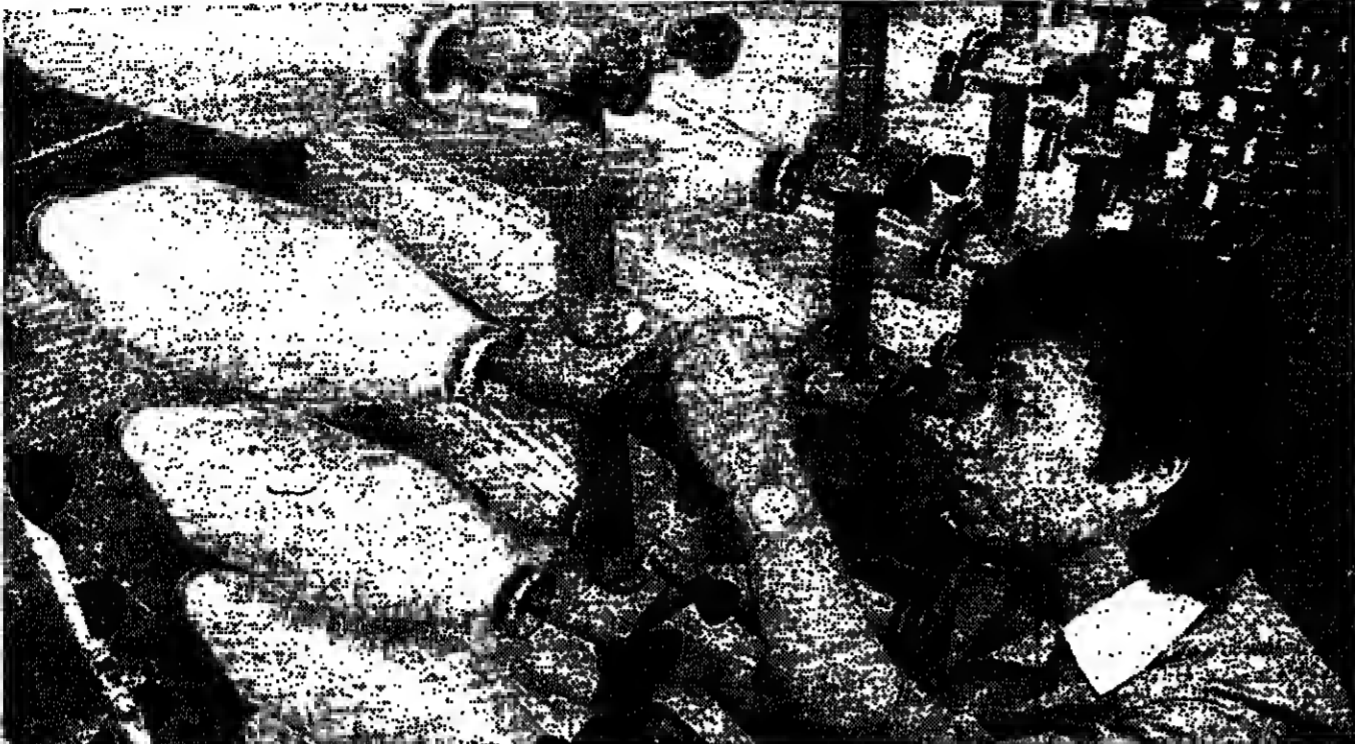
Cost pressures are beginning to cast a shadow over that strategy just when the developed countries, worried by the newly-industrialising countries of the Far East, are becoming chary about surrendering their technological secrets.

"We are afraid that in the near future the advanced countries will be reluctant to provide technology to Korea," says Dr Sang-Song Oh, director of the high tech industries division of the Korea Institute for Economics and Technology, a think-tank for the Ministry of Trade and Industry.

Any suggestion that even Korea's traditional industries are on the point of decline would be way off the mark. Even Korean shipbuilders, bested by a worldwide slump, talk confidently of an upturn by the end of the decade. Pohang Iron and Steel Co (Pocoo), generally regarded as the world's most efficient steel company, is busy adding capacity to its Kwangyang complex.

Textile exports cracked the \$1bn barrier last year, ranking Korea third only to Italy and West Germany as a textile exporter. Exports of finished goods, fabrics and yarn all soared by more than 30 per cent.

However, Mr Park Young-Dae,



Competition looms from China and other South East Asian countries for Korea, the world's third largest textile exporter this year

textiles director general at the Ministry of Trade and Industry, warned recently of protectionist pressures from western markets and the emergence of China and other South East Asian countries as low-cost competitors. He proposed a four-part remedy: modernisation of production facilities; more up-market products with the goal of making Korea an

A national drive is planned to raise the percentage of GNP spent on research to 5 per cent

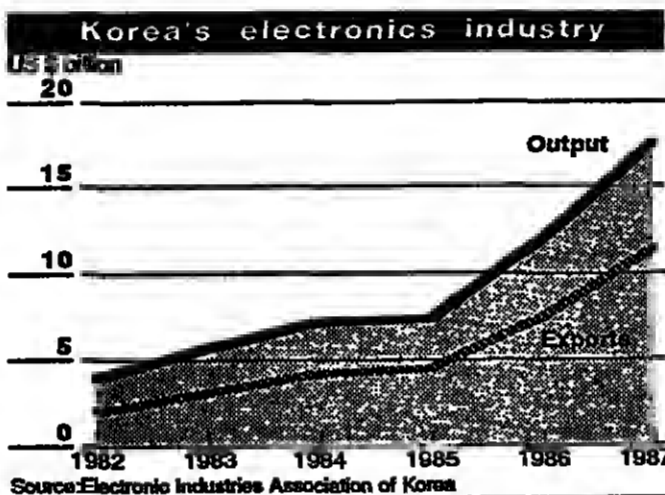
international fashion centre; greater research and development in textile technology; and more joint ventures overseas. Korea's footwear industry too is diversifying from shoddy basic sports shoes, such as trainers and joggers, to better-designed shoes including more specialist gear such as spiked track, baseball, golf and boxing shoes.

Korea's car exports should soar 30 per cent this year to 700,000, according to Dr Duck-Soo Han, transport machinery director for the Ministry of Trade and Industry. But most of these exports go to the US and the industry realises that market will become saturated at some point. It is thinking hard about alternative outlets, with much interest being expressed in Japan.

In no sector is the strategy re-think more vital than in Korea's booming electronics industry, set to become the country's biggest exporter this year.

Korea's electronics, though highly successful, is also dangerously dependent on a handful of key products, produced in huge facilities like Samsung's Seosan and Goldstar's Pyongtaek plants, each churning out 4m video recorders a year. More than half of Samsung's electronics output, for instance, is accounted for by colour televisions, video recorders and microwave ovens.

Korea's penetration of some export markets must be approaching a ceiling: it will finish the year with 50 per cent of the world magnetic-tape market, 30 per cent of the VCR market and 12 per cent of the colour tele-



Source: Electronic Industries Association of Korea

vision market, according to one estimate. Industry planners believe the key response must be to move up-market, so that the value of Korea's goods sold on world markets will continue to grow, even if the volumes begin to flatten out. This strategy, which would have the additional benefit of increasing the low profit margins

habitual in Korean companies, revolves around four proposals: More research and development. The ideas powering Korea's industrial success have nearly always been foreign. Samsung's video recorder technology, for instance, came from JVC of Japan and its microwave oven technology from Matsushita.

The Government has embarked on a national drive to raise the percentage of GNP spent on research and development from 1.78 per cent now to 5 per cent by the end of the century.

The official line is echoed by the large companies which have been busy setting up their own R&D centres staffed with Korean engineers who underwent their Ph.D. training mainly in the US. There is an intense debate within Goldstar, the electronics wing of the Lucky-Goldstar conglomerate, about raising the proportion of sales spent on R&D from 5 to 7 per cent, according to Mr Jangho Chung, Goldstar's executive vice president.

More brand names. Till now, much of Korea's export drive has taken the form of selling equipment to distributors in the west who put their own label on it. Inevitably, this cuts the profits flowing to Korean companies and reinforces their status as commodity manufacturers without expertise in marketing, after sales and so on.

However, the big conglomerates are now moving away from this approach. Samsung and Goldstar, for instance, using extensive advertising campaigns, are familiarising western consumers with their brand names. "Right now, we are selling very low levels of our products - even consumer electronics - under our own name," admits Samsung's Mr Park.

There are some exceptions to this trend. Most of the output of Daewoo's computer factory in Icheon, west of Seoul, for instance,

is badge by Leading Edge, one of the most successful personal computers in the US. Mr Young Seung Song, the plant's deputy general manager, says Daewoo is happy with the arrangement because of Leading Edge's success, even though it gives the US company control of key decisions, such as whether to make a big push into Europe with the product.

Improved products. The Koreans have been keen to move away from their reliance on the bottom end of the market, competing solely on price, not least because other Asian countries are queuing up to take that slot. The drive into semiconductors, though at present concentrated on the commodity memory market, is intended to increase the country's technological competence. The building blocks have been quick to produce their own versions of digital audio tape, the next generation audio product launched last year by the Japanese.

Diversified products. More radically, the Korean industry is keen to lessen their overwhelming dependence on consumer electronics. "We are planning to shift our product portfolio to quite a different one," explains Samsung's Mr Park.

In practice, this means greater stress on industrial and office products, such as computers, printers and telecommunications equipment. Mr Park says Samsung would like these to account for about 30 per cent of the company's electronics sales within about four years, up from about 12 per cent now.

In addition to this new product and technology strategy, Korea is also groping for a new approach to the world's key markets. The common factor is a wariness of the US, but also to some extent of Europe. "We have to shift our exports from the US to other areas... We would like to export more to Europe, but they also have their industry there," says Mr Seo Sahyeon, electronics director in the Ministry of Trade and Industry.

Both Samsung and Goldstar are expressing greater caution about Europe. Samsung had hoped to drive its share of electronics goods going to Europe up from 28-25 per cent to about 30 per cent, but feels this may no longer be politically possible. However, Samsung says it has not ruled out building a new European plant, probably in France or West Germany, in a couple of years. Goldstar too is still considering a British plant, though the timetable seems to have slipped.

Attention seems to be shifting in two directions. First, there is renewed interest in selling to Japan. Starting at the low end and building up to more sophisticated products, Samsung hopes to increase its Japanese electronics sales from almost negligible levels now to about 5 per cent of turnover.

Second, there is increased emphasis on other developing countries, including in the Communist bloc. China is the jewel in the crown: the recently announced first Korean factory there, which will be making refrigerators, seems certain to be followed by a spate of electronics ventures.

Simultaneously, the Korean conglomerates are moving more of their low cost production offshore to countries like Thailand, Malaysia and Mexico, acknowledging the fact that Korea cannot count on being a low cost producer for much longer.

While the entire strategy makes eminent sense, there is one key doubt hanging over it. Since in almost all its particulars - from the launch into memory chips, the emphasis on office electronics and the movement of low end production offshore - it is an exact replica of the Japanese, are the Koreans not committing themselves to following forever in the footsteps of their bigger and richer neighbour to the east?

David Thomas

Semiconductors

The No 3 in memory chips eyes Europe

ASR OFFICIALS responsible for Korea's high-tech industries to name their most prized developments and one project appears on everyone's shortlist: the drive by Korea to become a leading semiconductor manufacturer.

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ASR officials responsible for Korea's high-tech industries to name their most prized developments and one project appears on everyone's shortlist: the drive by Korea to become a leading semiconductor manufacturer.

Samsung is expecting \$600m sales this year, up from last year's \$550m, and predicts sustained growth about 10 percent, says points above that of the rest market. About 70 per cent of the company's chip output has been going overseas.

Samsung's Mr Yoo focuses on increases in the proportion of chips being sold in Korea thanks to the growing strength of the country's personal computer business, but he also believes Samsung will benefit overseas from the fall-out from the US-Japan chip pact. The company reckons it will claim about 1.5 per cent of the US chip market this year, with 9.9 per cent of the US DRAM market.

While Korea undoubtedly has made dramatic progress in its chip operations, it remains unclear whether it will be able to close the yawning gap still separating it from the US and Japan, the two countries it relied on heavily for technology during its drive into the chip market.

Samsung insists it designed its 256K by itself, but last year it had to pay Texas Instruments, the US chip maker, substantial sums for patent infringements. The issue is how dependent the four megabit work is on overseas technology is too sensitive for most Korean officials to discuss.

One of Korea's handicaps has been a lack of infrastructure - supplies of semiconductor materials and chip-making equipment such as wafers, photomasks, lead-frames and bonding wires.

The Korean industry has concentrated on a relatively narrow range of products. About half Samsung's chip output falls outside the narrower range and they are mainly unsophisticated parts for far East customers - such as watch and calculator chips. Moreover, Korean industry insiders accept that even their memory chips are a far cry from the high-end configurations that those of the Japanese and the Americans.

Manufacturers such as Samsung and Goldstar have some capability in Application Specific Integrated Circuits (ASICs), the semi-custom chips increasingly emphasised by advanced manufacturers in Japan, the US and Europe. But both acknowledge it will be some time before they sell many ASICs overseas, mainly because of the investment in marketing needed to underpin that sector of the business.

Yet the fact remains that Korea has been successful in reaching the goals it set when launching into chips, goals recalled by Samsung's Mr Yoo: "Our strategy at the time was to start with DRAMs, which are a technology driver, and then expand into other products."

Korean manufacturers have been steadily increasing their chip yields - a key determinant of productivity and price in the semiconductor business - to the point where Mr Yoo claims 98.8 percent on a par with Japan.

They are already planning a wider range of products, such as telecommunications chips, in a bid to diversify their markets, including into Europe, where so far they have done relatively little business.

ASR officials responsible for Korea's high-tech industries to name their most prized developments and one project appears on everyone's shortlist: the drive by Korea to become a leading semiconductor manufacturer.

David Thomas

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SOUTH KOREA 7

New cars are selling at the rate of 2,400 a day

A YEAR AGO, the motto in the hit at the headquarters of Hyundai Motor, South Korea's largest car manufacturer, read: "Sometimes the only thing to say is: Do it."

This year's motto strikes a different note. Staff are told that "A gentle word opens an iron gate." The change in tone, though not yet borne out fully in substance, suggests that Hyundai may escape this year from the bitter strikes which hit almost all of its subsidiaries in 1987. However, negotiations over wages, which begin next month, are expected to be tough.

Strikes and problems with parts suppliers, also hit by labour disputes, reduced production by 40,000 units last year from a target of 650,000. But Hyundai nevertheless managed to record a 56 per cent increase in net profit to Won 90bn (\$31m) on a 33 per cent increase in sales to Won 3,540bn. Exports last year reached 400,000 units with 260,000 going to the US market. The company is on target this year for a total of 500,000 units for export, with 300,000 going to the US, although labour disputes may change the picture later in the year.

But the increasing wealth of South Koreans themselves, plus protectionist pressure and a diversification policy, are changing the company's likely future strategy. Hyundai forecasts a 25 per cent increase in sales on the domestic market this year and a similar rise next year, and plans to use its extra capacity, due to come on stream at the end of this year, to fulfill this demand.

New cars are being bought in South Korea at the rate of 2,400 a day, clogging the roads and posing a dilemma for planners who had not anticipated such a rapid surge in the country's development.

Korea's yuppies are snapping up Hyundai's three-door sports model and the Le Mans race produced by rival Daewoo Motor. At the end of next month a new Hyundai model, codenamed the Y2, is to be launched on the domestic market.

The total domestic market size is expected to show 80 per cent growth this year and 80 to 40 per cent next year, according to Dr D.S. Han at the Ministry of Trade and Industry. Of this year's total estimated South Korean production of 1.1m units, 700,000 are to be exported and 400,000 sold at home.

Hyundai says it can easily meet both local and export demand at present, although there is a short waiting list for its two-litre Grandeur model.

The surge in the domestic market will nearly dovetail with an expected slowdown in foreign sales due to protectionist pressures and the appreciation of the won.



Assembling Excel cars at Hyundai's Ulsan plant

Home sales surge

Hyundai expects its sales in the US to stabilise at about 300,000, about 2.7 per cent of the total US market, but is facing difficulties in both Europe and Canada, where it is building a plant.

The company successfully fought off an anti-dumping suit brought by General Motors and Ford in Canada, where a tribunal ruled that a 16 per cent dumping

margin did exist on Hyundai imports but that it caused no injury to competitors. No duty was imposed.

The two US companies are pursuing the matter through the Canadian Supreme Court, but the South Korean manufacturer's chief concern is that the suit may be a trial run for similar action in the US market. Sales in Canada have been reduced in the past year anyway, after a highly-successful start, owing to severe competition and pricing problems.

In Europe, Hyundai's exports have been affected by the removal of South Korea's benefits under the Generalised System of Preferences, in retaliation for Seoul's failure to give equal treatment to European and US companies on intellectual property rights. The subsequent imposi-

tion of a 10 per cent import duty combined with the won's appreciation of about 15 per cent has slowed sales.

Hyundai's subcompact models are still competitive but face far wider consumer choice in Europe than in the US. Exports to Japan are currently being studied with the cooperation of Mitsubishi, which holds a 15 per cent stake in Hyundai Motor.

Expansion plans are proceeding more quickly at Kia Motor, South Korea's newest producer, which started marketing its Pride model only last year. Ford of the US and Mazda of Japan both have stakes in Kia and last year the company exported a third of its production of 300,000 units under the name Festiva, mainly to the US.

But the domestic market offers the best opportunity for growth, according to Mr S. J. Han, senior managing director. A second plant is being built with a capacity of 150,000 units a year but product lines have not yet been decided.

As well as the Pride, Kia produces the larger Concord sedan along with vans and trucks. It plans to increase the volume of exports to the US this year and is discussing the possibility of exporting cars to Japan. But securing market share at home is a priority, to provide future economies of scale.

Kia increased sales from Won 622bn in 1986 to Won 1100bn last year, up 71 per cent, and increased net profits by 28 per cent to Won 25bn. The company has good labour relations and suffered only a brief closedown

last year when suppliers went on strike. More serious problems have hit Daewoo Motors, the second largest motor manufacturer, which suffered some of the worst labour unrest of all companies last year and is again being affected this year.

Alone among the carmakers last year it saw net earnings move from a Won 3.2bn profit in 1986 to a net loss of Won 5.3bn, although sales increased 122 per cent to Won 962bn. Export earnings rose from Won 6.4bn to Won 511m as the Le Mans subcompact, produced in a 50-50 joint venture with General Motors, made its debut in the US market.

Daewoo may not be able to reach its target of 100,000 cars for export this year owing to a strike which by the middle of April had already reduced deliveries by 10,000.

The company has substantial interest expenses and a history of difficult labour relations which may reduce growth in the short term. But its cars are popular on the domestic market and it too is likely to benefit from increased demand if it can solve its labour problems.

The future of the country's motor industry continues to look bright, most analysts believe, with a wider product line likely to improve the industry's image of being only a cheap small car-maker. Slowed growth abroad is expected to be compensated by the rise in domestic demand, allowing time for greater sophistication to develop.

THE RECENT launch by Korean Air of the prototype of an ultralight aircraft, named Blue Sky, could open a new chapter in Korea's fledgling aerospace industry. Aerospace is widely seen as ripe for spearheading the next stage of Korea's industrial development. Government and company planners are placing more emphasis on industries which are high both in technology and value added, yet at the same time are labour-intensive.

Korea's fledgling aerospace industry fits the bill precisely. "We are dreaming we will eventually be the equal of the industrialised countries. The aerospace business is one factor in becoming an industrialised country, because so many forms of science and technology are integrated to it," explains Mr Kyung-Kun Chi, senior executive managing director in Daewoo's aerospace division.

A more powerful aerospace industry, it is argued, would bring many industrial and technological spin-offs. It also appeals to a country as defence-conscious as Korea because it would reduce Korea's overwhelming dependence on foreign suppliers, notably from the US, for military equipment.

Indeed, Korea's aerospace industry until now has been little more than a sub-contractor for giant US companies such as Boeing, General Dynamics, Northrop, Pratt & Whitney, McDonnell Douglas and Sikorsky, often on contracts awarded partly to offset aircraft orders from Korea's armed forces.

The history of the Korean aerospace industry has been marked by intense competition between the big three companies which have been happy to plough their own furrow.

Aerospace

Goals beyond further work with Europe

Korean Air was the first into the business in 1976 when it won a licence from McDonnell Douglas to assemble helicopters for military use. It also assembles the F-5 fighter for Northrop, makes wings for Boeing 747s and has a large maintenance contract for US military aircraft. It is planning co-production of Sikorsky's UH-50 helicopters this year.

Korean Air's aerospace division, employing 1,600 people, has invested \$180m to date. It is planning investments of \$34m this year, followed by a further \$85m by the mid-1990s. Turnover this year is projected to be Won 80bn, double last year's figure.

Samsung's aerospace effort began in 1979 when it started overhauling engines for the US Air Force. Important contracts since then have included engine parts manufacture for both GM/Allison and Pratt & Whitney. In 1985, Samsung embarked on a

\$350m five-year investment programme in its aerospace facilities.

Daewoo, which has so far invested \$60m and is planning a further \$100m investment, entered the business in 1984 by making F-16 parts for General Dynamics. In 1986, it won a contract to supply wing parts for Boeing 747s.

Daewoo, Korean Air and Samsung all have ambitions far outstripping their present "sub-contractor" status. All three are thinking of the day when aircraft designed and built in Korea will roll on to the tarmac for domestic use and for export.

They have the backing of their parent groups for heavy investments over the next few years, even though sustained profits are not expected for some time.

Korean Air has established the Korea Institute of Aeronautical Technology, staffed with 80

researchers including 16 PhDs. They produced the Blue Sky prototype and are working on a six-seater for commercial production as early as 1991, according to Mr J. K. Kim, a project planner in the company's aerospace division. A Stal (short take-off and landing) aircraft could follow in the mid-1990s.

Samsung has proposed an aerospace industry development plan to the Korean government which would mean the building of relatively simple aircraft such as subsonic trainers or small transport aircraft by the mid-1990s. Mr Chae-Su Kim, a former Korean Air Force general and now a managing director at Samsung, expects a government decision on the proposal this year.

However, the industry recognises it has a long way to go before it ranks on a world scale. Mr Chi at Daewoo defines the stages through which the Korean industry will have to pass as maintenance, assembly, co-production, co-development and independent development; he reckons Korea is passing from the stage of assembly into that of co-production.

Even if Korea succeeds in designing and making its own aircraft in the 1990s, the most complex parts such as engines may come initially from overseas. "The engine may be off the shelf," Mr Kim at Samsung acknowledges.

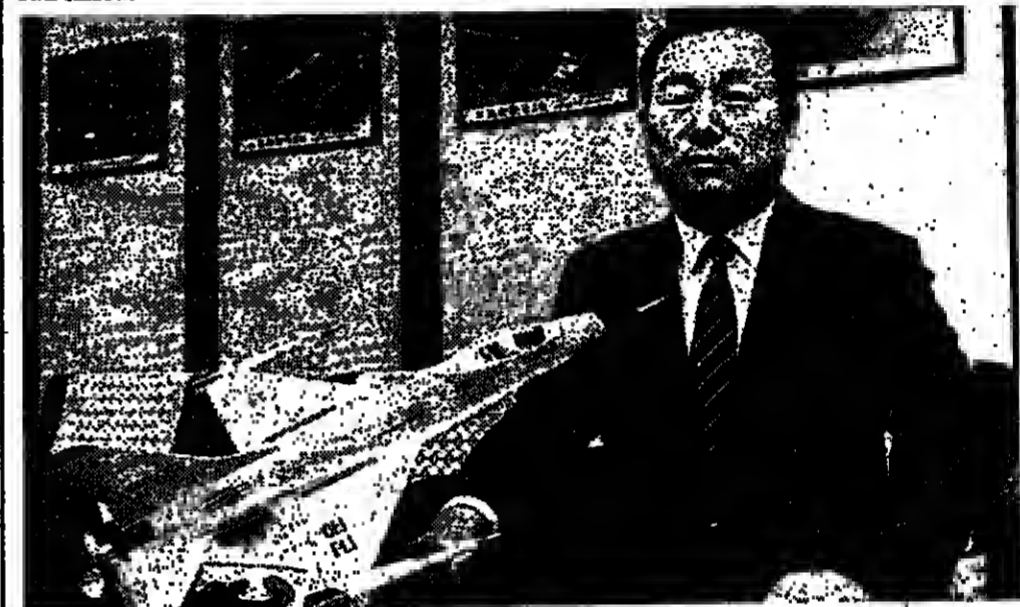
In the meantime, the industry is working for EAs on the Airbus project. The big three all stress their desire for more joint work with the Europeans.

The most important decision facing the industry in the short term is the Korean government's choice of the next generation of aircraft for its air force, known as the F-X project. Samsung beat off heavy competition from its two rivals to become the prime contractor for F-X, but the industry is still awaiting a Government decision on whether the F-16 or F-18 should fill the slot.

Whichever plane wins out, however, Samsung looks set to hand substantial sub-contract work to Daewoo and Korean Air.

Korean manufacturers recognise that they will have to cooperate more among themselves if the dream of an independent Korean aerospace industry is to get off the ground, because aerospace demands R&D costs that are too large for even the largest conglomerate on its own.

This year saw the formation of the Association of Korean Aerospace Industries, bringing together about 30 Korean aerospace manufacturers in a bid to encourage more joint working.



Mr Chae-Su Kim, managing director of Samsung's aerospace R&D

David Thomas

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SOUTH KOREA 8

Last year's wave of strikes has brought rises in real wages, but this year could be more settled

Labour relations may be at a turning point

INDUSTRIAL leaders in Korea have been holding their breath this year to see whether there is an upsurge of labour unrest to rival that experienced in 1987. Throughout last summer, the world's television screens, many made in Korea, were filled with pictures of striking workers barricading the country's shipyards and factories. The disputes, many of them extremely bitter, coincided with and were instrumental in the emergence of a more open and democratic political regime.

take on that mantle. Taking no chances, Korean manufacturers prepared early this year for a new round of disruption. Electronics makers doubled stocks of parts like condensers and resistors from a fortnight to 30 days. There were reports, too, of Daewoo motors stockpiling components. If accurate, then the giant conglomerate was far-sighted, for its car plants and

labour, asserts: "From this year the country will seek a new stage in its industrial relations. We are on the turning point towards a new industrialised and modernised social system." A different pattern of disputes is emerging. In 1987, after years of strong labour discipline, many of the fiercest disputes were over union recognition. The workers won those battles, except in a few companies like Samsung which have set their face against independent unions through a mixture of tough management and paternalism.

The bold statistics register the scale of Korea's industrial relations earthquake. There were 3,700 disputes in the second half of the year, as against an annual average of about 100 between 1980 and 1985. Two-thirds of companies employing more than 1,000 workers experienced trouble. More than 1,500 new unions were formed after June.

Nearly all this year's stoppages have been within the law

The rules governing disputes were also significantly eased by legislation in November which slashed the cooling-off period before strikes could be legally called. As a result, nearly all this year's stoppages, unlike those in 1987, have been firmly within the law.

Many workers won big pay increases in the wake of these stoppages and the outside world began to talk of the end of the era of cheap Korean labour. Other Far East economies, such as China and Thailand, began to

shipyards were duly closed last month by the most serious of the first round of this year's stoppages. Observers differ sharply over whether to expect a quickening of the pace of strikes as the year progresses. But all are watching eagerly for signs of more settled and mature labour relations after the turmoil of 1987. Mr Seung-Boo Choi, director general of labour policy in the ministry of

So, with many of the procedural problems out of the way, negotiations are now focusing squarely on the brute question of pay. The Federation of Korean Trade Unions began the wage round by proposing a guideline

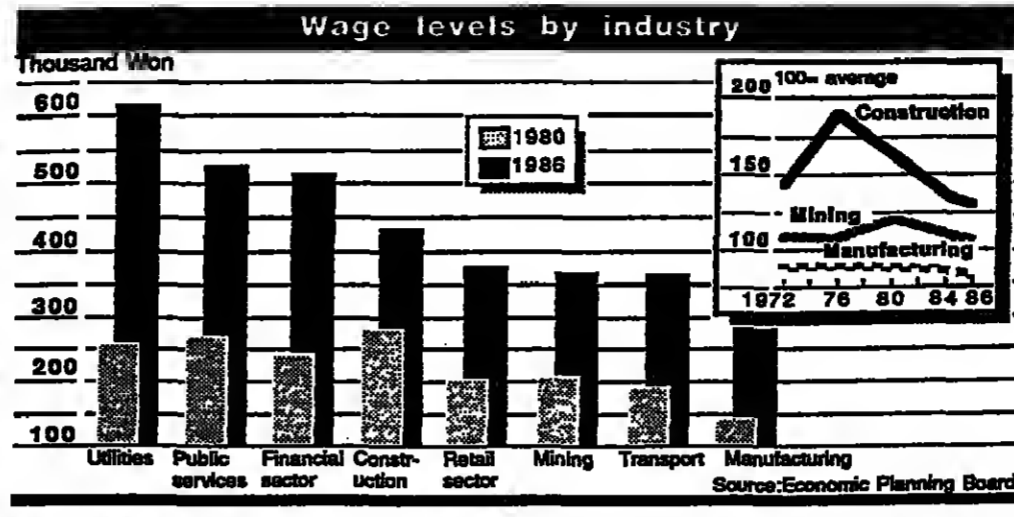
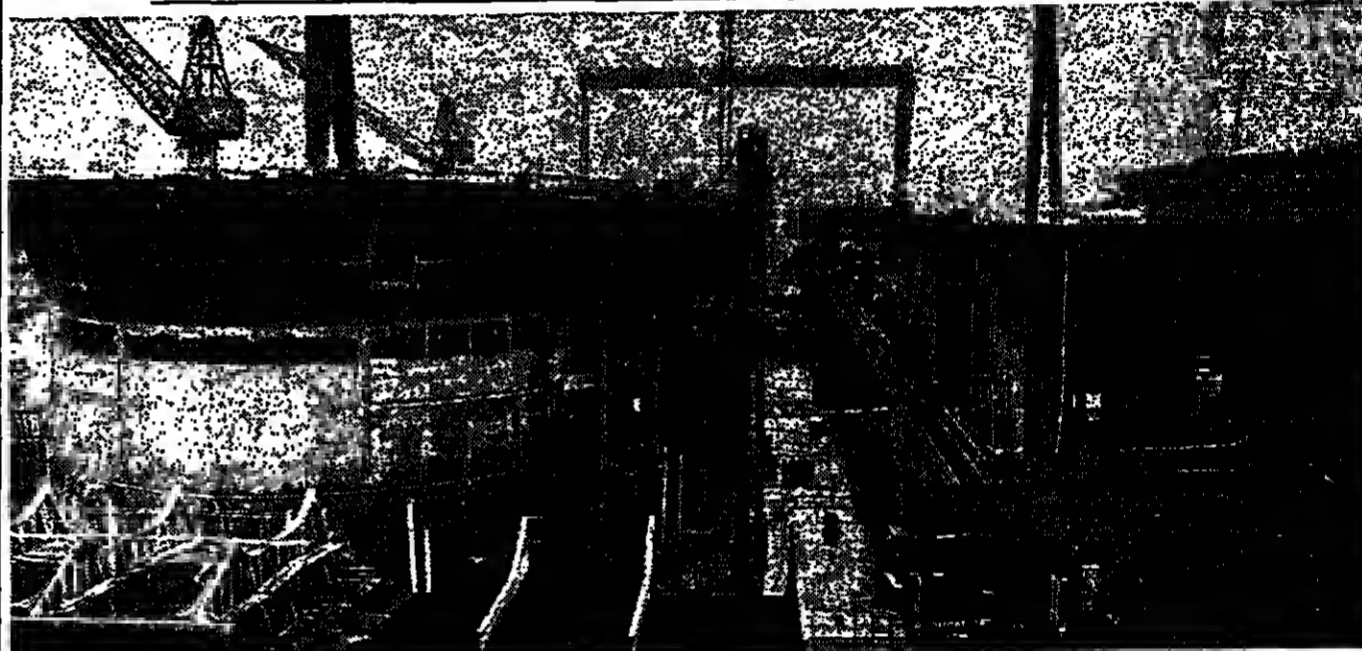


figure of 29 per cent, though most bargains are actually struck at plant and company level, where some workers have demanded up to 55 per cent. The employers responded with a figure of 7.5-8.5 per cent. As these negotiations move towards their sometimes messy conclusion, there are signs that the three main interested parties, unions, management and government, are beginning to come to terms with their changed roles. Although the most prolonged stoppages have tended to be in heavy industry such as the shipyards and car plants, unions organise large swathes of the Korean economy. The manager of the Seoul branch of a British bank was nonplussed recently to see his entire Korean staff take to the streets for more pay. Insurance clerks, hotel workers, even pop stars, are in unions. Many of the massed ranks of young women who staff the country's giant consumer electronics plants have taken industrial action, albeit usually for shorter duration than their opposite numbers in the shipyards. The trouble is that, emerging from years of near-illegality, union structures are not highly evolved in Korea. At plant level, where the real power rests in many industries, union leadership has often been highly unstable. The national federations and the nationwide Federation of Korean Trade Unions, by contrast, often have little contact with workers on the ground, who view them as an arm of management or the Government.



An oven microwave assembly line: the big companies plan more automation to boost productivity

Shipbuilding: now most of the companies are in the red



The Hyundai shipyards at Ulsan

No plans to cut capacity

KOREA'S TROUBLED shipbuilding industry is set for another stormy year with increased labour costs, diminished order books and a more expensive currency to contend with. However, officials still talk confidently of an upturn by the end of the decade. Although order books are still being hit by backlogs, shipbuilders reported a slump in the first quarter of this year, with only 50 per cent of the orders obtained for the corresponding period last year. Ships ordered a couple of years ago at lower prices will not help balance the books and prices have already risen this year. A Korean Shipbuilding Association official said in a recent interview that a very large crude carrier which cost \$50m at the end of 1987 is now priced at \$61.5m. "And it's quite likely that will rise still further." Although the workforce has been cut - to 52,000 at the end of 1987 from 78,000 in 1985 - it is a lot more expensive. The industry was hit by crippling strikes in the autumn and again last month. A 21-day strike at Daewoo Shipbuilding and Heavy Machinery closed the shipyard for 11 days and ended in a

19 per cent rise in basic pay for its workers. Trouble is also brewing at Samsung and Hyundai. Although most Korean shipbuilders are still deeply in the red (Daewoo lost Won 69.4bn last year, up from Won 44.6bn in 1986), 1987 was a relatively good year. Orders rose 27 per cent to 3.4m

gross tonnes while the backlog rose 94 per cent to 5.5m gross tonnes. However most of the profit was eaten up in higher material costs. For the first time since the market began its nosedive 12 years ago, the European Community and Japan are moving towards an agreement to reduce capacity. Once this has been achieved, pressure will be put on Korea and Finland to do the same, according to a Seoul-based shipping analyst.

And on a recent visit to Seoul, Mr Pekka Lahti, president of the Finnish shipbuilding giant Wärtsilä, estimated worldwide shipping tonnage at present at 12m tonnes. Yet worldwide capacity is between 12m and 17m tonnes. "There will never be a demand for more than 15m tonnes, therefore there is undoubtedly excess capacity," he said. At present, there is no indication that Korea intends to reduce its capacity. Last month the Government reprieved the ailing Korea Shipbuilding and Engineering Corporation by approving a 20-year moratorium on capital repayments and interest. The KSEA believes that three factors give the EC and Japan an edge over Korea. First, higher labour costs and the dearer won make their prices less competi-

Second, unlike the latter countries, they receive no ship subsidy. Third, their financing is more expensive than that of Japan. In Japan, interest rates are as low as 5 per cent, while in Korea shipbuilders are fortunate to secure a rate of 8 per cent and they have to pay it back within five years. South Korea also relies heavily on Japan for parts come from Japan and the rising yen makes them very expensive for Korean shipbuilders. As far as shipbuilders are concerned, the good thing about ships is that they are made of steel and steel rusts. The present world fleet is about 20 years old; soon it will need to be replaced. The question is whether the Korean industry, which commands a 19 per cent share of the world market, can hang on until then. "Our research shows that the market will recover and we will get more orders," the official says. "In two or three years, our prospects will improve."

Liz McGregor



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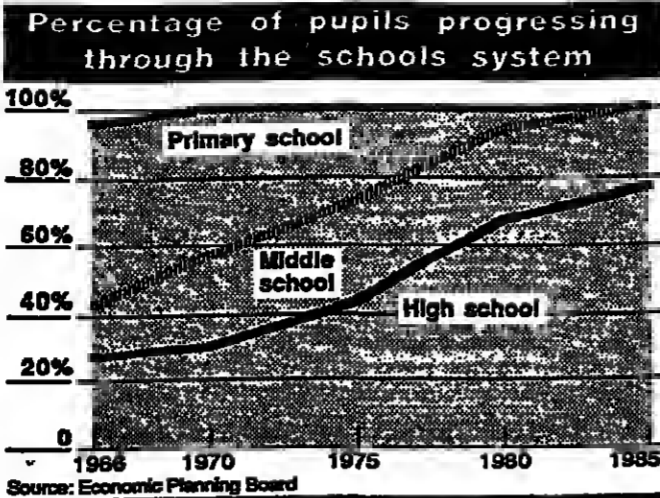
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SOUTH KOREA 9

Enthusiasm for self-advancement has created an 'exam hell' like Japan's Pressures on education system

SCENE ONE: on a crisp spring morning last month, students at Sung Kyun University hurry from seminar to seminar, a stone's throw from the wooden structures of the Mnyung shrine...

On the other hand, this cry of educational fervour has prompted excesses similar to Japan's more familiar 'exam hell'.



Similarly, Dr Yong-Duck Jung, a social scientist at Sung Kyun University, says that his friends who have studied the natural sciences worry whether their education militates against high-level creative thinking.

These two scenes typify, in their small way, the central yet complex role which education has played in the transformation of Korea in 30 years from a peasant economy to an industrialised power.

By the end of the 1980s, the share of students entering middle school (ages 12-14) was approaching 80 per cent and by 1985 it was virtually universal.

Source: Economic Planning Board

Most Koreans defend this system for having supplied the personnel needed to power the country's astonishing growth.

Mr Park at the Education Ministry is refreshingly open about the need for continuing improvements in the country's educational infrastructure.

On the one hand, the Koreans have shown a national enthusiasm for self-advancement through education of which they are justly proud.

"We have moved away from the pure Confucian idea of study, to more practical, vocational topics," explains Dr Incheol Kim, who recently became an economics professor at Sung Kyun University.

Yet while the demonstrations no doubt have their roots in the wider society, the fact that university students are able to relax after the enormous pressure of high school seems to play a part.

Mr Hae-Young Lee, chief supervisor of the universities in the Education Ministry, cites only one educational reason - the sometimes inadequate facilities - in an exhaustive explanation of the student discontent.



Half of Seoul's 10m inhabitants are either students or graduates



Im Kwon Taek: the Venice festival award recognises his talent

Film industry

Censorship easing

FOR THE film director Im Kwon Taek last year's Venice Film Festival was a landmark. When his film Seibaji won the Best Actress Award, it signalled not only the first international recognition of his own talent but the start of what could be a dramatic change in his country's film industry.

Im Kwon Taek's success in winning South Korea's first international film prize adds weight to the industry's demands for an end to censorship, demands which have become more strident since the country started moving towards democracy last year.

It is excellent that so many nations will be taking part but terrible that we still face so many problems - confrontation on ideology and race, famine and war.

Advertisement for Ssangyong featuring a large image of a building under construction with the headline 'We like to build big and beautiful'. The ad includes text about Ssangyong's contribution to the Singapore skyline and lists various services offered by the company.

SOUTH KOREA 10

A short guide to the capital for the Olympics visitor

In case you're not taking a chauffeur...

A NET well droops coyly from her white felt hat, her flared wool coat almost masks glossy stiletto shoes. Her male companion wears a tailored suit, a Burberry coat slung over his arm.

The pair could be strolling in Paris, rather than the middle-class Seoul suburb of Kangnam, but they do not look out of place. For affluence, brought on by years of phenomenal economic growth, has replaced the piles of rubble that were Seoul's main feature immediately after the Korean war 35 years ago.

The year it hosts the Olympics, the city remains a vibrant mix of past and present, with steel skyscrapers sitting astride narrow alleyways where vendors sell dried squid and noodles, traditional dress mixing with the latest fashion and computers competing against the abacus at the bank teller's counter.

But although Seoul retains more individuality than many Asian cities, it also bears the legacy of years of authoritarian rule, when planning responded less to the needs of the inhabitants than to the wishes of the incumbent government.

The result is a city where demand has outstripped services and sheer numbers have overtaken the system, producing a capital which is often baffling to visitors and residents alike. Tourists should always remember when coming to Seoul that things may not be what they seem.

The first curious sign will appear at the airport where, after the usual time-consuming immigration procedures, the traveller is confronted with a customs hall dividing passengers into "foreigners" and "Koreans." Do not feel unwelcome - this is designed to speed your progress.

The visitor is not expected to undergo the comprehensive search each local is subjected to, in case he might be smuggling in a gold necklace or a Korean-made video camera bought for half the local price abroad.

En route to the hotel the visitor passes rows of enormous apartment buildings, numbered on the side and resembling post-war European public housing on the outskirts of most cities. Refrain from criticising the architecture, for this is probably where your Korean business associate lives, at a minimum cost of around \$60,000 for three bedrooms, but with twice as much space at half the cost of his Japanese counterpart's home.

A further 2.2m of these units are needed according to officials, because spending on infrastructure has concentrated on major industrial works, highways and dams, leaving a 41 per cent shortfall in housing capacity. Of the 68,000 being built this year, 19,000



The first cycling event of this year's Olympic Games is on Sunday, September 18, while athletics enthusiasts will have to wait until September 23 to follow their favourite runners. But sales of T-shirts are already under way

will be funded by the Seoul city government and the rest by the private sector.

The trip from the airport clearly reveals the traffic problem. If travelling in a taxi, the visitor will also have noted the potential accident danger but will no doubt be pleased that Seoul offers perhaps the cheapest airport-to-town ride in the world at around \$5.

The taxi driver has good reason for his tendency to speed, and so have the men in charge of piloting the city's 1,137 buses. The taxi driver is keen to clock up another fare, for he must pay a large sum to the owner of the cab before he starts to earn his own salary. The bus driver is fined if he is late back from his route, traffic jams or not. So it is not usually wise to challenge the bus driver's right of way.

It is also probably sensible not to get on a bus, although they are cheap and quick. But poor maintenance and the need for speed can sometimes cause accidents, and the journey will not be pleasant.

Subways, however, are part of the modern age. Four lines cover 115 km and trains run every six minutes, increasing to four minutes during the Olympics. The trains are quick, clean, well-signposted and cheap and can be recommended.

It is only when you try to leave your comfortable, well-organised hotel with its usually excellent service, communications, rooms and restaurants that the full enormity of the planners' decisions begins to penetrate.

First, if you intend to take a walk, you will discover that your map bears little relationship to the streets.

Second, the pedestrian is normally expected to walk underground, and there are few directions.

Third, South Korea has inherited the Japanese address system, so nobody knows where anybody lives because there are no street names.

Fourth, even if your host draws you a map for your destination, neither the hotel doorman nor the taxi driver will be able to understand it.

Fifth, until very recently none of this mattered because anyone of any importance had a chauffeur-driven car, so nothing has yet been done to improve the system.

The streets of South Korea, like the country itself, are in a state of transition.

Patience, however, is often rewarded, especially if accompanied by good humour, for everyone is in the same boat. If lost, try to find a taxi and ask the driver to take you to a hotel you know. It helps to be standing on the correct side of the road.

Perhaps the one piece of planning generally approved by all Seoulites is the revitalisation of the Han River, which divides the city as the Thames does London.

At a cost of \$500m the river has been transformed from a sewage and industrial waste dump, its banks littered with dead fish, into a clean river, with the beginnings of a riverside recreation area. Sports facilities are being developed on reclaimed land and when landscaping is completed the city will have created a major resource for its citizens' daytime enjoyment.

Night-time enjoyment has never been a problem. But always remember, things may not be what they seem. A barber's shop? Perhaps not. A neon sign advertising British Gas? Surely not in South Korea. For those keenly interested in night life, the tourist area of Itaewon, near the US military base, is probably the best bet, unless a Korean host is arranging a night out.

During the day in Itaewon, travellers can at present find the Gucci and Cartier look-alikes so annoying to the European Commission, along with antiques, clothes and jewellery. At night

the area resembles any other Asian city's night life area, albeit of a more staid nature.

Visitors to the Olympic Games in September may well be spared many of the city's problems. Conveniently, the Games fall at the same time as the annual Thanksgiving holiday, when the population of Seoul departs for the countryside en masse to see the family. Those still around will be allowed to drive only on alternate days and office hours are to be staggered to improve the rush hour crush.

The business visitor may, however, find Seoul both a better and a worse place to visit over the next few years. The traffic will be worse, but the general atmosphere is likely to be better. Riot police may still dot the streets, but teargas is less likely to be a problem. And for those in search of familiarity, the Big Mac has now come to Seoul - but you will have to travel to Kangnam to find one.

Liz McGregor

Seoul former mayor's comedy of errors

SIGHS OF relief among Seoul residents have followed the arrest of former Mayor Mr Yum Ho Hyun, on bribery charges. But hopes of a new era in South Korea's premier city are not only based on an end to corruption also on the introduction of good sense, writes Maggie Ford.

Mayor Yum will be remembered not so much for allegedly buying thousands of unsuitable trees from the former President's father-in-law, nor for supposedly

providing a private park for the country's retired leader out of city funds.

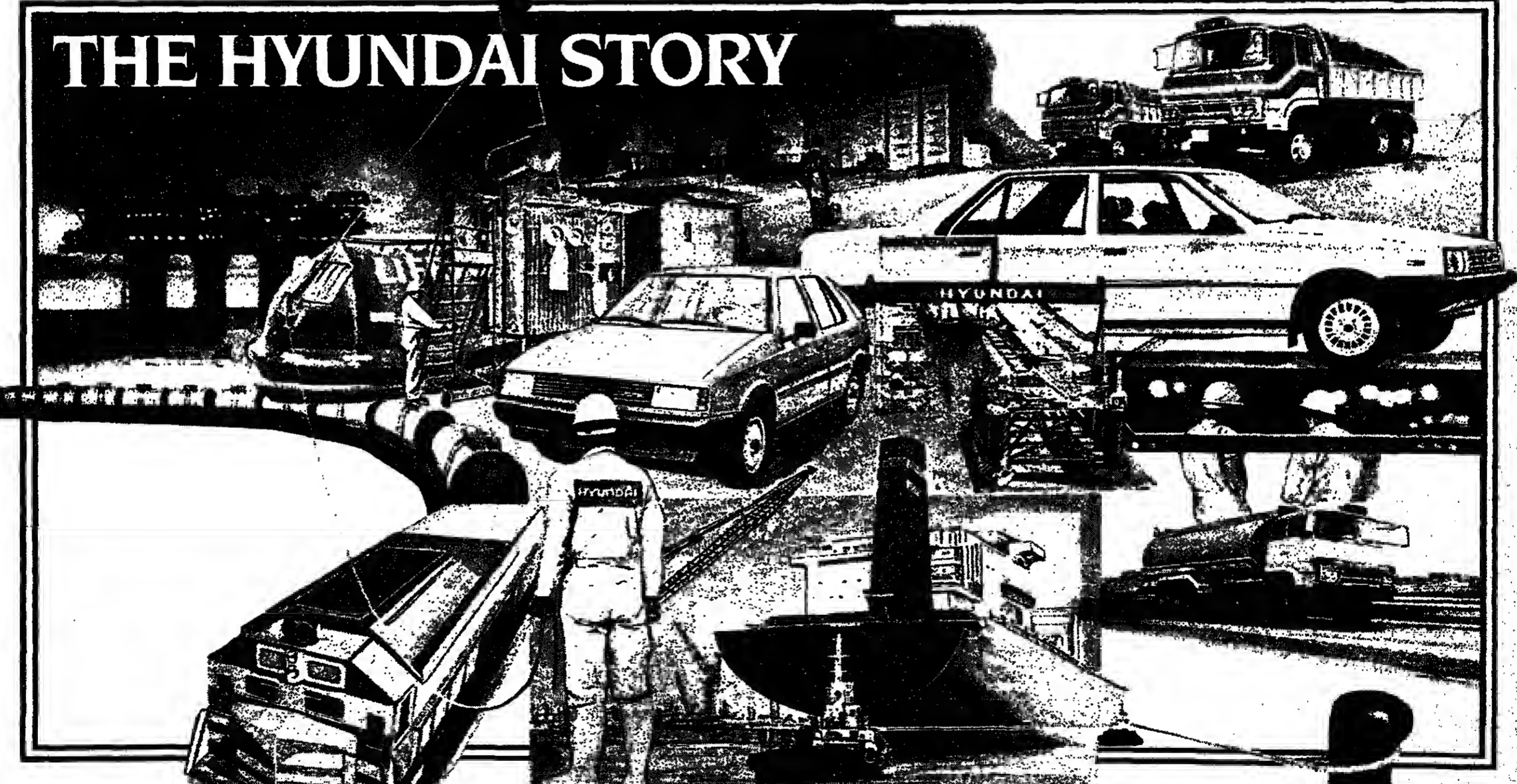
The relief focuses more on what is seen as his stupidity - or perhaps that of his officials. Last year thousands of outraged city dwellers jammed telephone lines for days in protest at a plan to shut off the water supply to half the city for three days in midsummer so as to repair pipes.

This idea was nipped in the bud, as was a city council plan to close a tunnel under

the Namsan mountains in central Seoul for nine months for repairs, with the prospect of traffic jams until nearly midnight.

Mayor Yum's silliest idea was revealed only recently. A huge tiger, an animal revered in Korea, was constructed with a view to mounting it upon a pleasure boat and sailing it up and down the Han River. Last month the unwanted animal was towed to the suburbs to be deposited in a fun park after public protests at the idea.

THE HYUNDAI STORY



In 1975 the first Hyundai car rolled off the assembly line. Now, twelve years later, a new highly automated plant is in operation with a production capability of up to 790,000 units a year for export to over 60 countries. Hyundai has a reputation for exceptional motoring value. In Canada, after only a few years, Hyundai has proved to be one of the favored cars. And in 1986 opening sales in the U.S. substantially broke all expected goals. When the Hyundai Stellar was launched in the UK in 1983, the Financial Times called it 'The bargain of this half century'. And the Pony 5-door is still giving the competition a run, for considerably less money. Small wonder Hyundai is known as the rising car company.

However, the Hyundai name is not only a star in the auto industry, but is expertly involved in almost any other industry you can think of. Offshore around the world, Hyundai oil rigs pump the rich resources of the North Sea, the Persian Gulf and the Gulf of Mexico. Since 1974 Hyundai yards have built over 200 ships including cargo and container ships, tankers and super tankers for countries from Brazil to Sweden. The Hyundai crest can be found on buses, trucks, materials handling equipment and even on lifeboats. Hyundai railways and bridges are establishing new transportation and communication links in remote parts of Africa and the Far East.

Hyundai housing, hospitals and schools continue to improve living standards in many third world countries. In Korea 'Hyundai' rhymes with 'Sunday' means modern. For the world it spells prosperity.

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